# FINANCIAL TIMES

**Asian security** Wake-up call

from Japan



**Reign from Spain** 

Mondragón's foreign investment drive



Quantum leap

Replacing classical computing

Technology, Page 13



**Today's surveys** 

Brazil Finance & Investment International Gas Industry

rate section; Pages 9-12

## Airports group warns over new **London terminal**

World Business Newspaper http://www.FT.com

UK airports group BAA warned the government that the south-east of England would be unable to cope with an expected doubling of air passengers over the next 20 years unless Heathrow was allowed to build a fifth terminal. Chief exec utive Sir John Egan said: "Terminal Five will not, as some people believe, increase the landing capacity of Heathrow. What it will do is enable us to realise the existing runway capacity." He was speaking after the group unveiled full-year pre-tax profit after exceptional items of £407m for the year to March 31, down 2.6 per cent on the previous year. The results were in line with expectations and the shares rose 21/ap to 540p. Page 21; Lex, Page 27

Parmalat buys Ault: Parmalat, the Italian dairy products group, stepped up its North American expansion strategy with an agreed C\$415m (US\$300m) bid for Ault Foods, the Canadian food processing company. The Italian group acquired Beatrice Foods of Canada for \$290m two months ago. Page 21

BankAmerica acquisition: BankAmerica announced the \$540m purchase of privately held San Francisco-based investment bank Robertson Stephens and the sale of its consumer finance subsidiary, signalling a shift from retail towards institutional business. Page 21

Separatist Bossi ordered to stand trial



An Italian judge ordered Northern League leader Umberto Bossi, left, to stand trial for urging support ers to "identify and pursue" far-right voters, Judge Mariarosa Persico ruled that Bossi should face charges of "incitement to violence, aggravated threats and

towards liberalised financial markets is becoming a threat to the stability of global payment systems, warned the Bank for International Settlements - the umbrella organisation of the world's central banks. Page 20; Editorial Comment, Page 19; Interest changes, Page 4

Taiwan futures: Taiwan should be ready to launch its first financial futures contract, based on the Talex stock index, by the end of this year or early in 1998 according to Gloria Tseng, a legal adviser to the country's embryonic Taiwan

Music piracy: Record companies will this month adopt a system that identifies when pirates have hijacked their music. The system uses "embedded signalling" technology. Page 20; Sony and Philips push ahead with advanced

Modified maize: The European Commission is poised to reaffirm approval for imports of genetically modified maize, overriding import bans by member states and objections by the European parliament. Page 6

ust to get

d of our cheap

Taxtiles tussie: Vietnam and the European Union are set for a tussle over textile quotas, with Hanoi determined to win greater market access and Brussels under pressure to stem a tide of Vietnamese imports. Page 6

Europe-wide truck protest: French truck drivers set up dozens of frontier barricades, spearheading a European day of action for better pay and conditions that disrupted traffic from Germany to Portugal. Page 2

Pressure on the koruna: Slovakia is under pressure to depreciate the koruna despite the insistence of prime minister Vladimír Mečiar, that a devaluation was not imminent. Page 2

Atlas purchase: Swedish engineering group Atlas Copco is buying Prime Service, the second-largest rental equipment company in the US, for \$900m. Page 21; Lex, Page 20

Farmers overpaid: The European Union has overcompensated cereal farmers by Ecu 8.5bn (\$9.5bn) in the past four years for falls in prices which never happened. Page 2

Doubt over Algerian poli: A critical report on the Algerian elections confronts the west with the realities of the country's political

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# Paris seeks Emu pact delay

**TUESDAY JUNE 10 1997** 

## EU partners stunned by request for more time to consider budgetary rules

By Lionel Barber

France yesterday stunned its European Union partners with a request for more time to consider the stability pact for enforcing budgetary rigour in the planned single currency

The move risks reopening divisions with Germany on the terms of European economic and monetary union, while complicating efforts to reach agreement on a new EU treaty at next week's summit in Amsterdam, to prepare the EU for enlargement.

The German-inspired stability pact would impose sanctions on countries whose budget deficit exceeds the 3 per cent of gross domestic product target set out in the Maastricht Treaty for countries to enter Emu. The pact would also include a political commitment to balanced budgets. It was agreed in principle in Dublin six months ago and was to be introduced alongside Emu on January 1, 1999. The legal text of the pact had been due for final approval in Amsterdam next week.

Mr Dominique Strauss-Kahn, French finance and industry minister, told EU colleagues in in Paris needed more time to study the pact. He said France wanted a "new equilibrium". balancing a commitment to employment and growth with budget and monetary discipline among countries in the

euro zone. "I am not saying I want to renegotiate the pact, but I am not saying I can accept it [in its present form!" he said.

The French move coincides with severe strains in the Bonn coalition over belt-tightening to meet the public deficit

Ministers and diplomats in Luxembourg said whether the confusion caused by the French request would develop into a broader crisis would depend on the nature of the French demands and the reaction of the financial markets. Mr Theo Waigel, German

finance minister, said it was understandable that the new French government needed more time because it still had to present its programme to the National Assembly on

The Dutch government,

Continued on Page 20 Unstable area, Page 2; Nightmare scenario, Page 8; A twospeed carriage, Page 18;



## Microsoft takes \$1bn stake in cable

By Louise Kehoe in San Francisco

Software giant aims to link TV: with PCs the software that enhances TV and PC experiences," said Mr his full energy" and would lead the coalition into the

Microsoft, the world's biggest software company, is to invest \$1bn in Comcast, a leading US cable television company, in an attempt to accelerate the use of broadband communications networks that can carry internet and other interactive multimedia services as well as conventional television.

The Microsoft investment, announced yesterday, will give the software company a stake of almost 15 per cent in Comcast, which has 4.8m subscribers in the US.

"Our vision for connecting the world of PCs and TVs has long included advanced broad-

band capabilities to deliver phenomenal demand," Mr video, data and interactivity to the home," said Mr Bill Gates, Microsoft chairman and chief executive. This investment works to fulfil its potential, he would help the expansion of such services, he said.

convergence of personal compnting, television and the internet, but he has been frustrated by the slow pace of their

Tm a big believer that the come out with these higher

Gates said recently. "Microsoft is very dependent" on the expansion of high-speed net-

However, cable TV compa-Mr Gates believes broadband nies and telecommunications networks are essential to the operators have been cautious because it is not clear which types of interactive services appeal to consumers. "We are putting down \$1bn

to accelerate the deployment of broadband networks," said demand for bandwidth is Mr Greg Maffei, vice-president deeply underestimated and of corporate development at that the companies who do Microsoft who will become an "observer" on Comcast's board bandwidth options ... will see of directors. The Microsoft

investment would "galvanise others in the cable industry" to upgrade their networks, he

The Microsoft investment was the result of discussions between cable operators and Microsoft executives about six weeks ago, said Mr Brian Roberts, Comcast president.

Microsoft's enthusiasm for on its ambition to become a leading supplier of software for interactive multimedia services. "Our goal is to provide

The Microsoft investment

also reflects the company's eral secretary described relagrowing involvement in the creation of "content" for the internet and TV. Microsoft's joint venture

with General Electric's NBC television unit, MSNBC, distributes news over cable TV and the internet and Microsoft also recently signed a \$425m broadband networks is based deal to buy WebTV Networks,

> Continued on Page 20 TCI in \$1bn deal, Page 24

## **Feuding** German coalition vows to stay intact

By Peter Norman in Bonn

Chancellor Helmut Kohl's Christian Democratic Union and the Free Democrat party. its junior coalition partner, vowed yesterday to stick together despite policy dis-putes that have contributed to the worst internal crisis in the government's 14-year history. As leaders of the CDU and FDP met separately in Bonn to discuss their difficulties, there was little sign that the two sides were narrowing their

Reflecting CDU irritation with the smaller party's persistent refusal to contemplate tax increases to resolve Germany's budget problems, Mr Peter Hintze, the CDU general secretary, called on the FDP to stop "repeating its one-sided views in a ritual manner" and adopt "the principle of flexible response" in financial policy.

But less than an hour later Mr Guido Westerwelle, ths FDP general secretary, again insisted bis party would refuse all tax increases on the grounds that they would damage the economy and reduce the chances of cutting memployment from its current seasonally adjusted record of

Although the two general secretaries agreed that there was no alternative to the present coalition, both admitted strains. Mr Hintze side-stepped questions over whether Mr Kohl had threatened to resign last week with next election. The CDU gentions in the coalition as "stressful but purposeful", while Mr Westerwelle said this would be "no easy week".

The coalition has given itself until the cabinet meeting on July 10 to draft a budget for 1998 that holds new borrowing below next year's planned federal investments

Continued on Page 20 A two-speed carriage, Page 18 Observer, Page 19

It's a Cinven fact

## S Korean motor industry attacks Samsung proposal

By John Burton in Secul

The South Korean motor industry association has criticised a proposal by industrial conglomerate Samsung that the South Korean government encourage consolidation in the car industry.

Samsung, which is sched-uled to begin car production next year, had suggested that incentives to sucourage

In a sharply worded statement, the Korea Automobile an unsuccessful effort to take Manufacturing Association called Samsung an "upstart" the industry. It added that any restructuring should be left to market forces.

Other manufacturers fear Samsung could be seeking government support for hostile takeover bids against either Kia or Ssangyong, South reached its sales peak. Korea's third and fourth-biggest carmakers. With difficult trading condi-

tions in the industry, a num- and has suffered five years of ber of Korean car companies losses. already face financial which are likely to incre

Car producers protest at call

boost mergers 1999 following the removal of a

ban on the import of Japanese Many analysts believe that

the authorities introduce tax Korea can support only two or three carmakers, with Hyunmergers in an overcrowded dai and Daewoo, the two bigindustry facing weak domestic gest, thought most likely to survive any shake-up. Samsung had already made

over Kia in 1994, and earlier this year the company had which threatened to disrupt talks with Ssangyong Motor over a possible merger. Samsung recently identified

Kia the nation's third-biggest renewed takeover bid, claiming the company's finances were weak and that it had Ssangyong is also considered

Samsung for libel over its contention that these two companies should be the main targets for a restructuring of the for tax move to industry. Kia said Samsung was spreading malicions rumours which were damaging its sales and reputation.

Kiz also questioned the future of Samsung Motors. It argued that Samsung had problems securing components and said it may also be encountering financial difficul-

It added that Samsung desperately needed to acquire another carmaker because "it has run into problems securing technology and dealers" for its \$5bn move into carmak-

Analysts say that to be competitive Samsung needs to expand its productive capacity and achieve economies of scale similar to those of Hyundai and Daewoo.

Samsung Electronics is the main financial supporter of the move into car manufacturing, susceptible to takeover but its earnings have dropped sharply because of the fall in because it is heavily indebted the price of computer memory

20 Arts Quide		wever, both Kla and g are threatening t		as in tanks, Page
Pege 19 UK 27 Gold Markets 20 Fixe Processors 21 Processors 22 Processors 23 Processors 24 Processors 25 Processors 26 Processors 26 Processors 27 Processor		CONTENTS	,	
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O THE FINANCIAL TIMES LIMITED 1997 No 33,313

# Stability pact proves an unstable area

The French call for delay bodes ill for next week's EU summit, writes Lionel Barber

Franco-German debate over how best to proceed with economic and monetary union has exposed a gulf between the political cultures of two countries.

At issue is the German-inspired budget stability pact, whose pur-pose is to guarantee strict fiscal discipline in the future euro zone. Six months ago, at a European Union summit in Dublin, tha French and Germans reached a hard-fought compromise over the terms of the pact.

Now France's new leftwing government has called for more time to consider whether to approve the final text of the Dublin accord. Although EU finance ministers expressed sympathy yesterday for the request, the timing could hardly be more awkward.

Germany's centre-right coalition government, which is struggling to meet the Maastricht deficit targets for Emu, finds itself with little margin for manceuvre. The Chris-

Tot for the first time, the tian Social Union coalition part- EU diplomat. "He will not abandon ners in Bavaria are calling for a his promises lightly." delay in Emu rather than a dilu-

tion of the entry criteria. In six days' time, in Amsterdam, agreement reforming the Union's independent central bank and institutions and decision-making procedures ahead of enlargement into central and eastern Europe. The French moves increase the risk that the summit and Emu will become entangled. France's behaviour can be

explained partly by the dynamics of last month'e parliamentary election campaign, and partly by the ever present ambiguity of the French towards a monetary union forged largely on German terms. Mr Lionel Jospin, the Socialist leader, won an upset victory by promising jobs, growth and relief from Maastricht-style deflation, which the previous coalition insisted was vital for the timely

launch of Emn on January 1, 1999.

"Jospin is a Protestant," said an

Even though the French have avoided calling the Emu timetable into doubt, they want less empha-EU leaders hope to wrap up an sis on the German model of an more on elected politicians guiding macroeconomic policy in the euro zone. Socialists and Gaullists think alike on this point. Hence, their respective calls for an "economic government" and a "stability council", each of which is code for a ministerial counterweight in Brussels to the future Frankfurt-based central bank, portrayed by the Germans as the guarantor of a safe,

stable euro. For the Socialists, an economic government means explicit recognition of the primacy of growth and employment in policymaking. They hope to breathe tresh life into Articles 102a and 103 of the Maastricht treaty, which require member states to regard their policies

Despite fears that France's demands cannot be met without unpicking the entire stability pact, most minor of parts in the Emu one senior German diplomat expressed guarded optimism that the new French government would come round to German-style macroeconomic discipline.

"(President François) Mitterrand took two years, and Chirac and Juppé took six months," he said. "Maybe Jospin will take two

Mr Philippe Maystadt, Belgium's finance minister, believes a deal is possible, provided all parties are ready to exercise imagination and goodwill in the application of Article 103.

He stressed that member states were moving towards greater economic policy co-ordination as they approached the Emu deadline. This applied not only to budgetary discipline but also to areas such as taxation, where the incoming Luxembourg presidency is preparing a

Finally, the British government - which to date has played the drama - could carve out a useful role in bridging the gap between Bonn and Paris. Mr Gordon Brown, UK chancel-

lor, yesterday submitted a paper to other finance ministers which calls for a reinvigorated EU-wide jobs policy based on flexible labour markets. Without such flexibility, he warned, Emu would not work. Mr Brown also argued that fiscal discipline could be reconciled with an active labour market. This is one leap in leftwing doctrine which the more diehard French Socialists

have yet to make. Yet even in this parrow respect, the Labour initiative carries risks. For the more successful the British are in making Emu viable, the more pressure they will face to come off the fence when the choice of Emn members is made - in spring 1998, when they hold the rotating EU presidency.

#### EUROPEAN NEWS DIGEST

## French lobby loses case

An association which defends French against the encroachment of other languages yesterday pledged to appeal after losing a case against two retailers and a university it accused of communicating in English. The Paris police tribunal struck down on a technicality

an attempt by the association to sue Body Shop, the cosmetics chain, Interdiscount, which sells electronic ames, and Georgia Tech Lorraine, an offshoot of the US-based Georgia Institute of Technology, for breaching the 1994 ioi Toubon. The law toughened the requirement for companies and organisations - including those which are based in foreign countries - to use French on their products and in their communications in France.

The judgment issued yesterday upheld Georgia Teelt's defence that prosecutions under the law could only be brought by the public prosecutors' office after a referral from government officials, and not directly by the network of associations which fight for the protection of the French language. The Association for the Defence of the French Lenguage, one of the organisations which brought the case, said last night that it would appeal, and called for a modification in the law to clarify its powers to

## Contenders line up for CSI

Seven international groups have been invited to bid for management control of CSI Corporación Siderurgica, the last big steelmaker in the European Union still in state ownership, Spanish officials said yesterday. The government is putting a total value of about Ptaruobn (\$1.37bn) on the company, which had net earnings of Ptal5.6bn last year on sales of Pta306bn.

Officials said the foreign partner would initially take a 30-35 per cent stake, with a further 10-15 per cent going to Spanish industrial interests and the remainder floated on the stock market. The foreign stake might later increase through the conversion of bonds, subject to the fulfilment of industrial plans, the officials said.

Contenders include US Steel and the six main EU steel producers - British Steel, Usinor Sacilor of France, Germany's newly-merged Thyssen Krupp Stahl, the Italian Rivo-liva group, Arbed of Luxembourg and Hoogovens of the Netherlands.

Unions in the northern Asturias region, where CSI has its main steelmills, have called a public sector strike on June 26-28 against the "bargain-basement sale" of the company, which employs 11,900. Local politicians of Spain's ruling Popular party also want to overturn David White, Modrid

### Germans study equity culture

Germany should allow foreign finance houses a blager role in forging the country's equity culture, including helping establish an effective "alternative market" for fledgling entrepreneurs, according to a government advisory committee report.

It says Frankfurt's Neuer Markt, which was launched in March for smaller businesses, does not go for enough towards improving access to capital markets because it requires a minimum share issue of DM10m (\$5.7m). Mr Manfred Neumann, chairman of the federal economic ministry's advisory council, blamed German banks for having a "restrictive vision" of when companies were ready to go to the stock market.

The report calls for their representation on stock exchange committees to be reduced and for the lifting of barriers on foreign share issuing houses wanting to set up Rolph Atkins, Born

## Swiss move on smuggling

Switzerland has agreed to co-operate more closely with the European Union in the fight against international smuggling. After three years of discussions it has signed a customs control agreement with the EU which will take

The deal, which is in the form of an additional protocol to the 1973 free trade accord between Switzerland and the European community, allows Swiss customs authorities to exchange more information and gives them additional powers. The new agreement will also extend surveillance over individuals or companies suspected of being involved in smuggling. Switzerland is an Important transit point for traffic between the north and south of Europe and customs controls at its border crossings will give customs officials an additional checkpoint. Yesterday's agreement is unrelated to long running negotiations for closer trade ties between Switzerland the European Union which are currently deadlocked because of a disagreement over

## Communists win in Bryansk

Communist candidates dominated local elections over the weekend in Bryansk, an agricultural region south of Moscow, as voters took their frustration with Russia's prolonged market reforms to the ballot box. Mr Nikolai Sarvivo, former Communist first secretary of the city and a Communist party candidate, was elected mayor of Bryansk. The Communists also dominated elections to the city council and to the leadership of nearly 400 towns and villages in the region. A strong Communist showing is traditional for Bryansk, which is part of Russia's leftist red belt. However, the Communist sweep of the region comes at a particularly embarrassing moment for the Kremlin, which is hoping that this year market reforms will bring a material improvement to the lives of ordinary Chrystia Freeland, Moscou

## French market 'least popular'

unpopular European investment market, according to a Gallup survey of fund managers in June commissioned by

## Brussels urges action to avert pensions crisis

The European Commission 2040 there will be only two will today urge member states to confront the looming crisis in EU pensions provision by liberalising their pensions industries and encouraging private supplementary schemes. In a long awaited green paper, it suggests only radical action will ensure future pensioners enjoy similar retirement incomes to those of today.

The robust message is sions consultancy. likely to receive a cool recepstill impose tight restrictions on pensions investments.

about a political backlash at fing their integrity. bome, were instrumental in shooting down previous Commission proposals to liberalise pensions. Only tive, Mr Monti points out Britain, Ireland and the Netherlands have fully liber- on a pension fund investalised their industries.

to maintain retirement increased by 2 per cent the income levels as the number cost falls to just 5 per cent of

By Emma Tucker in Brussels of elderly grows in the EU. salary. This also reduces the The paper forecasts that by people of working age to support each pensioner.

Today there are four. "Member states are more aware of the shortfalls on funding than they were before, so the Commission could now ba pushing against a more open door, said Mr Geoffrey Furlonger, head of the EU practice of William M Mercer, a pen-

The paper, drawn up by tion from countries such as Mr Mario Monti, the single France and Germany, which market commissioner, focuses on how to improve the return on pension invest-These countries, worried ments without compromis-

In an effort to persuade member states to back an EU-wide liberalisation initiathat if the real rate of return ment is 4 per cent, it Nonetheless, there is a requires 10 per cent of salary growing realisation in mem- to finance a pension amountber states that alternativa ing to 35 per cent of salary. financing needs to be found If the rate of return is

beef aid, and too much

But officials suggest the

pensated" to the tune of bil-

7 per cent cut in arable aid

and payments for set-aside land. This would raise about

Ecul.4bn next year, more than covering the Ecul.3bu

He faces severe opposition,

however, both from the

European Parliament, which

debates the issue today, and

from ministers, who meet to

discuss the proposals in a

fortnight. Only Britain and

Sweden have voiced support.

lobby cite a guarantee given

in 1992, when the common agricultural policy was

reformed, thet aid would not

be reduced. The guarantee is disputed by the Commission.

"The cereal lobby is very etrong averywhere, and includes very big produc-

Ministers predicted market

prices would fall when they

reformed tha CAP, and

agreed cuts of up to 30 per

cent between 1998 and 1995

in the "intervention price",

or price at which the EU

buys surplus cereal stocks.

EU market prices have not

fallen in line with the cut in

tha intervention price,

because of lower production

ers," said the official.

Opponents and the cereal

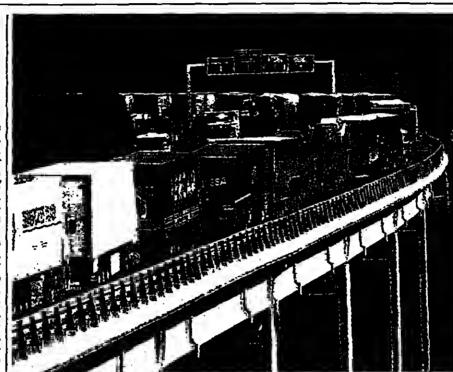
targeted for beef.

burden on employers and has a positive effect on jobs. "The potential exists for many EU pensions funds to increase their current rate of return by diversifying and increasing the share of equities in their portfolio." says

the paper. At present, member states which impose restrictions on investments argue that they are the most prudent way to protect the fund. However, the curbs, which have prevented the development of a single market in supplementary pensions, are criticised for being protectionist. "Governments rely on them to finance their public debt,"

said one industry expert. In Britain, Ireland and the Netherlands, there are no investment restrictions but a regulatory watchdog overs pension funds.

The paper now goes out to consultation until the end of the year. The Commission will then judge whether to bring forward EU-wide proposals to bring about a single market in supplementary pensions schemes.



## Truck protest disrupts traffic across Europe

French truck drivers set up dozens of frontier barricades on Monday, spearbeadand conditions that disrupted traffic from Germany to Portugal.

French drivers, often co-operating with European neighbours, parked lorries across roads at the Spanish, Italian, German, Belgian and Swiss borders. In many places only private cars were allowed to pass the blockades, which caused huge tailbacks.

Spanish truckers blocked three crossings with France and one with Portugal as part ing a European day of action for better pay of the push to secure new European Union rules limiting working hours and standardising benefits such as sick pay and earlier retirement. Drivers also set up dozens of barriers inside France, hitting traffic around Paris and other large cities in the action called by the International Transport Pederation. Many of the blockades were dismentled around midday.

# Cereal farmers Milosevic grabs two lifebelts

By Neil Buckley in Brussels

The European Union has money is being given to over-compensated cereal cereal farmers," said one farmers by Ecu8.5bn (\$9.6bn) Commission official. in the past four years for falls in prices which never reckon the compensation at happened, according to an a far lower level than the internal European Commis- Ecul7bn estimated in an sion report.

The figures - the first time they have been calculated by reported in the FT in April. Brussels for the entire EU confirm cereal farmers have says the UK analysis con-received far higher ald payments than they should have farm areas and yields, and because market prices did included maize grown for not fall as expected in recent silage - excluded by Brus-years.

Over-compensation is cal- also differed slightly. culated at Ecu510m in 1993-94, Ecn2.01bn and overall message remains Ecus. Sobn in the next two that cereal farmers have years, and Ecu2bn in 1996-97. been "massively over-com-The report provides further ammunition for Mr lions of ecus.
Franz Fischler, agriculture Mr Fischler is calling for a commissioner, who is calling for a cut in arable aid to fund support for the beef

sector. Beef sales and prices

have slumped as a result of

the "mad cow" crisis.

FINANCIAL TIMES
Published by The Francial Times (Europe)
GmbH. Nibelungenpiatz 3, 60318 Frankfurt am Main, Germany. Teisphone ++49
69 156 820, Fax ++49 69 596 4481. Represented in Frankfurt by J. Walter Brand,
Wilhelm J. Brüssel, Colin A. Kennard as
Geschäftsführer amd in London by David
C.M. Bell, Chairman. The stancholder of the
Financial Times (Europe) GmbH in Pearaco Overseas Holdings Limshed, 3 Burlington Gardens, London, WIX II.E.
Shareholder of this company is Pearson
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A. Remand. Printer: Hinripet International
Verlagueselbeingft mbH, Admiral-Rosco-Verlagsgeselbehaft nibli, Admiral-Rosen-dahl-Sunase 3s, 63263 Nen Isenburg ISSN 0174 7363, Responsible Editor: Richard Lambert, cio The Financial Times Lumbed, Number One Southwark Bridge, London

PAUSINING Director. P. Maraviglis, 42 Rue La Boirie, 75008 PARIS. Telephone (01) 5376 8354. Pax (01) 5376 8253. Printer: S.A. Nord Eclair, 15/21 Rue de Caire, F-95100 Roubaux Cedex I. Editor. Richard Lambert, ISSN 1143-2753. Commission Partiaire No 67808D.

Responsible Publisher: Hugh Carnegy 468 618 6088. Printer: AB Kvillstidningen Expressen, PO Box 6007, 5-550 06, Buköping. O The Financial Times Limited 1997. Editor: Richard Lambert, no The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL.

# given too much to help keep himself afloat

aid, says report Guy Dinmore on the Serb leader's manoeuvres to retain power

independent media after his second and final term expires; and will Italy throw his bankrupt government a financial lifeline?

unpublished study by tha Both bave now been UK Agriculture Ministry answered - and once again Mr Milosevic and his ruling The Commission report Socialists have shown they are still the dominant force in Serbia despite being weakened by a winter of mass

revealed that Mr Milosevic, who is constitutionally barred from a third term, intends to transfer his power base to the Yugoelav federal finance to fill the black holes presidency. To give this cur- in the economy," said Mr rently symbolic post a Goran Pitic, head of research macy the party proposes that the federal president be elected directly by Serbian and Montenegrin voters, rather than by the federal

assembly as at present. The financing issue was to Mr Milosevic to avert a decided yesterday, when the summer of labour unrest. government signed away 29 per cent of state-owned Telecom Serbia to Stat of Italy erument is committed to real and 20 per cent to OTE of Greece, after months of tor- draft law on privatisation tuous negotiations. Analysis say the DM1.57bn (\$900m) deal, the biggest sale to date legislation was being pre- Serbian to the Yugoslav Serbia." of Serbian state assets, has pared on issuing government presidency, possibly by Serb telecom deal, Page 26

wo questions have come just in time for Mr Mil-bonds to cover repayment of changing the federal constiderated Belgrade's osevic. The low price, they frozen foreign currency tution if he can secure the osevic. The low price, they add, reflects the high risk recently; how will President attached to Serbia and the Slobodan Milosevic prolong president's pressing need to his 10-year grip on power raise cash ahead of elections - not least to pay the wage arrears of angry potential

Health workers, teachers and some engineering workers are on strike - not for more money but for payment of salaries owed to them. Pensioners have taken to the streets to demand three months of back payanti-government protests. ments. Unemployment is Firet, the Socialists running at about 50 per cent. Gross domestic product per capita, at about \$1,600, is barely half the 1989 level.

"They must find the at Belgrade's Economics Institute. With Serbia still blocked by the US and European Union from entry to the International Monetary Fund, the saie of state assets is about the only route left

summer of labour unrest. Mr Danko Djunic, federal vice-premier, insists the goveconomic reforms. A revised this month, he said, while

accounts. "We have overcome hard-

line opposition to the privatisation law within the regime," said Mr Djunic, a non-party economist recruited by Mr Milosevic In March to lead a group of reformist technocrats. Analysts doubt, however,

that radical economic or political reforms will be implemented before this year's elections. They believe Mr Milosevic has a good chance of winning the elections, thanks to his tight control of nationwide media and the disintegration of the inaptly named Zajedno (Together) opposition coalition because of personal

vents will gather pace when the term of the president, Mr Zoran Lilic, a Milosevic loyalist, ends on June 25. A senior Socialist said he expected the post to be filled by the assembly speaker until an election late this year at the same time as voting for the Serblan president and parliament.

In the meantime, Mr Milosevic is expected to con- But according to the latest would be presented to MPs tinue with his gradual transfer of powers from the

support of his divided Socialist allies in Montenegro.

There he faces strong opposition from Mr Milo Djukanovic, Montenegro's prime minister, who has emerged the victor in a political battie with Mr Momir Bulatovic, president of Montenegro and a Milosevic ally. "Montenegro has enough

institutional power to oppose Milosevic's absolutist rule," Mr Djukanovic said last week, noting that Montenegro, with a population less than a tenth that of Serbla risked losing its influence in the federal assembly if the Yngoslav president was directly elected by the people. The Montenegrin leader-

ship is due to hold a crucial meeting tomorrow to discuss the Serbian proposals. Whatever the immediate

outcome bowever. Mr Milos. evic is unlikely to be seriously challenged. There is still no real alternative" said one senior western diplomat. "Slobodan Milosevic has presided over 10 years of a disastrous decline in Serbia's fortunes through war and destruction of the economy.

opinion polls be is still the most popular politician in

France is the least popular market in an increasingly Merrill Lynch, the US investment bank.

In its May survey the French market was the second most popular in Europe after Germany, which remains the most popular. However, the June survey was begun after the French Socialist party selection victory and this may explain wby fund managers overwhelmingly intend to move funds away from Europe, said the investment bank's global strategist Mr Bijal Shah.

Sellers of European equities now outnumber buyers in the US and in the UK. They also outnumber buyers in continental Europe for the first time since the survey

## Pressure mounts for Slovakia to devalue

By Vincent Boland

Slovakia was under pressure yesterday to depreciate its similar to those that forced currency, the koruna, the Czech Republic to fi despite the insistence of Mr its currency last month. Vladimir Mečiar, the prime minister, that a devaluation was not imminent.

As the central bank con-

considering a devaluation." However, Slovakia is now seeing a build-up of factors the Czech Republic to float

It had a current account deficit of 10 per cent of disadvantage. gross domestic product ln 1996, higher than the trade tensions between the koruna trading by squeezing reached Sk28bn (\$834m) for has approved measures to liquidity and keeping inter- the first four months of this raise restrictions on imports for the domestic economy." est rates unprecedentedly year, sparked by strong that would affect Czech food than expected, and world bigh, Mr Mečiar told the domestic demand and high and beer exports to Slo-

considered unsustainable. Some 30 per cent of Stovak trade is with the Czech Republic. After Prague floated the koruna it fell more than 10 per cent, pntting Slovak exporters at a

There are also increased poor harvests and drought. are neither planning nor rates are at levels widely decision in April to put its exchange reserves, which for the Slovak bank. But sures. Probably not."

There is every reason for the Slovak koruna to be weaker than it is," said Mr David Lubin, currency specialist at HSBC Markets in London. "The NBS [central bank) is creating an atmosphere of calm by keeping monetary policy extremely tinned to clamp down on Czechs'. The trada deficit two countries, Bratislava tight. But that could have

unsustainable consequences More important in the short term for the bank is a

month earlier. The main difference from

events in the Czech Republic is that the Slovak central bank has pursued a more restrictive monetary policy which thas earned it much admiration.

Mr Martin Barto, economist at ING Barings in Bratislava, said continued uncertainty over the direction of the Czech koruna

own restrictions on imports. stood at \$2.7bn on June 4, time was not on its side and down some \$800m from a a change in the koruoa's trading band, which allowed It to fluctuate 7.5 per cent either side of a fixed level against a hard-currency basket, might be necessary in the next three weeks.

He added that a tightening of fiscal policy might have to follow to prop up the currency in the markets. for Mr Meclar, "I don't cereal shortages caused by daily Narodna Obroda: "We wage settlements. Interest vakia, following Prague's sharp fall in official foreign was a complicating factor ready to take drastic mea-



to banks

## **NEWS:** EUROPE

## Post-Emu collapse would be 'catastrophe'

# Concern rises over nightmare scenario



MAR VENEZ

for Emu

aspect of and monetary union. But there is one scenario

that they are not preparing for: Einu goes ahead on time only to break up o few years later. "It is unthinkable, it can't be allowed under any circumstances. It would a catastrophe," a German offi-Several economists.

including those who support Emu, are starting to express coocern about the economic implications of a currency union that is no longer based on a consensus over fiscal policy between France and Germany.

Mr Thomas Mayer, chief German economist of Goldman Sachs in Frankfurt, has just produced an in-depth report highly critical of the lack of "real" convergence a reference to varying growth and unemployment

He thinks the post-Emu adjustment process could prove divisive.

Mr Mayer said: "At present there are no signs that the politicians, especially in the larger continental Europeao countries, understand

#### Later efforts to adjust could lead to conflict, writes Wolfgang

the need for substantially greater wage flexibility in

Münchau

He predicts that the first economic consequence of rates because of high fiscal Emu could be increases in deficits in France and Italy. unemployment in same German economic growth

senior Emu adviser at Saloa former top official in the German economics ministry. He has come up with a long-term scenario predictbetween fiscal and monetary policy between France and Germany that could lead to instability within the Emu

Previously, the most frequently cited economic argument against Emu was the risk of so-called asymmetric shocks - shocks that affect some countries but not others. Past examples include

European German unification. monetary officials are

With Mr Lionel Jospin, the new French prime minister, preparing for questioning Emu'a core economic policy foundations, a conceivable new concern has arisen: Germany and France may be economic pursuing fundamentally incompatible economic and fiscal policies.

Mr Jospin has criticised in particular the strict independence of the future European central bank (ECB), the strict application of the Maastricht treaty's qualifying criteria and the stability and growth pact to restrict deficits in a future monetary

Mr Mayer of Goldman

Sachs argues that Germany cannot accept a concession on these three key factors. "A violation of these points would probably again trigger an intervention by the Bundesbank, which the government will want to avoid after the recent experience," be said, referring to the government's climbdown over its plan to revalue the bank's gold reserves. The likely thrust of France's new economic policy is a return to some form of demand management, for example to finance jobs programmes.

Germany, by contrast, remains committed to low deficits - at least in principle - and is instead pressing on with structural reform. albeit slowly.

Germany bas pressed ahead with privatisation and some labour market deregulation, and tax and pension reform are still on the

If the two countries' fiscal positions were to diverge in the long-run, this could lead to monetary misalignments. The risk is proportional to the degree to which the ECB would tighten EU-wide monetary policy as compensation for lax fiscal policies in one or more member states.

For example, if the ECB were to raise euro interest would be constrained and This analysis is shared by unemployment kept higher Mr Gunther Thumann, a than would be the case under a national monetary mon Brothers in London and arrangement. Pressure to bring back the Bundesbank

Looking further ahead into the post-1999 world, Mr Thuing potential conflict mann of Salomon Brothers predicts that Emu will go ahead on time, that it will work in the short run. but that problems would arise

He says these are com pounded by Europe's inability to embrace wage flexibility: "I am concerned that Europe will not be able to agree on such a model. The danger is that our divergent

## Cost to banks of euro switch 'over-estimated'

By David White in Madrid

The cust to banks of switching to the cure will be that the group's own costs less than expected, according to a study team at Banco Bilbao Vizcaya, the Spanish banking group.

An internal report at the bank shows that estimates is expected to be in opportuproduced for a Enrope-wide survey by the European llanking Federation in 1995 were overstated by as much as 50 per cent.

its conclusions challenge the forecast made by Banco Central Hispano of an adaptation cost for the Spanish banking system of Pto180bn (S1.2bn). Mr Juan Bengoerhea, leader of the euro task force at BBV, suggests the figure is much lower, possibly around Ptallobn

The BCH figure was based un the overall estimate drawn up by the federation, which reckoned the burden for the whnle European Union banking sector would be equivalent to about 2 per cent of annual operating costs over three or four

This outlook was based on the expectation of a rapid changeover, hus the setting uf a three-year transition and a six-munth overlap for the introduction of euro notes and coins was seen as increasing costs substan-

lu addition to the adaptation costs. BCH estimated that the introduction of the in the training area.

enro would take away annual business worth about Pta94bn.

The BBV report concludes will be around Pta12bn. compared with its initial estimate of Pta18bn.

Moreover, the bulk of this figure – more than Pta7bn – nity costs, resulting from the diversion of effort to implement the changeover, rather than real costs that would directly affect the group's profit and loss

Direct costs, according to the report, are now expected to work out at only 27 per cent of the original Pta18bn estimate. The report underlines the importance of adequate planning to keep opportunity costs to a minimum.

Mr Bengoechea said that the task of converting to the euro would be more complex for smaller banks, including many of Spain's savings banks.

They would have a higher proportion of real costs because they lacked the staff resources and would have to take on extra personnel to prepare for the changeover. The BBV team expects

over half its direct costs to come in the field of information technology, with training accounting for just over

But the bulk of the expected opportunity costs more than 60 per cent - are

## Calling a central bank to account

veryone agrees that the future European central bank will be powerful, but will it be veryone agrees that the accountable? And to whom?

Step forward Christa Randzio-Plath, flame haired socialist, campaigner for women's rights, and Randzio-Plath president of the monetary affairs subcommittee in the European Parliament

fiscal policies will ultimately

tary policy under a system

flicts between the partici-

pants of monetary union. In

to one or several members

In his analysis on real con-

labour market policies

throughout the EU as an

obstacle. "It is rather likely that the first asymmetric

Emn will create labour mar-

ket crisis in the affected

nario of a collapsing Emn is

not inevitable, its likelihood

has risen as a result of the

French elections. A consen-

sus is gradually gaining

ground that something will

have to give it could be the

timetable, it could be French

economic policy, or it could

While the nightmare sce-

countries." be said.

be Emu fiself.

lead to conflict with mone-With little fanfare, Ms Randzio- Supervisory role where wages can only move Plath and her fellow MEPs are gradupwards. The consequence of this would be negative selves in the world after economic and monetary union. Their goal is to not just on feedback, a vicious circle that can lead to great conestablish the parliament as the body best-placed to exercise a degree of supervision over the future central an extreme case it can lead hank, not just on routine issues such as staffing, but on core policy such as the setting of interest rates.

Mrs Randzio-Plath's model is the vergence, Mr Mayer of Gold-man Sachs depicts differing US. She recently visited Washington. and cites with approval the Senate confirmation hearings for nominees to the board of the Federal Reserve. and the twice-yearly congressional testimony of Mr Alan Greenspan, the Fed chairman

shock after the beginning of During the Maastricht treaty negotiations in 1991, EU member states insisted on limiting the parliament's role in Emu preparations to an advisory one. But, next year, things are likely to change.

First, the parliament is entitled to give an opinion on which countries qualify for Emn according to recommendations by the European Com-mission and the European Monetary Institute (Emi), forerunner of the central bank. EU leaders will make the final choice in May.

MEPs led by Christa (right) want a ually carving out a role for them over the Emi, and routine issues, but on core policy matters as well

> Shortly afterwards, MEPs will hold hearings on their nominations to the post of president of the ECB, the vice-president, and the other four to six nominees to the executive board. Depending on how forthcoming the nominees are, the hearings could offer clues on future monetary and exchange rate policy for the

> Mrs Randzio-Plath's committee showed the way in 1994 when Mr Alexandre Lamfalussy, the nominee for president of the Emi, used his rings to expound on the role of the Emi. His successor, Mr Wim Duisenberg, the favourite to take over the top ECB job, was a little

The most difficult task will be to



persuade the ECB to give a public explanation for its monetary policy decision, says Mrs Randzio-Plath. Again, she favours US-style transparency, noting the federal open market committee's practice of publishing the minutes of meetings six weeks after the event. But she concedes that the ECB, especially m its first year or so, may want a longer delay in order to build confidence in the financial markets.

Much will depend on building reciprocal confidence with parliament which still labours under the reputation of being a bit of a travelling circus shuttling between its two homes in Brussels and Strasbourg. The Parliament needs to be more

cial. "It needs to look at the sub stance rather than seeing every issue as an excuse to grab more

Such comments reflect unease over MEPs muscling into negotiations in the stability and growth pact, the accord on fiscal discipline in the post-Emu world hammered out last year at the EU summit in

The parliament adopted several amendments which were largely ignored by the Council of Ministers: but Mrs Randzio-Plath claims the Council has since agreed that public investment should be taken into account during assessments of deficits; and she is pressing for the fines on fiscal delinquents to be distributed to the EU budget rather than shared out among the fiscally sound members of the euro zone.

Last week's titanic clash between the Bundesbank and the German government over plans to revalue Germany'e gold and foreign exchange reserves foreshadowed the tensions between elected politicians and unelected professionals concerned about the stability of the cur-

But Mrs Randzio-Plath is unapolo getic about her institution's ambitions. "We are a parliament in development. We have to persuade other institutions that we have a role to play in terms of democratic legitimacy because monetary policy is never neutral. It affects growth and

Lionel Barber

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# Observer doubts hit Algeria poll image

By Roula Khalaf in Algiers

A critical report by international observers on the Algerian elections has pointed to doubts over Algeria's efforts to project an image of "democratisation". A summary of the report, which was released late yes-

terday, omits a general statement - expected by both the army-backed government and western embassies in Algiers - that pointed to problems and irregularities but deeming the vota was

The report flags two main problems. The first is that several of the 106 observers were not allowed to move freely, as they had been promised, nor attend the vote collections in four of the 48 wilawas or provinces. felt the voting by the police had serious doubts. Some tion and US encouragement,

neutral or transparant enough. It was also skewed, often heavily, towards the National Democratic Rally (RND), the pro-government party created three months

that voting in mobile sta-

tions was sloppy compared

to the discipline witnessed in

the regular voting bureaux.

that there was a split among

observers. Many did not

encounter serious problems

and were ready to give the elections a clean bill of

health. Several others, how-

ever, including experienced

US and Italian observars,

The report makes clear

warned before the elections. that the armed forces vote and those at the mobile polling stations would be used to manipulate the final outcome, which gave pro-gov-

and armed forces was not feared, as the opposition had several European countries pean Union now negotiating agreed to send a small number of observers - 106 in all to act as a deterrent against manipulation of the vote, in the hope that tensions would be eased and ago. Some also considered ernment parties a majority that the new legislature

would be seen as a first step

Western governments

were yesterday trying to

play down the impact of the

report, and diplomats insisted the legislature could

still be made to work. But

the doubt cast by the report

will be used both by political

parties in Algeria and out-

side critics of the Algiers

government to persuade tha

Western diplomats have insisted that the legislature could still be made to work

towards democracy.

in the new legislature. Western governments have long believed conditions for elections of a lower house with limited powers were less than perfect. Held in a climate of continuing violence, they were meant to replace 1991 elections cancelled by the army that the now banned Islamic Salvation Front (FIS) was poised to win. After much besitaan agreement with Algeria to apply pressure on the

Algeria's opposition parties have denounced the results and accused the government of "massive fraud" to inflate the score of the pro-government RND, which emerged with 40 per cent of seats in the lower house. Algerian officials insisted

yesterday the report was unfair because the criticism was due to problems encountered only by some observers. They pointed out that voters in special forces and mobile stations made up just over 800,000 of the total who voted, or less than 10 per cent, and that the figures of the United Nations, which was co-ordinating the work of the observers, showed that out of 1,307 bureaux visited, 1,169 were

The observers who faced problems, however, disagree with the analysis. First because they believe the evaluation forms they were required to fill did not reflect the "quality" of the alec-

Second, even if most of the rigging took place only in the voting of special forces, they argue, the impact could be larger than the number of voters suggests. This is because the armed forces appeared obliged to vote. which often led to a turnout of nearly 100 per cent, almost all of it going to the RND. The civilian turnout being much lower, the vote of the special forces could have diaproportionally skewed the distribution of seats in some wilayas,

Mr Etete has refused further comment on NLNG. He is

reported confident of enough

political support to counter-

balance any legal uncer-tainty over dissolution of the

The NLNG dispute is the

latest indication of deterior-

ating relations between Mr

Etete and the western com-

panies that produce

Nigeria'a 2m barrels of oil a

day. Mr Etete secured only

\$2bn from the federal budget

for the oil sector this year, 40

per cent less than his part-

ners deemed necessary to

Western companies fur-ther complain the ministry

has stalled on agreeing oper-

ating budgets and has let

The oll minister claims

Nigeria is not receiving a

fair deal from western com-

panies. But his tenure has

coincided with deteriorating

conditions in Nigeria's most

Escalating violence among

oil-producing communities,

labour unrest, falling pro-

duction and nation-wide

shortages of petrol indicate

all is not well in an industry

which provides 90 per cent of

the country's foreign

Mr Etete justified his lat-

est action in the interests of

e earnin

important industry.

promote expansion.

arrears build up.

board

#### INTERNATIONAL NEWS DIGEST

## Funding rise for Lebanon

Mr James Wolfensohn, president of the World Bank, has announced a big increase in funding for Lebanon and declared his backing for Prime Minister Rafik at Harirt's deficit financing of national reconstruction. On his first visit to Beirut, Mr Wolfensohn expressed confidence at the weekend in Mr Hariri's policy of accumulating delit to finance rapid reconstruction which some Lebanese politicians, bankers and economists have criticised

Mr Wolfensohn said be would do the same as Mr Hartri if he were in his position. "We very much trust the government and believe in what they are doing," he declared, announcing the bank bad quadrupled fundur! for Lebanon to \$400m a year from \$100m. The World Bunk and its private-sector arm, the International Finance Corporation had allocated \$420m to Lebanon in 1997.

The bank also raised emergency funding by \$50m to \$150m. The extra aid follows a pledge Mr Wulfensohn made during Israel's 17-day blitz of Lebanon in April 1996 to put in place a solid programme of furancial assistance for that country.

The bank had already approved programmes for Lebanon totalling \$600m. Another \$1bn pledged at a donors' conference in Washington in December would be approved. These amounts were "very high" compared with the bank's contributions to other Middle Eastern countries. He expected spending of the money by Lebanon to speed up now, after a slow beginning. World Bank and IFC contributions would total \$2.2bn over the next four

#### BIS sees interest changes

The rapid development of real time payment systems around the world could be opening the way for radical changes in the way interest rates are calculated in the said yesterday. Instead of charging interest by the day. banks could charge each other by the hour or minute. which in turn could have implications for monetary

The situation bears analogies to developments in the elecommunications market, where technological advances have made it possible to hill phone wills by the second, instead of in much longer billing periods. Central banks today draw a sharp distinction between overnight credit, which expands the money supply and afferts the wider economy, and intra-day liquidity, which is regarded more as lubrication for the payments system than real

have been moving away from the traditional method of in which 24-hour trading and real-time settlement in various currencies could help blur the present next distinction between "intra-day" and "overnight" central George Gridiani, London

No decision has yet been made on resumption of

ourclien

interbank market, the Bank for International Settlements policy, the BIS suggested in its annual report,

But large value payment systems around the world

settling up net amounts owed at the end of the day to real time gross settlement, in which each payment is made, es it falls due. "It is possible to Imagine a futuristic scenario bank credit," the BIS said.

#### Iraq in Syria border moves

Iraq has taken fresh measures to open its burder with Syria, closed since the beginning of the 1980s, to case trade between the two countries, al-Thawra, newspaper of the ruling Baath party said yesterday, "The Iraqi Customs Commission has taken necessary measures to open border points between Iraq and Syria," it added, quoting Mr Hameed Shuker Mahmoud, head of the commission.

All necessary requirements were completed to reopen the al-Qa'im border point opposite the Syrian one of Albukamal and the al- Waleed point opposite al-Tinif, Mr Mahmoud said.

The two points would handle Syrian goods that Iraq would purchase under its oll-for-food deal with the United Nations. An Iraqi trade ministry source said at the weekend that Iraq had signed several contracts with Syrian companies to supply Baghdad with wheat, pulses, soap and detergents under the pact.

commercial and diplomatic ties, but hints in this direction were first made last month during a visit of leading Syrian businessmen to Baghdad. The visit was followed by positive statements from senior officials in the two countries. Iraqi newspapers reported yesterday that Syrian companies would soon organise, in co-operation with the Health Ministry, a medical exhibition in

# Shadow falls over Nigeria gas project

A conjunction of money, oil and politics has hit a big African project

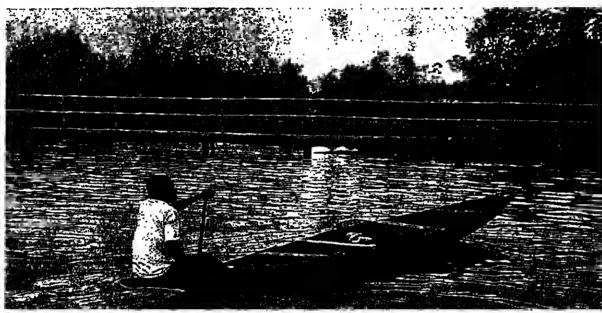
t is a script which for melodrama and confusion could grace a Mexican soap opera. Money, oil and politics have come together to cast a shadow over the \$4bn Nigeria Liquefied Natural Gas scheme - not only Africa's single biggest engineering project, but one of the most launched to exploit the con-

tinent's natural resources. NLNG Ltd, the joint venture formed by three western oil companies and the state-owned Nigeria National Petroleum Corporation (NNPC) to run the project, is in trouble. Despite a carefully constructed corporate structure intended to limit overt political interference, it has fallen victim to the vicissitudes its founders tried to avoid.

A year after construction began at the site on Bonny Island on the coast of southeast Nigeria, and two years away from its promised date for entering production, the company is without a board of directors. The question of who now controls it and through what mechanism is a matter of conjecture.

Elf of France and Agip of to go ahead with NLNG. Italy - are still reeling from tha recent announcement by Mr Dan Etete, Nigeria's lems. First, it was a way to petroleum minister, who tap Nigeria's vast potential NLNG's management to ket, one of the fastest growreport directly to his office.

the longest gestations of any proposals have foundered troversial flaring of the vast



Gas being flared in the Niger Delta. The LNG project offers a way to combat environmental problems

over concern about political interference, the choice of foreign partners and ques-

tions of funding. The obstacles were finally overcome only 18 months ago, when, in face of the controversy surrounding the military government's decision to execute Mr Ken Saro-Its three western sbare- Wiwa, the Ogoni rights

The project was seen as the answer to several probcontrols the state's 49 per as a gas producer and to cent stake in NLNG. He dis- position the country to comsolved the board and ordered pete in the world LNG maring aegments of the

The project has had one of international energy sector. But it also offered a way to LNG project anywhere. Con- combat the environmental ceived 30 years ago, various problems caused by the con-

ral gas produced alongside the oil in the Niger Delta.

Mr Theo Oerlemans, NLNG's managing director until earlier this year, said tha signing of long-term sup-ply contracts with foreign customers and Nigeria's decision to allow a majority foreign sharebolding to deter gover main factors that led to the receiving terminal.

project being launched. eign-beld escrow account. perennial problem in Nigeria's oil sector of NNPC falling to come up on time with its share of the funding of joint ventures. Mr Etete's actions have dashed the

amounts of unwanted natu- structure was the key to ring-fencing the project. NLNG has also suffered

from doubts over its supply contracts. It November Enel. Italy's state electricity generator, withdrew from a 22year contract to buy 3.5bn cubic feet annually, about accounts, are refusing to half the Bonny plant's initial react publicly to Mr Etete's output, ostensibly because of decision. "Less said, soonest environmental objections to mended," said one official. ment interference - were the the site of its proposed LNG

NLNG is still pursuing The partners also agreed arbitration proceedings to put up the capital in against Enel, much to the advance and place it in a for- consternation of Mr Etete, who claimed to have rescued That was meant to avoid the the deal after a visit to Rome in March

Given the confusion over the status of the board of directors, it is not clear bow NLNG will be able to respond to new proposals assumption that such a from the Italians to find a

way around the contractual impasse. These are thought to call for the gas to be landed in France, then piped

to Italy. Western companies, which bave already deposited nearly \$2bn in escrow But he acknowledged that while construction work will continue, the confidence so critical for the project has

been seriously undermined. While Shell, Agip and Elf are anxious to meet the minister, the military government's present preoccupation with the recent coup in Sierra Leone, may make it difficult to secure the necessary interest at the highest level to clarify the situation. Since his announcement

"transparency and accountability," but the NLNG affair (while characteristic of the present state of relations between Nigeria and Its part-

ners in the west) is unlikely to enhance either. Survey: International Gas Industry, Pages 9-12

> Antony Goldman Robert Corzine

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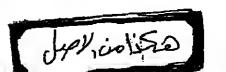
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INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacency rate indicator are in index form with 1985-100. Charterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are postere unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	UNITED STATES						M JAPAN						E GERMANY			
	- Of	uiev .			Composite		AR .	lines.	Vacancy	Compositio	Rota			W	C	
	tokane	locketchi production	Unemp- inyment rpte	tale Indicates	indicator	Repair males volume	indoeriel production	lineasp- layeastit rate	110 Indicator	leading Indicator	enia enia	industri.	Upresp- a) loyester on min	Vacancy rate indicator	Compaste leating indicates	
1986	105.a		6.9	98.4	95.8	106.5		2.8	94,3	83.1	102			136.9		
1987	108,5	105.8	6.1	104.2	96.7	113.8	103.1	2.8	108,3	90.8	106			149.5		
1968	113.0		5.4	104.9	100,2	122.8		2.5	135.9	96.4	109	1 106.		165.1		
1989	115.5		5.2	a7.8	98.6	132.8	119.7	2.2	147.0	98.2	111.			219.5	97.0	
1990 1991	116.2	112.3	5.5 6.8	82.7	94.7	141,8		2.1	148.8	95.0	119.			2f 1.9		
1992	113.3 117.0	110,1 113.6	7.4	61.7 61.8	99.6	144,5 139,8	126.8	2.1	144.2	91.6	124.			297.9		
1983	122.2	117.5	6.8	67.7	109.6	131.7	116.0 113.6	· 2.1	124.2	90.3	122			287.9		
1994	129.8	123.4	6.0	79.0	111.3	129.5	114.5	2.8	105.8 102.2	95.5 103.3	11 <b>a</b>			229.0	95.2	
1995	133.8	127.4	5.5	79.3	111.4	128.5	118.5	3.1	106.5	107.8	118			241.2 268.2	104.7	
1998	138.9	130.9	5.4	77.1	117.8	132.8		. 3.3	119,7	109.6	116			273.8	104.9	
2nd qtr.1996	4.2	2.9	5.4	76.3	115,6	3.2	0.7	3.5	116,1	108.6	-1.	9 -1.	1 8.9	281.6	101.5	
3rd qtr.1996	3.8	3.0	5.2	76.3	116.6	1,4		3.3	122.7	109.1	-0.			271.5		
4th qtr.1998	3.8	3.a	5.3	77.8	117.6	3.1	4.4	3.3	128,3	109.8	-2	0 2		270.2		
1st qtr.1997		4.7	5.3	80.1	118.5		6.5	3.3	126.2	111.6		4.	0 10.1	274.1	108.4	
May 1996 June	4.6 3.2	· 2.a 3.3	5.4 5.3	74.2 78.7	114.5 115.6	. 2.3	2.4	3.5	118.3	108.3	-4			279.a		
July	3.7	3.4	5.4	76.7	116.7	4.4 -1.7	-0.6 6.0	3.5 3.4	112.1 122.9	108.6	Ŏ			280.5	101.5	
August	32	2.9	5.1	74.6	116.2	21	2.7	3.3	121.1	108.6	-0 0			272.9	102.4	
September	3.9	2.6	5.2	77.4	1186	3.8	4.8	3.3	123.6	109.1	~O.			269.6		
October	4.6	3.3	5.2	75.3	117.2	4.3	5.8	3.3	128.7	109.2	-2.			272.1		
November	3.4	4.0	5.3	79.9	117.2	4.0	4.2	3.3	128.2	109.6	ā			272.1	104.7	
December	3.3	4.4	5.3	77.9	117,8	0.9	3.4	3.3	127.a	109.8	-4			271.2	104.9	
January 1997	5.3	4.8	5.3	79.3	118,4	2.2	8.4	3.3	133.6	110.2	<b>-1</b> .	31.		265.4	106.0	
February March	4.5	4.0	5.3	61.2	. 119.3	1.7	3.5	3.3	121.7	110.8	-0	9 6.	6 9.6	274.4		
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1987 1988	104.5 107.8	103.1 107.3	10.5 10.0	117.2 135.3	95.2 100.0	112		6.a	10.9	96.2	110			141.1	98.3	
1989	109.5	111.3	8.4	160.6	99.7	107 118		4.2 8.7	10.9	100.5	117			144.0		
1990	110.4	112.6	8.9	163.2	94.8	114		0.7 8.0	10.6 10.3	98.7	120			124 3		
1991	110.2	111,4	9.4	128.2	96.1	110		8.9	9.6	95.4	121.			97.7		
1992	110.5	110.0	10.4	109.5	94.7	116		5.4	9.8	97.6 94.7	119.		5 86	68.0	963	
1993	1 10.7	105.8	11.7	90.0	98,4	114		3.0	10.2	101.5	129. 123			69.6		
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January 1997	-0.2	8.0	12.7		100.9		-	1.9	n.o.	103.8		0 1		1516		
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	-1.4	1.1	12.8		101.6									156.3		
April	-1.4	1.1	12.8		101.6 101.8			0.6	71.3.	103.3		4 0	2 7.2	159.0 159.0	107 1	

All series sectionally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Datastroom and WEFA. Retail sales volume: data from national government courses except Japan and haly (value series defined by OECD using CPD. Reters to total retail sales except France and halv (major cutting vinly), and Japan (department national production) and the important courses. Includes maning, manufacturing, god, electricity and water supply indicative except halpon (passing and intemployment used in calcula sources. Vaceney rate indicatives retail retail operated in additional of the sales of the



as a % of GDP

95 96 97

By Bruce Clark in Washington

Republicans in the US House of students, in what they called the biggest tax-cutting package since

ented a bill that would put into practice the \$85bn tax cut which has been agreed in principle by the White House and Republican lead-rate would also be indexed for break designed to encourage the

Mile many is an arrangement of

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nate the budget deficit.

He described yesterday's package Representatives yesterday pro- as a "solid first step toward a posed a drop in capital gains tax, smaller government for bureauand credits for children and college crats in Washington and a larger pay cheque for workers in Amer-

The bill would cut the rate of Mr Bill Archer, chairman of the capital gains tax, currently 28 per Ways and Means committee, pres- cent, to 10 per cent for couples earning less than \$41,200 a year and to 20 per cent for those with higher incomes. The capital gains

inflation. For companies, a cut in use of ethanol, an ecologically-35 per cent to 30 per cent for assets held for more than five years.

Democrats on Mr Archer's comtax-writing, complained Republicans had "siphoned off many of our an unfair disadvantage. gains from our current fertile economic climate and delivered them not effective in reducing pollutants directly to the rich".

In one of its most controversial proposals, the package suggests eliminating a \$600m-per-year tax

capital gains tax is envisaged from friendly motor fuel based on corn. The tax break bas always enjoyed strong support from the farm lobby, including legislators

mittee, which is responsible for from the Midwest, but oil companies have said it puts fossil fuels at Mr Archer said the subsidy was

and it "destroyed the value" of corn which should be used to feed people and livestock.

package matched and in some cases outbid suggestions already made by President Bill Clinton.

Mr Archer said his version of a \$500 per year family tax credit already agreed in principle with the White House - would apply to 41m children, or 11m more than Mr Clinton had suggested.

Yesterday's proposal also raised from \$600,000 to \$1m the ceiling above which inheritance taxes were levied. The committee hopes In its tax relief for families with to complete work on the bill, and children and college students, the send it to the full House, by Friday.

because we are not investing

and we are not investing

because our rates of interest

are very high," said Mr Celso

Thus the government will

confront the issue that is

sooner or later faced by all

stabilisation programmes

based on an exchange rate

anchor, with the debatable

exception of a currency

board: how to move to a

more flexible exchange rate

This has been achieved

successfully in the past: for

example, in Israel in the

1980s. However, Israel's fis-

cal position was much stron-

ger than Brazil's is now.

And, as Mexico's 1994-95 cri-

sis showed, sudden exchange

rate movements can be very

damaging to the private sec-

Mr Malan argues that.

unlike in Mexico in 1994, the

exchange rate "system has

built-in flexibility". The per-

mitted trading band for the

real against the dollar has

been shifted downwards

three or four times since the

introduction of the plan.

1993," he says.

separate section

Brazil finance survey.

were Mexico's.

Pastore.

# in garbage collection

By Leyla Boulton Environment Corresponder

Since its liberation from the Mafia, a New York office block owned by the Alabama Retirement System spends \$120,000 instead of \$1.2m a year on garbage collection.

This is one of the most spectacular results of New tel", said Mr Daniel Castle-York City authorities' battle to free the waste industry from the grip of organised crime bosses who have controllad it for the past 40

The recent successes are ascribed to Mayor Rudolph Giuliani, extensive use of wire-taps and undercover agents, and the arrival of a few large companies keen to inject competition into the Big Apple's rotten garbage market.

City officials and waste industry executives used a New York conference last week to encourage more city businesses to exercise their "right to choose" their waste company.

Their main challenge has been to break the system of "property rights" traditionally enjoyed by some 300 smaller waste companies over consumers, and enforced by Mafia-controlled trade associations.

When a contractor called tor and the financial system even though Brazil's banks Chambers began hauling appear in better shape than waste paper from the Bank of New York at Number One All this means, says Mr Wall Street, it was presented Celso Pastore, that an with a \$790,000 bill for "comexchange rate depreciation pensation" from the previ-"can't be done badly and ous "owner" of that particusbouldn't be done abruptly". lar "stop"

> But it was only because Chambers took the rare step of complaining to the police that an undercover agent joined the company as a senior executive. For three years be paid compensation money to, and wire-tapped, the claimants.

"We realise there are risks At about the same time, involved, but we have been BFI, a national waste disdealing with risks since posal company, also agreed to enter the New York market, and take on an undercover agent.

It then put in a successful bid to service the building owned by the Alabama Retirement System, even as the Mafia-run cartel tried to bribe the building's manager - another undercover agent to stop it.

"The arrival of BFI struck fear in the heart of the carman, chief of investigations at the New York Country District Attorney's Office. "It was one thing to intimidate a smaller company, quite another to take on a \$4bnplus corporation."

Waste industry wins a victory in its war with organised crime

BFI's use as a battering ram by the authorities paved the way for other large operators, such as Waste Management, to enter the market. In little more than a year Waste Management said it had 10 per cent of New York's \$1bn-plus market for commercial waste.

But city regulators are keen to drive prices down further in a city which still has tha highest waste disposal costs in the country. They say that while large customers are taking advantage of the choice and lower prices afforded by competition, smaller companies in outlying boroughs have yet to do so.

The New York City Trade Waste Commission, a regulatory body created a year ago to promote competition and "eliminate bad actors" from the market, hopes that further reductions in the so-called "maximum" rubbish collection rates will make the industry "less

attractive" for the Mafia. As Mr Edward Ferguson, the Commission chairman, put it: "One thing matters to organised crime and one thing only: the money"

# Twin peaks darken Cardoso's future

Curbing deficits is crucial to the future of Brazil's president, writes Stephen Fidler

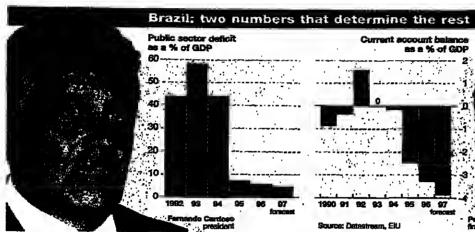
he twin peaks of the Brazilian economy its budget and balance of payments deficits are looming larger than ever on the horizon of President Fernando Henrique Cardoso's government.

The long-term success of the Real Plan, the sophisticated anti-inflation programme introduced three years ago when Mr Cardoso was finance minister, is widely seen in Brazil as depending on these peaks being surmounted.

The deficits are already holding back growth. If they are not addressed, the plan's success in bringing down four-digit annual inflation rates to single digits will sooner or later be placed in jeopardy. And the political future of Mr Cardoso, likely to stand for re-election next October, will be on the line.

Even Brazil's normally upbeat finance minister. Mr cannot continue as they are. Fiscal deficits of 5 per cent of gross domestic product are unsustainable over time," he says, "but we are working towards bringing it

The overall public sector deficit has indeed been coming down from around 7 per cent of gross domestic product in 1995, but only to a forecast 5 per cent in 1997. And much of the fall bas been as a result of lower BBA-Creditanstalt and Mr at the central bank. interest rates which have reduced payments on government debt.



Unless amendments are made to the constitution to cut spending on salaries and earmarked transfers, Brazil's government expenditure is almost doomed to exceed spending.

At the same time the current account gap in the bal-Pedro Malan, agrees things ance of payments bas climbed from 2.5 per cent of GDP in 1995, to 3.3 per cent last year and 3.9 per cent in the first four months of 1997. This is currently being financed relatively easily including through long-term bond issues. Foreign exchange reserves are close

to \$60bn, while Brazil's giant privatisation programme can sums for the government. Mr Edmar Bacha of Banco John Welch of Paribas in

iong-awaited large margin to finance cur- faced in Brazil is a familiar rent account deficits between 1997 and 1999. Despite current account deficits of around 4 per cent of GDP, the central bank should accumulate more tban \$4bn in foreign exchange reserves through

1999,"

Nonetheless, the size of the current account deficit is already constraining growth at a lower level than the government's planners thought likely. "At the start of the Real Plan, we thought that 4 per cent growth would ba sustainable on the balance of payments. Wa may get to the point where we need lower growth for a year or two," said Mr Francisco Lopes, director of monetary policy

Growth this year is widely New York, say privatisation forecast to undersboot 4 per will "give the government a cent. The conundrum now

one to policy-makers elsewhere in Latin America. The trade liberalisation that has reduced tariffs sharply since the early 1990s has combined with a strong axchange rate - an integral part of the initial stages of the anti-inflation programme - to

increase demand for imports. Meanwhile, exports have grown only modestly, beld back by low (though probaand the exchange rate. "This is a structural process and nobody can be sure when it will stop and how far it will go. But it's stron-

ted," said Mr Lopes. According to Mr Affonso Celso Pastore, a former central bank president, the government is boxed in. Its lack back growth and keeping the of success in pushing current account deficit in through congress the consti- check. "We are not growing

ger than most people expec-

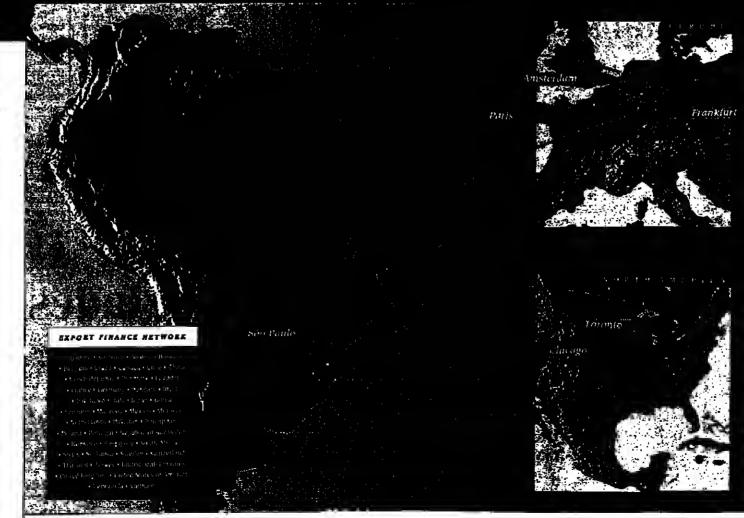
tutional changes that would correct its fiscal imbalances leaves it with two macro-economic policy instruments: monetary and exchange rate

rate is being used to anchor the price level, Depreciating the real to reduce the current account deficit risks reigniting inflation. Meanwhile, though the government is not averse to using bly improving) productivity. controls where it can, its membership of the World Trade Organisation and of the Mercosur trade grouping constrains it from reducing imports through protectionist devices.

The only policy instrument left is monetary policy: interest rates are thus bearing the burden of bolding

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## **Brussels** to back modified maize

By Sander Thoenes

The European Commission is set to reaffirm approval for imports of genetically modified maize, overriding import bans by member states and objections by the European Parliament, a

spokesman said yesterday. The announcement coincided with the Commission's first approval for the marketing of genetically modified oilseed rape to the KU, which will incorporate

appropriate labelling.

A spokesman for Mrs Ritt Bjerregaard, environment commissioner, said the Commission would overrule Ausmission would overrule Austria, Luxembourg and other states which have banned or states which have banned or vation of genetically modified maize

But Mrs Gabrielle Zgubic, an official at the Austrian Ministry for Women and Consumer Affairs, said ber government would upbold the ban and appeal to the European Court of Justice if the Commission insisted on permitting imports of genetically modified produce. "We will not give up the ban," she said.

Consumer groups fear that crops genetically modified to resist pests could also increase buman resistance to antibiotics. Environmental groups and consumer lobbyists have called for separating and labelling genetically modified foods. This, bowever, would require separation all the way back to animal feed and seeds, such as maize and

The US does not require any labelling or separation and has objected to European efforts to introduce requirements because it would hinder its exports to Rurone for anything from

seeds to chocolate bars. In April, the Commission decided to make labelling mandatory on new genetically modified crops from July 31.

Yesterday it announced it had approved introduction on the market of genetically modified oilseed rape by Plant Genetic Systems (PGS), the Belgian biotechnology company, following the company's decision to label its products as geneti-

Although the requirement is not retroactive, the Commission spokesman said approval for PGS and nine other applications had been stalled by the Commission

for up to two years. Most applicants have introduced labelling in recent weeks. "It's voluntary but I'm sure it would belp," be said. "Nothing will be approved without label-

ling." A wbolly revised set of regulations and guidelines on genetically modified crops, seeds, animal feed and foodstuffs, including labelling requirements, was being drawn up, be said.

The Novel Food Regulation, which came into force last month, prescribes labelling of consumer products containing genetically modified crops but the regulation has yet to be implemented by member states. There is also a draft proposal requiring separation of modified

Labelling would not eatisfy Austria's concerns. Mrs Zgubic said: "This is a health issue, not a consumer information issue."

# Three Gorges decision delayed

By Tony Walker in Beijing

evaluation of bids for the supply of turbines and generators for the \$30bn Three Gorges bydro-power dam on the Yangtze river, but it will not meet a June 30 deadline for selection of the successful bidders.

Mr Zhang Denan, the vice minister of the Three Gorges Project Construction Committee, explained that of the project a decision would be postponed, but for the project's first I believe it will not stage, which involves the

Vietnam and the European

Union are set for a tussle

over textile quotas, with

Hanol determined to win

greater market access for its

booming garment industry

and Brussels under pressure

from textile federations to

stem a rising tide of Viet-

Hanoi wants a dramatic

rise in quotas set under an

existing bilateral pact, which

the two sides are set to rene-

gotiate around September. In

some categories, it is seeking

a five-fold tocrease to quo-

tas. Textiles account for

about 70 per cent of EU-Viet-

That worries some EU

member states, whose textile

federations say any rise

would further threaten jobs.

Vietnam's textile exports

to the EU have grown rap-

idly in the past three years,

and the communist-run

country is now the third

largest exporter after China

In addition, Vietnam

wants the EU to give it the

same level of quotas enjoyed

by other countries in the

Association of South East

Asian Nations (Asean), of

which Hanol is a member,

"We note our quota for tex-

tiles is low in comparison

with other Asean countries."

Christian missionary groups

in the US are at odds over

Most Favoured Nation trade

status for China, with some

factions arguing that deny-

ing MFN to Beiting is "not in

the interest of the church".

dinating Office, serving more than 100 Christian

organisations working in

"well-intentioned" political

activism to withdraw from

China the same trade bene-

The China Service Co-or-

nam trade.

and Indonesia.

By Nancy Dunne

STORES AND THE WAY THE THE STORES

namese imports.

Vietnam, EU

be postponed for too long". Chinese evaluation teams China has begun final have completed a review of bids lodged by six international consortia awarding points for each bid according to technical criteria, financing and technology transfer. The project construction

committee is expected to advise the cabinet on the successful bidders by next month, with contract talks to be completed by August. The Swedisb-Swiss combecause of the complexity pany ABB is involved

said Mr Nguyen Dinh Hoan, a senior official in the cabi-

However, EU officials are

taking a firm line, saying

that Vietnam's position falls

to take into account its late

"I think the EU will be as

generous as we can be but

we can't contemplate treat-

ing Vietnam in the same

way as other Assan coun-

tries because the starting

points are completely differ-

ent," said Mr Riccardo

Ravenna, EU amhassador to

The EU is also likely to

take issue with Vietnam'a

discriminatory quota alloca-

tion system, under which

state-owned enterprises

receive preferential access to

quotas, often at the expense

Mr Ravenna urged Viet-

nam instead to diversify its

garment production to take

advantage of categories not

The EU is also seeking

By Alice Rawsthorn

Dutch partner.

Sony, the Japenese

consumer electronics group,

is developing the technology

for an edvanced version of

an andio compact disc in

conjunction with Philips, its

audio-CD in the early 1980s.

plan to barness recent

advances in high resolution

discs capable of providing

considerably higher sound

quality than the existing for-

Initial sales of the new

discs are expected to be lim-

ket of musicians and record

producers. However, Sony

appeal to hi-fi buffs and, pos-

fits enjoyed by most other Chinese government and last year, Christians who

that Christians are a threat

social stability, and to heighten mistrust of Chris-

tians by the Chinese public,"

Christians split on MFN for China

wider market access for its

Mr Hoan also struck a con-

ciliatory note, suggesting

tbat companiae from southern Europe – those

most affected by Vietnamese

exports - could set up manu-

facturing joint ventures in

Vietnam. "We have to avoid

any activity, any wording

that would not benefit our

relationship" with Brussels.

under such pressure if Viet-

nam has Most Favoured

Nation (MFN) trading status

from the US, which analysts

say could absorb the bulk of

its textile exports. But that

is unlikely for at least

Brossels is also concerned

about a bilateral trade sur-

plus of about \$300m in Viet-

nam'e favour and wants

increased access for its inter-

US trading partners could

hamper the efforts of Chris-

tians from ontside China

who have spent years seeking to establish an effective

witness among the Chinese."

na's MFN has been loined

for the first time this year by

The annual fight over Chi-

another year.

mediate goods.

The EU would not feel

yet under quota.

of foreign joint ventures some involving European

entry into the market.

net office.

with Kvaerner of Norway

supply of 14,700 MW units. Mr Paul Chan, senior vice and Sulzer of Switzerland. president of ABB China, bids for the Three Gorges described discussions as civil works, but restricted a shortlet, but consortia extremely "rigorous" and said the Chinese were taking considerable care with all aspects of negotiations. Other consortia inclode

France: Mitsubishi Heavy Industries at the head of a Japanese group; Impsa of Ukraine; Volth and Siemens of Germany with General Electric of Canada (a subsidiary of GE of the US); and Energomachexport of Russia project.

China this month called power companies in Beijing hidders to domestic companles. Six construction companies have lodged bids for the Yoshn (\$723m) work on the dam wall, spillway and GEC-Alsthom and Neyrpic of structures for turbines and

generators. China is expected to divida contracts between several Argentina and Turboatom of consortia for the turbines and generator supply. This is adding to complications in assessing competing bids for the world's biggest power

Sony, Philips push on

members of the general pub- of laser technology, will

lic interested in hearing a store 12 gigabytes of infor-

souped-up version of record-ings such as The Fot Of The against 26 gigabytes on each

Land, a forthcoming album side of existing recordable

The news of Sony and which will be playable on

Philips' plans for the existing digital video disc

optical disc which, they store 15 gigabytes of data on

hope, will eventually replace either side. The company

The new disc, which will version of the disc will go

The rightwing challenge to get committee, and Con-

expected to make it harder political than spiritual, as

Sony said that the discs,

go on sale in the year 2000.

Matsushita, the Japanese

electronics group which

tion to Sony and Philips in

the race to create the origi-

nal DVD standard, also

claims to have developed

technology to produce its

own advanced recordable

digital disc. The Matsushita

has not yet decided when its

The anti-MFN coalition

converts, including Con-

chairman of the House bud-

New York Republican.

sman William Paxton, a

Some opposition is more

belonged to the oppor

by The Prodigy (pictured DVDs.

The two companies, which advanced eodio-CD comes at hardware, are scheduled to

consumer electronics compa-

new generation of recordabl

technology.

nies, are also developing a

Sony and Philipe announced last week that

they had completed the

development of the basic

technology to produce a new

eibly, aventually to any be produced by a new form into commercial production.

economic sanctions backed had for years worked quietly has won some important

only serve to strengthen the dealy found their doors greeeman John Kasich.

of many Democratic and

Republican populists, is

ited to the professional mar-high-capacity rewriteable disc will have the capacity to

with new audio disc

jointly launched the original a time when they, and rival

digital encoding to produce digital video disc (DVD)

said it is also expected to the video cassette.

by American Christians will in Chinese orchanages sud-

to China's political and MFN, joined with opposition

official Chinese perception closed to foreigners.

said that China had avoided involving Ukrainian and ficulties because of Chinese concerns about financing.

China plans to complete the first stage of the Three Gorges project by 2003 and the final stage by 2009, with the installation of a total of 26 700 MW power units, equivalent to 18,200 MW.

At capacity, the dam will produce the equivalent of a tenth of China's 1993 electricity output.

WORLD TRADE NEWS DIGEST

## Mobile phone standards move

Ericsson and Nokia, Europe'e two leading mobile phone manufacturers, yesterday joined forces to help efforts to standardise the next generation of cellular technology in Asta and Europe. They said they would back new wideband CDMA, or code division multiple access.

technology for third generation cellular systems. This would include support for efforts by NTT DoCoMo, Japan's leading cellular operator, to have wideband CDMA adopted as the standard in Japan. "This gives us a chance to have the same standard in Japan and Europe, which has never happened before," said Ericsson.

Nokia and Ericsson believe wideband CDMA has the versatility and capacity to meet the multimedia data communications challenges of the next century. Users will be able to enjoy simultaneously several different services over a single terminal. For example, they could conduct a video conference while transferring large data files at the same time, Crucially, wideband CDMA will allow existing GSM nacrs the possibility of a smooth migration to the new system.

This is important because there will be an estimated 300m subscribers to GSM-based networks by 2001 when the first commercial application of wideband CDMA is expected. NTT DoCoMo will start testing the new system Christopher Brown-Humes, Stockholm

#### Mahogany 'endangered'

Greenpeace, the leading environmental pressure group, yesterday said there was a good chance that hig leaf mahogany, found mostly on the American continent would be listed as an endangered species at a world conference in Zimbahwe. Ms Isabel McCrea, a spokeswoman for the Amsterdam-based group, said a proposal by Bolivia and the US to a 10-day Convention on international Trade to Endangered Species (Cites) would help control trade to hig leaf mahogany. Bolivia is the world's largest mahogany exporter and the US the largest

importer.
The proposal is one of about 80, including one controversial proposal calling for a partial lifting of the ban on ivory trading, to be submitted to the 138-member convention for consideration.

## Oueensland electric car deal

A contract worth more than Ecul20m (\$147m) to build 90 electric railcars in Queensland, Australia has been warded to a joint venture between Adtranz and Evans Deakin, to what they claim is the biggest passenger rail rehicle contract to Australia for almost 10 years.

The vehicles will be designed by Adtranz, a joint venture between Daimler-Benz, the German industrial group, and the Swiss-Swedish group ABB. They will be built in Maryborough, Queensland, at the factories of Walkers-Adtranz, the Evans Deakin-Adtranz joint

The vehicles will use electric propulsion and control equipment from Adtranz facilities in Sweden. The first cars are due to be produced and delivered by April 1999. The contract is expected to be completed by April 2001.

The deal follows the award to the same joint venture of an Ecusion contract for 10 electric railcars from Westrail in Perth. Adtranz said its share of the contract was worth more than Ecu80m. Graham Bowley, Frankfurt

## US moves on Manila exports

The US has lifted caps on Philippine exports of radio paging receivers and beating and cooling regulators, in an easing of its generalised system of preference (GSP) programme. Mr Cesar Bautista, Philippine department of restrictions would boost local companies' exports by 50 per cent. Exports of both products from the Philippines amounted to \$82m in 1996.

Under the US GSP programme, preferential tariffs are extended to exports from developing economies. Products can enjoy preferential tariffs as long as they are excluded from GSP quotas or competitive need limits. The latest move from the US brings to 14 the number of Philippine

## Private cash for Taiwan port

Taiwan aims to enlist the private sector to build and operate a planned new T\$47.2bn (U\$\$1.69bn) port near the congested northern harbour of Keelung. The transport ministry will invite private companies to bid on contracts for seven docks and other facilities for the port. Nearly half the project's total funding - T\$21.8bn - is to come from the private sector. "The new port project will increase Keelung's overall

espacity," a ministry official said. The ministry did not provide further details of the project or its financing. . The port development project might be based on the build-operate-transfer model – enabling private companies to build and operate the port for decades pefore transferring operating rights to the government. Keelung port, which is a natural harbour, is the main container and grain facility in northern part of the island. Laura Tyson, Taipei

Motorola Multimedia Group, a unit of Motorola of the US, yesterday signed a contract to install up to 2,000 cable telephony lines in India for Indian telecommunications

Motorola said that it would also install an infrastructure for future cabis television and Internet eccess services under the project.

and markets systems for the convergence of voice, data AP-DJ, Arlington Heights

#### the Family Research Counthe China Service Co-ordinafor the US administration to Republicans seek to build company Essar Commvision. ting Office said. win renewal support for their own ambicil, a US Christian conserva-There is division as great This could result in tive lobby group. The coun-cil has publicised China's ching's MFN as between ton has been mentioned as those groups," Mr Cal possible successor to Mr cal possible successor to Mr Newt Gingrich, Speaker of greater persecution of Chriswithin groups on the issue of Christian activists. Mr Paxforced abortions, religious tians inside China and less Motorola Multimedia Group develops, manufactures persecution and "slave" opportunity for "witness and service". After a critical and video communications services over broadband labour in Chinese urisons. Human Righis Watch report lobbyist, said. "Public shaming of the

THE CRANS MONTANA FORUM Switzerland - Vilith yearly meeting The Foundation enjoys the Consultative Status to the Council of Europe

... 1997, JUNE 26 to 29

#### THE RECONSTRUCTION OF BEIRUT AND LEBANON!

The Crans Montana Forum offers an exclusive business meeting at the highest level of economic decision makers around Mr Rafik Al-Hariri, Prime Minister of Lebanon and top Ministers of his Government. All issues related to the reconstruction of Lebanon and its place in the regional co-operation will be studied: axchanges, foreign investment, incentives, anergy, infrastructures, financing, airports, telecom, tourism, transport, banking etc.

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Besides the traditional participation of Europe - Western Central and Eastern - Central Asia and the South Mediterranean - more than 60 countries represented - the 1997 Forum welcomes also top level delegations from Belarus, Egypt, Estonia, Kirghistan, Morocco, South Africa, Turkey, and Caucasus States (focus on transport & supply of energy)

Information and Registration: phone (+41 22) 791 70 40, fax (+41 22) 791 70 41

#### Bangladesh has signed \$400m worth of con-tracts to set up three barge mounted power plants. The investment is part of larger multi-billion-dollar investment plans which international power, oil and gas companies are proposing 5,000 for the country, after recent 2.000 ::

discoveries of new gas fields. But the investment proposals may bring fresh political difficulties for the government as any large-scale power and gas development plan will inevitably involve exports of gas to India. This is a politically sensitive subject in Bangladesh where the opposition parties frequently accuse the government of selling out to New Delhi. Despite these problems,

expected only several months ago. The government, which has been under pressure to

changing in a way few

Power plants offer Bangladesh new hope Bangladesh: getting fired up Gross peek energy demand (MIV) Arcest peek creedy convenient (ACOU) Rolls Cry second 10% of sound acoustic control of a second acousti 1906 ST - 88 - 2801 - 08 - 08 - 07 - 08 - 07 - 18 - 18 - 18

supply of electricity and the tinuing with other comparesulting frequent power nies for a fourth plant of cuts, is now able to boast of 100MW capacity. having attracted foreign "These negotiations are Bangledesh's fortunes are investors to generate an expected to be completed in 4,000MW over the next five Bengal and the nerthern Syl- next Bangladesh to India, as extra 300MW of electricity in the next couple of weeks. years.

between the demand for and basis. Negotiations are con-

less than 10 months time, After that, we plan immediwhen the three plants are ately to start negotiating expected to come on stream. with the companies short-The plants will be set up listed to set up fixed power fields, delivered through new rency for almost 20 per cent

Japan's Marubeni, the The internal the energy minister, said.

Brown Boyari and the UK's .. Midland Power are among companies shortlisted to establish three fixed power plants with a combined capacity of ebout 800MW over the next few years. The US oil company Uno-

of exploration. 1.600MW, will nearly double which it will receive a total gas pipeline network the country's ability to gen 300m cuft of gas per day. Such a network of pipeerate electricity to about from the fields in the Bay of lines could eventually con-

The international compa- erument has to export part Swiss-Swedish group Asea nies and financial institu- of its gas," an executive of a tions involved believe Ban- US oil company said. gladesh will have enough gas to pay for the electricity have no choice but to export and the pipelines. Their optimism follows the least for the first few years

recent discoveries and the until local industries generenthusiastic responsa by ate enough hard currency, international oil and gas said an expert of another cal is reported to have pro- companies to the govern-company, pointing to the posed a fourth fixed 300MW ment's March invitation to near impossibility at the companies to the govern- company, pointing to the power plant near Shaha- tid for gas exploration rights moment of laying pipelines bespour gas field in the in central and western parts across Burma, Bangladech's eouth of the country, to of the country.

which it has the initial right. The government has land. At a total cost of \$2bn, the ing agreements with Carn US company, has already new power plants, with com. Knergy of the UK and Occi. drawn up the outline of a bined capacity of about dental, the US group, under proposal for an integrated

eventually be fuelled by gas it clear these companies will. Tripura to West Bengal from the recently discovered have to be paid in hard cur- though Bangladesh. explain the widening gap on a build, own and operate plants," Mr Nuruddin Khan, pipelines which are yet to be of the gas, to cover invest.

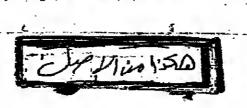
other neighbour, to Thaisigned gas production shar. Enron International, the

ments and profils. "The gov-

"The government will

gas to neighbouring India, at

years ... het region. well as the gas fields in the All the power plants will ... But the agreements make porth-east Indian state of



# Telecom groups look to wider ventures soft would look for partners to develop new telecommunications to customers. Soft would look for partners to develop new telecommunications to customers. Soft would look for partners to develop new telecommunications in the region has proceeded apace, with the 80 new to customers. Soft would look for partners to develop new telecommunications in the region has proceeded apace, with the 80 new to customers. The customer could get their "The customer could get their discussions with several telecomes operators on the possibility of the soft of the

ware firms and other non-telecoms Telstra, the Australian telecoms giant.

Mr Blount's message, which he delivered as the largest international telecoms fair ever held in Asia started yesterday, appeared to he partially reinforced by comments from Mr Bill Gates, chair-

"Microsoft is not in the commucompanies, according to Mr Frank nications business. But the future Blount, chief executive officer of of our business depends on new communications capacities." Mr Gates said.

The Asia-Pacific region accounted for 54.3 per cent of the \$160bn raised from telecommunications privatisation throughout the world in the period 1984-96, said Mr Pekka Tarjanne, secretary-general mao of Microsoft. Mr Gates said by of the International Telecommunivideo link from the US that Micro- cation Union, which organises the

phones to population has climbed Europe and the former Soviet type of tie-up, he added. Union. In Cambodia, cellular subscribers outnumber those for fixed line services.

desktop and all the communications leading to that desktop from by 601 per cent in the past three one company," Mr Blount said in years. Thailand has more mobile an interview. "I suggest that you telephones than in all of eastern are going to see a lot more" of this But past mergers and acquisi-

tions between telecoms companies and computer companies have Telstra, the Asia-Pacific's second resulted in a clash of cultures and largest operator by revenue, is pursuing a joint venture in Australia he said. The best way to seek couand south-east Asia with International Business Machines, the US rate joint ventures which would be

coms operators on the possibility of an international alliance. Such activities include talks with Concert, the entity resulting from a merger of British Telecom and

For Telstra the most important point was to join the right international alliance partly because "you have got to remember that as soon as you have declared yourself with one, you have just made tha others

MCI, a US carrier.

#### ASIA-PACIFIC NEWS DIGEST

## Manila plans industry boost

The Philippine government is launching a six-point plan to reverse the slowdown of the manufacturing sector after a disappointing industrial performance in the first quarter. The plan, which President Fidel Ramos has ordered to be implemented immediately, calls for the removal of cross-subsidies in power rates, a new tariff restructuring programme and liberalisation of the domestic shipping industry. It also includes a moratorium on the setting up of new duty-free outlets and a slimmer

government incentive package for investors. The move was prompted by worse than expected manufacturing figures, which showed growth of 2.3 per cent compared with a 4.9 per cent rise a year ago. It is an indication that in spite of bullish statements from economic policy makers, Manila's confidence in recent economic growth and prospects for the future bas been undermined. It also supports critics such as Mr Benjamin Diokno, an economist in Manila known as the "prophet of doom", who has long argued that Philippine growth is based on a superficial boom in the property and construction sectors.

#### Singapore industrial growth

Singapore's industrial output rose in April after falling in February and March as its economy continued a gradual upturn. Manufacturing output rose 1.1 per cent in April from a year earlier, after falling 6.9 per ceot in March and 3.5 per cent in February. The main impetus came from a 3.1 per cent rise in electronics, which account for 45 per cent of Singapore's manufacturing value-added. The best performers were disk drives, computer peripherals and telecommunications equipment. The cumulative industrial output for the year, however, is 3.9 per cent below the output in the same period in 1996. Electronics output is 7.0 per cent lower. James Kynge, Singapore

## Hanoi groups fail profit test

Vietnam said yesterday that about 50 per cent of stateowned companies in Hanoi had failed to make a profit in the first quarter of this year. The official La Dong newspaper said they were suffering at the expense of leaner private competitors, which paid better wages and were more productive. Figures were not available for state enterprises in the booming south, where many are in joint ventures with foreign investors and may thus appear to be in better shape. Although many state groups have privileged access to land and other resources, many foreign and local economists say they are loss-makers that will act as a serious drag on the economy if not scrapped or privatised soon.

#### Hard line on N Korea food aid

The US and South Korea yesterday ruled out large-scale food aid to North Korea until it joined peace talks, in spite of United Nations warnings of imminent famine, South Korea said yesterday. "We reaffirmed our position that any major assistance could be discussed during four party peace talks." the foreign ministry said. US, Japanese and South Korean officials, meeting yesterday in Seoul to co-ordinate policies on North Kores, agreed that foreign aid would help Pyoogyang to overcome its food shortage. "North Korea certainly faces difficulties but it could avert famine with 1m tonnes of international food supplies." the foreign ministry said.

## Japan shoulders arms for Asian stability

## William Dawkins reports on progress towards a likely new US-Japan defence arrangement

apan may soon wake up to a more active role in Asian security, after baving been a sleeping part-ner of the US for the past half century.

The wake-up call came over the weekend in the form of an interim joint report with the US, proposing that Japan give substantially greater support than now to US forces in the event of an Asian conflict.

The report, the first full review of US-Japan defence arrangements in nearly 20 years, is seen in Japan as an implicit challenge to its pacifist constitution, which bans so-called collective defence, the use of force against an attack on a partner. It will "inevitably lead to acting in unison with US use of force," says Mr Atsushi Furukawa, professor of constitutional law at Sensbu University.

The review was initiated at a US-Japan summit last year and the Japanese cabinet will consider its suggestions in the autumn. It has predictably awakened anxieties in China, acutely sensitive to being ganged-up on, camp in Japan.

However, the principle of Japan making a bigger con-Japan making a bigger confollowing few months. Concold war, when Japan tribution to Asian security is stitutional changes are not became less vital to the US gaining increased domestic envisaged. acceptance, as shown by the moderate tone with which

JAPAN Inspection of foreign ships to enforce sanctions

• Allowing use of Japanese facilities by US forces

Provision of material (except weapons and

How Japan would help the US to help itself

Wartime support would include:

Refugee relief and transfer operations

Evacuation for non-combatants via Self-Defence Force facilities as well as

Search and rescue operations at sea

TAIWAN

وأرخرها وزرأتها

RUSSIA

NJKOREA.

SKOREA

the government should rement. Japan gave up the use

services, security and communications

minesweeping operations

parliamentary debate before review of the US-Japan 1978 defence co-operation guideand has stirred up rumblings lines comes out in the among the anti-US military autumn. If all goes well, this will lead to legislation on a beefed-up defence pact in the

permit collective defence.

Shimbun, the largest circula- part to a comfortable tion daily newspaper, said arrangement whereby the US guaranteed Japan's secuinterpret - though not rity, allowing it to concenchange - the constitution to trate on industrial develop-

nmunition) and fuel to US vessels and aircraft

materiel including weapons and ammunition, personnel and fuel

Land, sea and air transportation inside Japan for

Other 'rear area' support, including maintenance, medical

Intelligence sharing and co-operation in surveillance and

The next step will be a of force to settle international conflicts, at US insisthe final joint report on the tence, at the end of the second world war and to this day disingenuously calls its own military the "selfdefence forces". The balance shifted, however, with the end of the

as a bulwark against com-Why should Japan con- munism in Asia, just as its sider taking a greater secu- success as an economic com-· the media greeted the report rity role now? Its post-war petitor was starting to create yesterday. The Yomiuri economic success was due in real alarm in US industry.

high time for Japan to make a greater contribution to its

CANADA

**UNITED STATES** 

hy the mainstream of the Japan's ruling Liberal Demoleast half of the main opposition group, the New Frontier party (NFP), who feel that the country is ready to assume slightly more clout on the world stage, commen-

in Hawaii, would take Japan most predictable quarters.

With the US defence budget under strain, some in Washington feel that it is

That sentiment is matched

weight. ties? Probably, yes. In the The proposals in the immediate aftermath of the report, adopted by senior Hawaii talks, the first objecdefence officials at a meeting tions come only from the maintaining stability in

in the study, minesweeping,

supply of fuel and lubricants, aircraft surveillance and information sharing. Within Japan, the interim report calls for the repair and maintenance of US equipment and transport of all kinds of US supplies, including weapons and ammunition.

a small but significant step

in thet direction. If agreed

by parliament, they would,

crucially, oblige Japan for

the first time to provide the

US military with support

Snpport in areas around

Japan would include, among

40 concrete examples listed

outside Japanese territory.

By Japanese standards, the potential consequences are stark. In the event of a US clash with North Korea. for example, a Japanese fighter jet eogine repair plant in Nagoya would become a clear military tar-

In such a clash, a Japanese surveillance aircraft would, said a defence official yesterday, be unable to refuse cratic party (LDP), and at a US request for data on enemy aircraft, even when flying ontside Japanese terri-

Are ordinary Japanese and their sensitive Asian neighbours ready to see it take surate with its economic such risks and responsibili-

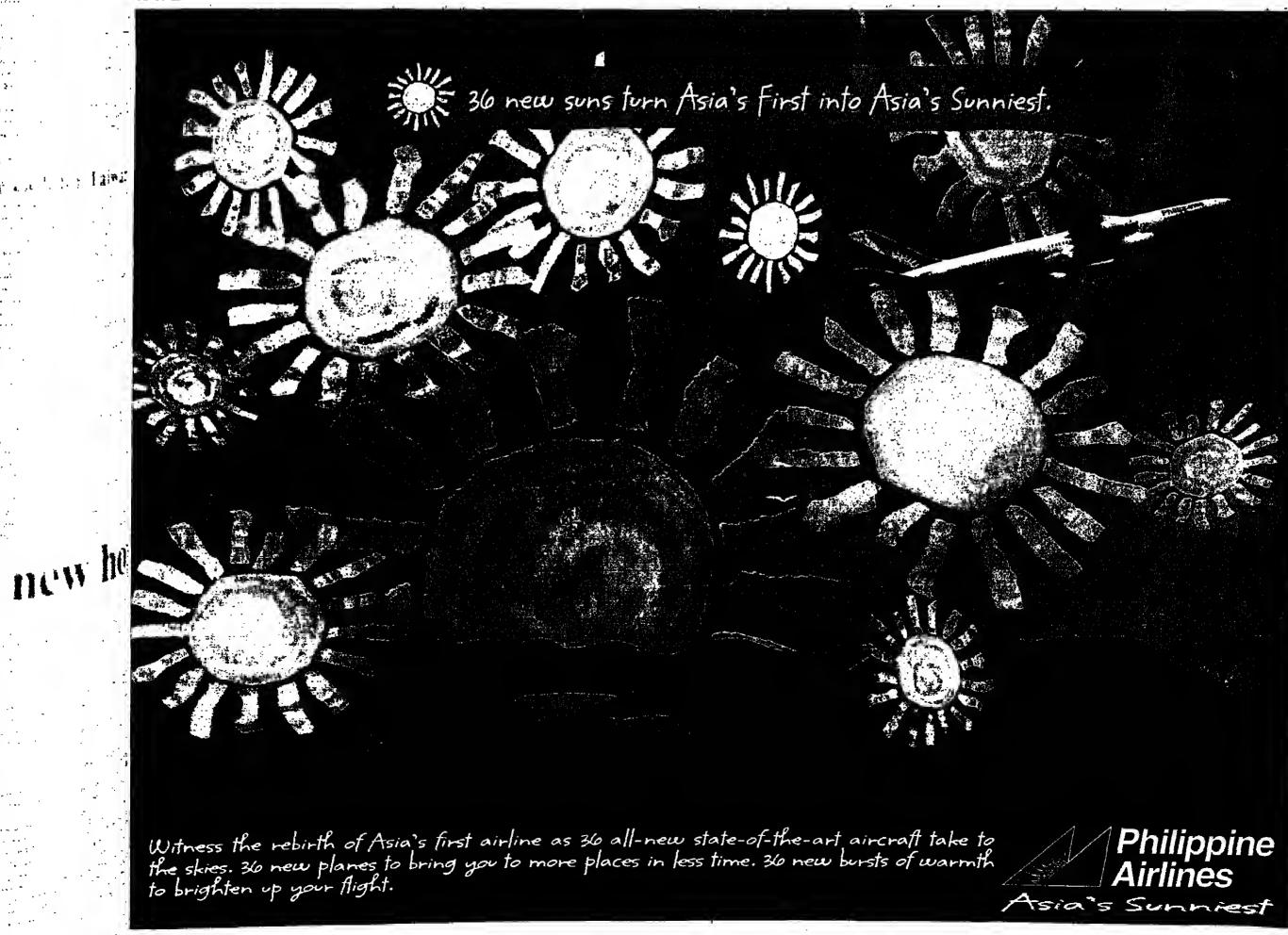
Mr Xiong Guangkai, Chi-na's deputy chief of staff, described the proposed new guidelines as a return to "cold war thinking" at a meeting in Beijing last week with LDP politicians, who were attempting to soothe Chinese sensitivities.

But South Korean officials, whose memories of Japan's wartime behaviour are as nainful as any, were yesterday quoted as saying that they did not object, as long as the Japanese military operated within constitutional rules.

in Japan, those living near US bases - notably on the island of Okinawa - are understandably irked. Also predictably annoyed is the leftwing Social Democratic party, a traditional opponent of the US defence pact.

But on halance, the LDP, its ally the New Harbinger party and most of the NFP represent a sufficient majority for the government to have its way. Mr Ryutaro Hashimoto, the prime minister, yesterday showed suitable respect for consensus and stressed that there was no need to rusb into an agreement.

There will be no rush, but at the same time, the weekend's agreement in Hawaii is the starting signal for an overdue and very important debate on Japan's role in



# Investors in Butte Mining '

By John Mason, Law Courts Correspondent

Investors in Butte Mining, a company set up to extract suppos edly valuable mineral deposits in the US, were misled by those in control of the company not declaring their interests in share issues. a London jury beard yesterday.

Mr Clive Smith, a large shareholder who controlled Butte Mining, and three others made several millions of pounds between them after failing to declare they stood to benefit from the issues, it was alleged at the Central Criminal

Day, prosecuting for the Serious Fraud Office.

Mr Smith, he said, was "the captain of the good ship Butte, put forward as a stately galleon with as much below the surface as above the surface. In fact, it was a flatbottomed bulk with very little below the surface".

The four men each deny two charges of conspiring to defraud investors by concealing their personal interests in the share issues. They are Mr Smith, an entrepreneur of Balterley, in north-west England: Mr John Clarke, a Butte

issue in the trial, said Mr Douglas and Mr Roy Bichan, a Butte direcfor, the then chief executive of Robertson Research and a former president-elect of the Institute of Mining and Metallurgy.

Mr Day said that during a raid on a firm of accountants in Jersey. the SFO found a web of offshore companies and trusts where the defendants and others acting on their behalf had secreted away many millions of pounds from the fraud. Jersey is the largest of the Channal Islands between England

Mr Smith personally received shares worth many millions of

reserves would also be a central Research, a mining consultancy: and Mr Bichan £73,000, the court Robertson Research stated that the heard.

In 1987 and 1988, Butte Mining made two share issues to raise money for the extraction of precious and base metals from a mine in Butte. Montana, USA, the court

The frand centred on the fact that the four defendants all stood to benefit from the issues because they had personal interests in the mining rights to be purchased and neither investors nor the London Stock Exchange were told of this, the court heard.

The claimed value of the basic ore was some \$292m which would The truth about claims concerning the value of the mining director of Robertson 23-7m (\$6m), Dr Clews £234,000 \$137m, Mr Day said. A report by a few pence.

real potential of the Butte mine could be double the stated conservative estimates. But the valuation of the mine was disputed, he said.

"One of the main thrusts of the case is that although the Robertson report puts the ore into a proven category of reserves, the Crown's case is that not enough work had been done to justify putting these reserves into such a high category and saying it was economically extractable. The Crown's case is that it was very much not the

case," Mr Day said. After the issues, shares worth £1 rose in value in London to £1.83. before eventually collapsing to just

**Marginal** 

**North Sea** 

fields to be

The first company to

specialise in the develop-

ment of small, "economi-

cally marginal" North Sea

oilfields has been formed in

Aberdeen, Scotland, in what

is seen as the start of a third

phase in the evolution of the

of the first oil production

companies to emerge from

the oil service sector. Mr Larry Kinch, a director of

Venture, is also chairman of

Petroleum Engineering Ser-vices, the Aberdeen oil ser-

vice company in which Halliburton, the big US energy

services group, has recently

Executives from Venture

say they will use the latest

technology, including "smart wells" controlled by

computers and innovative

financing arrangements, to

"redefine the marginality" of the 500 or so small pools of oil bypassed in the past.

PES bas specialised in "intelligent well completions", an emerging technol-

ogy that will enable oll companies to control a reservoir

via a computer within the well. Mr Kinch says such

technology will be crucial to

marginal field development,

as it should lead to a 5-15

per cent improvement in

Mr Kinch said many of the

small pools were discovered

25 years ago in the first

wave of North Sea explora-

tion. But a combination of their size and distance from

existing platforms has made

them economically unattrac-

tive, especially to the bigger

"The large operators say

the accountants and consul-

tants, concluded that about

16bn barrels of oil equiva-

lent remain to be discovered

leagues say new technolo-

gies can boost nitimate

recovery rates and allow

earlier production from marginal fields, improving

the net value of a develop-

Innovative financing tech-

niques will also play an

important role in marginal field development. Venture,

which has received financial

backing from the 3i group,

is looking into ways in

which funds could be raised

on the derivatives market.

ment by 15-30 per cent.

Mr Kinch and his col-

off Britain and Ireland.

ultimate recovery rates.

taken a 26 per cent stake.

Venture Production is one

developed

By Robert Corzine

in London

### UK NEWS DIGEST

## US toy group in \$3m NI move

Step2, a US manufacturer of plastic toys, is to open us first factory outside the US in Coleraine, one of the biggest towns in Northern Ireland. Step2, founded in 1991, is based in Streetsboro, in Northern Ohio, and has three factories in the state. It supplies big retailers such as Toys R Us with products including climbing frames and ride-on toys. It also makes plastic household products such as garden furniture and mailboxes.

Tha company is to invest £1.9m (\$3.1m) in the Coleraina plant, and has received a grant of almost £600,000 from the state-owned Northern Ireland Development Roard. Step2 said it had considered other sites in the UK and Ireland for the factory, which will be its European produc tion centre. The Step2 announcement is the latest in .1 series in the past week which will see more than 1,000 jobs being created in Northern Ireland. The Step2 factory

#### THE ECONOMY

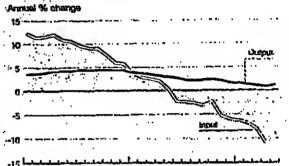
## Output increases 1.2% in April

Industrial output surged by 1.2 per cent in April, after a fall of 0.2 per cent in March and a 0.5 per cent decline in February, according to the Office of National Statistics. April's boost pushed the annual increase in industrial out put to a healthy 2.2 per cent compared with the increase of only 0.2 per cent in the year to March.

The pick-up in domestic demand was helped by an improvement in the manufacturing sector. Its output grew by 0.6 per cent during April, translating into an annual increase of 2.3 per cent. In the three months to April, manufacturing grew by 0.7 per cent, from 0.4 per cent previously. By comparison, the latest gross domestic product figures showed service industries growing at a quarterly rate of 1.1 per cent.

Mr Simon Briscoe, economist at the Nikko Europe securities house in Loodon, said the production furnes were stronger than expected and manufacturing was performing better than anecdotal evidence suppresied. But he warned that Mr Gordon Brown, the chancelior of the exchequer, should not be tempted into leaving taxes untouched in the Budget on July 2. "Just because the weakness of exports is being masked does not mean that all is rosy in the economy. Policy should still be biased towards fiscal measures," he said. Meanwhile, retailers reported that sales were continuing to grow all a stendy level, up 4.8 per cent.

#### Producer prices



## CHEMICALS

## ICI closes plant after gas leak

ICT's Tioxide division has had to close a factory following pollution incident. Tioxide is the division of IC1 that makes the white pigment titanium dioxide. Troxide last week produced its annual environmental report, which said the company had significantly improved its performance in almost all areas. But last week Tioxide also had to close its works at Greatham, in north-east England, following an emission of potentially toxic titanium tetrachloride gas. The Environment Agency, the government watchdog, said it was the sixth "significant incident" since December 1995. The agency issued a prohibition notice on Thursday preventing the factory from reopening until the company had repaired the affected plant and improved maintenance procedures.

## E CHANNEL TUNNEL LINK

London & Continental Railways, the consortium devalop-ing the Channel tunnel rail link, has invited tenders for five tunnelling contracts under the capital worth £800m. (\$1,304m). The 68-mile high-speed rail link between London and the tunnel, which runs between England and France, has been beset by delays because of arguments over its route. The group has already received the first bid for the single largest tunnelling deal, worth £300m. The consortium consists of: Bechtel, the US engineering company; SBC Warburg, the investment bank; Mr Richard Branson's Virgin Group; National Express, the UK passenger transport group; SNCF/Systra, the French consultancy; London Electricity; and Ove Arup and Halcrow, the

Tenders invited for five contracts

## CITY REGULATION

## Forex firm wound up in court

Global Foreign Exchange Corporation, a London-based foreign exchange dealing firm, was yesterday wound up in the High Court following legal action by the Securities and Investments Board, the City of London regulator. SIB began its action against Global, alleging it was carrying out unanthorised investment business, after the firm was refused authorisation by the Securities and Futures Asso-

## Partners may scupper 'bomb' disposal effort

B ig companies are well on the way to tackbomb" but their ability to survive the date change at the end of the century could be compromised by smaller, less well prepared business

partners. This is the principal conclusion of one of the first surveys of year 2000 awareness carried out among large

companies worldwide. The "bomb" - the consequence of the inability of most computer systems to distinguish between this century and the next because of the way dates have been written in computer software - will threaten most business and social systems.

Xephon, a UK-based consultancy, says computer specialists are aware of the danger: "The real problems seem to occur beyond the information technology centre, in embedded systems and in technical, business and legal relationships with partners, suppliers and customers. "Here there is a

Deal on

tribunal

By Christopher Adams,

Insurance Correspondent

He appealed against costs

imposed on him last year by

a Lloyd's disciplinary tribu-

nal, which had found him

to anditors. Lloyd's

demanded he pay £96,000

expenses of more than

at Lloyd's

costs

The computer date problem is being tackled but big companies need to beware

tainty about the future ~ many respondents either have no plans to explore these areas or simply have not got round to it yet." It warns: "Bearing in mind that smaller organisations.

whose year 2000 survival may be key to the long-term success of the larger sites in this survey, are generally believed to be less aware of the threats posed by the millennium, now could be the time for large enterprises to start including business partners and customers in their year 2000 plans."

The survey was carried out in mid March among 298 users of big computer systems, 159 in the US and Canada, 101 in Europe and 38 elsewhere. These sites,

on mainframe computers. would be expected to be particularly susceptible.

and France.

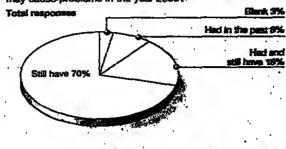
The survey revealed that 70 per cent of the sites still had software to correct. The funds allocated to the problem, however, remain small Almost half the sites surveyed were applying less than 5 per cent of their software resources to the "bomb". The US is clearly ahead of Europe in the amount of resources allocated to the problem and the number of sites which had completed their remedial

said they expected to commit more resources to the problem in future while just over half said they planned to acquire staff to work exclusively on year 2000 software.

The Xepbon survey confirms that software specialists with the skills to work on older software will become scarce and will be able to demand premium sal-

#### How IT centres face the millenium

Do you have or have you had in the past, any production applications using a two-digit date format for the year which may cause problems in the year 2000?



	USA	Europe	RoW"	All eites
No '	6	3	3	10
that in the past	43	1.00	*** ******	1
Had and still have	35	12	7	54
Sile bave	104	78 -	25 7	2075
Blank	1	1	1	3
defal reponses	158	. 100	37- 4	200
Source: IBEX			.~	lest of world

the programming resources ness of companies they used are available and affordable, most organisations seem reasonably well prepared to cope with their own requirements" it concludes.

Xephon describes as "chilling" the fact that so few seem prepared to investigate the state of preparedness of key suppliers, customers and business partners. Almost a third, for example, had no much larger degree of uncer- running large-scale software aries: "If, and it is a big "if", plans to check the prepared-

for facilities maintenance. while a quarter had no plans to check on companies in their supply chain. This, Xepbon says, is taking trust to the cavalier level.

The survey was carried out for Ibex, an organisation for managers of big systems. Thex is sponsored and administered by Xephon.

Alan Cane

# Electricity competition

## By Simon Holberton

Britain's 25m retail consumand PowerGen are forced to [retail] consumers," London sell more generation equipment, according to London Economics, a leading consul-Mr Derek Walker, a former tancy.

underwriter at Lloyd's of London found guilty of negbig privatised generators ligence by the High Court ing long-term contracts with three years ago, has been electricity suppliers because landed with a bill of up to £100,000 (\$163,000) after these deals may inhibit comnegotiating a settlement with a Lloyd's tribunal. lock in high-priced power for Mr Walker was one of consumers.

three underwriters at Lloyd's successfully sued by a group of Names - individuals whose personal assets bave supported the insurance market. They were some of the worst hit by the beavy losses of tha late

The consultancy argues that the big generators have a strategic interest in preventing competition in retail 1980s and early 1990s.

ment of competition in supply would potentially enable Electricity competition will National Power and Powerfail to delivar gains to Gen to blockade further entry into generation, and ers unless National Power extract surplus profits from

Economics says.

Its report was prepared for East Midlands Electricity, the formerly state-owned It also says that the two enterprise which is now a snbsidiary of Dominion should be stopped from mak- Resources of the US. The study has been sent to Professor Stephen Littlechild, director-general of Offer, the petition in generation and industry regulator, and is due to be given to tha Department of Trade and Industry today.

It comes ahead of a meet-John Battle, the energy min-

"Inhibiting the develop- UK's 14 public electricity suppliers and Prof Littlechild. Many of the other suppliers are US-owned. The minister is expected to

> tell the industry that be is lying costs. "In a more comcommitted to retail electric- petitive market a higher ity competition from April The debate about competi-

tion has centred so far on the inability of some electricity companies to have their computer systems ready for the start. London Economics' report, bowever, highlights a different set of concerns. It says the big generators'

market power is likely to extend beyond 2000. Moreover, their bidding in

the wholesale electricity ing on Thursday between Mr market suggests it remains "uncompetitive" in spite of ister, and the chiefs of the the transfer of 6,000MW of

#### power stations to Eastern Electricity.

London Economics says the bidding by the three generators deviates from underdegree of correlation [between costs and bids] could reasonably be expected," it says.

Since the end of last year both National Power and PowerGen . have been attempting to get electricity companies to sign long-term supply contracts. It warns, however, that if

oil companies. this is permitted the conthey have bigger fish to fry," said Venture. "But tracts could be designed so that they prevent new entry into peneration and extract there is a reserve base out excess profits from consumthere which should last another 30 years. ers. A study published last week by Arthur Andersen,

Lex, Page 20

## Motorcycles find new niche

## By John Griffiths in London

guilty of misconduct and Worsening traffic jams are supplying false information contributing to a renaissance for motorcycles and scooters. Total UK sales may reach 100,000 this year for towards costs and a £20,000 fine, as well as his own the first time in more than a

Statistics issued by the Mr Walker's lawyers said Motorcycle Retailers Associyesterday that a settlement ation yesterday show that had been reached and the sales in the first five months of the year rose by 34.4 per original bill reduced. Mr Walker is still expected to cent to reach 32,288 - up pay a substantial part of Lloyd's costs. The fine will from 24,028 in the same period of 1996. With the tra-ditional August sales director of the association, also remain.

"bulge" looming for powered two-wheelers as well as cars the country's motorcycle dealers are well on course to exceed last year's total market of just under 70,000. The "bulge" occurs when up to a quarter of the year's total sales are made in a month because of the issue of a new

registration prefix. The sales figures for the year so far show clearly that people are fed up with unreliable public transport and permanently congested streets," Mr Kevin Kelly,

said last night. Tha associa tion represants 400 franchised motorcycle dealers. The 400 are the majority of those left after the collapse of the UK powered twowheeler market during the 1980s and early 1990s. Some 315,000 powered two-

wheelers were sold through more than 2,000 dealers in 1980, the industry's record year. It also marked the start of a decline which lasted until 1993, when sales had dropped to 46,724 and virtually an entire retailing structure had been laid waste.

observers regarded the decline as marking the end of an era in which motorcycling had been regarded mainly as an affordable alternative to a car for much of the working population.

The renaissance, according to Mr Kelly, "is based on a completely different market: it is mainly leisure-based, with much more stylish and expensive machines being bought - but with their appeal now greatly increased as a result of their ability to | The company is looking at a

#### cut through congestion". listing on the Aim market. ciation another watchdog. Importers' share of market for commercial vehicles well below figure for cars

-8.99

-7.62

15.14

11.23

25.23

-10.92

-321

-5.78

1.43

2235

Applications are invited for a new prize, established in memory of Nico Colchester, who died in 1996 at the age of 49, after an outstanding career at the Financial Times, The Economist, and the Economist Intelligence Unit. Nico was one of Britain's finest writers on foreign, especially European, affairs as well as business and technology, and one of his particular talents was the use of humour to cast light on seri-

NICO COLCHESTER PRIZE FOR EUROPEAN WRITERS

cially-written 1,000-word article that reflects that flavour of Nico's own work. Applicants should submit their article, in English, on a subject they believe to be central to the future of Europe's political, economic, scientific or business development.

The trustees of the Nico Colchester foundation will award the prize to the best, spe-

Applicants should be young, should be pursuing or intending to pursue a career in journalism, and be citizens of a European Union country other than Britain. The prize will consist of a three-month internship at The Economist, in the autumn

of 1997. The foundation will provide a bursary of £4,000 to cover travel and accommodation, while The Economist will pay a small weekly stipend. The 1998 prize will

Entries, by the closing date of June 27th, should be sent to: The Editor (Nico Colchester prize), The Economist, 25 St. James's Street, London swia 1HG.

The foundation for this prize has been established jointly by the Halifax bank, the Financial Times and The Economist. Anyone wishing to make further donations to the foundation may write to the Nico Colchester Foundation trustees, c/o the Editor, The Economist

## Truck registrations down 9 per cent

100.00

62,02

21.04

16.44

12.00

7.12

4.60

3.60

#### UK truck registrations: May 1997 May 1997 May 1996

503

408

452

139

## By John Griffiths

Registrations of new trucks were 9 per cent lower last month than in May 1996, the Society of Motor Manufacturers and Traders reported yesterday. The industry could take

some consolation from the fact that the decline was less than in earliar months. The sector's continuing weakness, however, is producing mounting concern. Registrations for the first

five months of this year were 19.5 per cent lower tban in the comparable period of 1996. Last month's performance was described as "disappointing" by Mr Roger King, the SMMT's public affairs director. The decline in the trucks

Leviand Del (Det Trucke)

Ivaco Group \* (Fiat)

Total

MAN

manufacturers. The excepturing in the UK and rely on tion was Iveco Ford, which Iveco-built imports. registered an 11 per cent sector last month was ket's awareness of its deci- growing portion of the mar- by retailers and small busi-

shared among most truck sion to close truck manufac-

100.00

62.96

22.64

14.77

11.52

12.76

3.92

4.01

19.62

Unlike the car trade, in cent, from 47.9 per cent a increase, despite the mar- which imports are taking a year ago, increased activity

entire management board of it holds its quarterly meeting in London this week, his office said, James Blitz writes. It is understood that year-on-year rise in registra-Mr Blair will discuss a tions to 11,586 represents an range of issues with the acceleration of the recovery board, led by Sir Alex in this sector - which Trotman, its Britisb-born includes light pick-up trucks chalrman. These include since the start of this year. investment in Europe and the importance of flexible for the year's first five working conditions in Britain and the US.

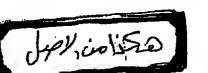
ket, imports of commercial vebicles of all kinds fell again in May to 47.3 per

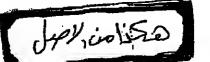
Mr Tony Blair, the prime behind a sharp rise lo the minister, will address the market for new panel vans typifted by Ford's market-Ford, the second-biggest US leading Transit . In May. motor manufacturer, when Panel vans are the larger type which are not based on car designs.

Last month's 😬 per ceot it brought total registrations months to 53,100, a year-on-

year rise of 4.1 per cent. The market for light vans. mainly those derived from cars, also improved last month, rising by 6.7 per cent, year on year, to 7,082.

Timers fill up, Page 19





INTERNATIONAL GAS INDUSTRY

The powerful forces for change unleashed by Proved reserves at end 1996 and UK are transforming gas into a globally integrated industry, says Robert Corzine

# Natural benefits are recognised

he world'a natural gas of change that some believe batween the gas and the industry appears to be robust good health. Most gas executives sby away from making wild predictions of future success but there is growing talk of a period of sustained high growth as the world begins to recogise the environmental and commercial advantages of natural

Global production last year rose by more than 5 per cent to meet fast growing demand for gas, particularly as a fuel for combined cycle gas turbine power plants.

A host of new fields and infrastructure projects has been announced in a development that could lead to the creation of truly integrated transportation grids in hig gas consuming regions such as Europe. International banks have shown a growing appetite to invest in the sector, with loans for key pipeline and liquefied natural gas projects many times oversubscribed. And, as in the oil industry, the application of new technology is belping to bring down costs and to open up new sources of supply.

For those industry executives who have spent most of their careers trying to persuade the outside world of the merits of natural gas, the events of the past few years provide compelling evidence that the sector has finally emerged from under the shadow of the oil industry.

But the rapid growth that looks set to engulf the gas industry over the next decade is unlikely to be

will sweep over the industry in coming years may prove too much for the fainthearted and those who fail to adapt. In countries such as the US and the UK, where gas market liberalisation has swept away the old monopoly structures of the industry, many gas producers, transporters and distributors have struggled to come to terms with the changes.

In the US some have failed while others merely faded away or were taken over. In . the UK there has been a seemingly never-ending the fastest growing market struggle between British Gas segment for gas to 2015, with now demerged into the pipeline operator and

explorer BG and Centrica, the domestic gas distributor - to keep up with its regula-tor and the demands of growing competition. The company's plight has served as a salient warning to its monopoly counterparts in continental Europe of just how potent regulatory reforms can be for established companies.

But the changes brought

about by liberalisation have enabled others to create businesses that did not exist before the wave of reforms hit the industry. The emergence of a deep liquid wholesale gas market in North America has spawned major remained uncertain, companies, such as the Natural Gas Clearinghouse and other large-scale gas traders. And the liberalisation of the wholesale gas market in the US has also brought about lower prices. The same could

electricity industries. Utility groups are emerging to provide consumers with energy packages. The economic attractions of highly efficient combined cycle gas fired turbines is such that some established utilities fear they will be left with hillions of dollars worth of stranded generating assets made redundant by energy sector restructuring. The American Gas Association predicts that restructured electric utilities and independent power projects will be

growth arising from the expected closure of many Liberalisation has taken yet another turn in the UK. where full domestic competition is due to be introduced over the next year or so. The speed with which Britain is entering an era of full competition has frightened many senior figures from continental Europe's gas monopolies, some of whom have been

Union's gas market. At the time of going to press the fate of the EU gas directive But even if a directive does not emerge this year, few in the industry believe there will be any let-up in the demand for change in the European industry,

segment for gas to 2015, with additional opportunities for

they will be a victim of a sudden change in policy". putting up a fierce battle to scupper a new gas directive aimed at the gradual liberal-isation of the European

where gas prices are signifisoon happen in Europe.

The US has also led the rable liberalised markets. Mr wholly benign, and the pace way in the convergence James Ball, an industry con- tor may also act as the trig- and eastern shores of the Pakistan, China and Thai- remote gas reserves, for There is no turning back.

Major trade movements 1995 Top 10 gas companies 1995

aultant, warns that "the more they (the opponents of the directive) resist change. the more likely it is that

Part of the expected change in Europe is likely to come about by market forces linked to the completion next year of a pan-European gas grid. A subsea pipeline now under construction between the east coast of Britain and Zeebrugge in Belgium is the last essential piece in a grid that will stretch from the remote Arctic regions of Russia to Ireland. Its completion will enable the UK to become a significant gas exporter to continental Europe for the first time. The interconnec-

ger for the formation of Mediterranean. Some even Europe's first formal market in gas futures.

Increasing export canacity to western Europe by the main exporters to the region and the prospect of an ensuing gas glut will also put pressure on the existing industry structure. More suppliers may emulate Gazprom, Russia's gas giant, in moving deeper into Europe's downstream gas market.

Integration of infrastructure and the development of new reserves is the main theme in the Mediterranean. Companies such as ENI of Italy are seeking ways to match the reserves of North Africa and Egypt with fast growing gas consuming countries on the northern

see the need for a gas ring around the region. Suppliers even further afield, such as Iran. Turkmenistan and Qatar wonder whether they could carve out a share in a

greater European gas mar-

Elsewhere the gas industry is experiencing an investment boom. In South America trunk pipelines are being built to link distant reserves to fast growing power and

industrial markets. Economic growth is also the main driver behind growing gas demand in Asia. A number of new liquefied the traditional model. natural gas export projects to the region are being promoted, with some aimed at reflected in growing opti-

land. But the LNG industry. considered the most staid element of what has been one of the most conservative sectors, is also facing pressures to change as it moves into riskier markets. The traditional LNG trade,

in which blue chip consumwanese and Sonth Korean utilities pay a big premium to secure dependable long-term supplies from mostly Asian suppliers such. as Indonesia and Malaysia, seems secure. But many wonder whether the new LNG market may undermine

The positive outlook for the industry overall is also emerging markets in India, mism that substantial to transform the industry.

pipelina or LNG market. may soon be able to be converted economically to virtually pollution-free diesel fuel. Companies such as Royal Dutch/Shell, Exxon, Statoil and Sasol are scrambling to fine-time the technology that could see gas for the first time making inroads into traditional oil markets.

Many older executives meeting this week at the International Gas Union in Copenhagen can take pride that an industry they know well is doing so well and in such an independent way. But they should be careful not to dwell on the past. Powerful forces have already been unleashed that promise



LIQUEFIED NATURAL GAS • by Robert Corzine

For many years the world's liquefied natural gas industry has been run on the lines of an exclusive club. Everyone knew each other, and perhaps more importantly, the handful of buyers and sellers agreed on a set of rules that, in the words of one executive, "defied the simple laws of economics".

Buyers auch as Japan agreed to pay premiums for secure LNG supplies and to guarantee the purchase of large volumes over long periods. Sellers installed expensive redundancy to their plants to reassure the buyers. They also accepted relatively low returns on a net present value basis, in exchange for large, long-term cash flows.

But the cosy, club-like big blue chip Asian buyers -Japan, Taiwan and South Korea account for the hon's share of the world's LNG trade - and a handful of sellers are being challenged by entrants to the industry and the emergence of markets with radically different requirements.

Over the past few years a large number of countries with significant gas reserves in the Middle East, Africa, the Caribbean and Asia have announced their Intention to enter the industry, while the established sector leaders. such as Indonesia and Malaysia, have decided to add to

existing capacity. Executives say the surge in activity is partly due to improving economics. Although most LNG projects are multi-billion dollar ventures, the "gold plating" that characterised many of the first generation plants, with is no longer seen as such an essential element. In addition technological progress has helped to bring down the unit cost of the individual liquefaction processing units or trains, which have also grown considerably.

The market for LNG has also proved to be robust. The environmental and economic benefits of using LNG to fuel combined cycle gas turbine power plants has been a powerful factor behind grow-Asian LNG-consuming countries and in new markets.

behind the growth of the ever make-up would be loath



Asia leads the LNG field but other regions are expanding - a new LNG plant in Trinidad

## Cosy old club sheds its exclusive image

New projects and new rules may impact on old markets

to see them end.

industry has been access to the large amounts of capital needed to underwrite such deals. In recent years bankers in Europe and the US have joined the Japanese banks in funding projects.

Qatar is a case in point. Ten years ago, say bankers in London, few big international banks would have been prepared to lend the billions of dollars needed to get the Qatar Gas and Ras Laffan gas projects off the their emphasis on reliability, ground. But the combination of long-term contracts from Japanese and South Korean utilities and the long-term US dollar cash flows produced by such projects means bankers are no longer reluctant to make large loans to projects in rela-

tively unknown countries. The banks have also come to believe that LNG projects can be viable even in countries whose overall political stability is questionable. Many LNG plants are in ing demand in both the remote areas of the producing countries, while the hard currency cash streams mean Another important factor most governments of what-

But a big question facing the industry is whether new projects aimed at second or even third tier consuming markets will find the same levels of financial support as those aimed at traditional LNG consuming countries. There is also concern as to whether new rules will upset

the established way of doing

block," says Mr Houston.

The viability of new LNG

markets may also depend on

how successful producers

are in attracting LNG users

outside the power generation.

Such countries might also

need more flexibility in the

long-term contracts that

underpin the industry.

Shorter contracts, price re-

openers and flexibility in

volumes may soon make an

appearance. But not every-

radical change. "I don't see

vast changes in the struc-

ture of the contracts," says

Mr Doug Buckley, head of

the downstream gas busi-

ness at Shell's Malaysian

subsidiary, a minority part-

ner in the giant Bintulu

But whatever changes are

"For the time being the old markets will continue to buy in the traditional way." believes Mr Martin Houston. director of LNG at British Gas International, the one in the industry expects upstream arm of BG plc. But the conundrum for a lot of people is how will the new LNG business impact on the old markets. Although some new LNG

ventures, such as the Nigerian project at Bonny Island are aimed at Europe, the main emerging markets remain in Asia in China, India and Thailand

in store, there seems no shortage of companies seek-But as Mr Houston notes, ing a way into the business. the new LNG market is As Mr Houston notes: "Once likely to "be a much riskier the debts have been paid off, business". But it is not only LNG plants are an enormous an issue of creditworthiness cash machine."

ASIA • by Andrew Symon

## Foundation for regional growth

Investment is needed if ambitions are to be more than pipe dreams

Gas in Asia is promising to emier o new era, becoming o key building block for economic development in the region. But if gas is to achieve its potential, then a huge amount of capital is needed to build the inframarkets - be it for domestic transmission systems for countries which have their own gas resources or for gas traded across borders to those without through pipelines or liquefied natural gas (LNG) processing, shipment

and receival port facilities. The Asian Development Bank (ADB) estimates financing of at least \$70bn during the next 15 years is needed for the programmes of its developing member country governments in Asia. And, and the price they may be willing to pay. "Volume could also be a stumbling as in other infrastructure sectors, mobilising this level of resources will put pressure on governments to allow private sector investment and competition in what in many cases have been public sector monopolles, and complementary reform of public sector utili-

> As ADB executive director, Julian Payne of Canada says: "Financing of such huge amounts clearly requires rethinking of some of the past financing practices and a redefinition of the role of the public sector. Gas use and production in

> > 22

India

Theiland

2.5

49.1 50.9 58.5

LNG Demand in Asia Pacific (million tonnes

9,5

2.5

about six per cent a year, some five times the world rates. However, Asia's share of world gas consumption is still only 10 per cent or about 7 trillion cubic feet (TCF) o year. This is despite the often near double digit GDP growth rates of coun-

tries in the region. There are plenty of gas resources that can be harnessed within the region with a total reserves to production ratio (R/P) of more than 65 years and good prospects for more discoveries. The problem is getting the

gas to market, as John Soderbaum, principal author for the Paris-based International Energy Agency's Asia Gas Study, and Asia Electricity Study, and now independent consultant, says, "It's a bit of a chicken and egg situation. Once there is supply, then demand will grow. We have seen it again and again. As soon as a piped grid is in place, power plants and industrial users start switching over. "And once the infrastructure is in place to supply gas, then there are big incentives for other companies to explore it if they are able to supply gas through the pipelines," Sod-

erbaum says. When gas is available to consumers then there is a lot in its favour. The fuel is efficient, its environmental impact in terms of polluting emissions is lower than for other fossil fuels, and gas fired power plants can be built at lower cost and more quickly than coal fired and nuclear power plants.

But in the power sector in

of gas grids, it is coal-fired. rather than gas-fired plants. that are expanding ot a faster rate, according to Australia's Bureau of Agricultural and Resource Economics (Abare). The distinctive character-

istic of gas in Asia, unlike in

Europe and North America, is the large role played by LNG, supplied by Indonesia. Malaysia and Brunei within the region, and Australia, the Middle East and Alaska from without. Asia accounts for more than 75 per cent of world LNG consumption. This is o product of high demand from Japan, and more recently South Korea and Taiwan, which lack their own gas resources. Asian producers of natural gas, until recently, were producing almost entirely for LNG export, rather than for domestic markets. Indonesia and Malaysia are only part of the way towards establishing their own national grids.

There is virtually no international pipeline gas trade. with the only cross border pipeline being that between Singapore and Malaysia, unless one also counts the recently completed pipeline from China's Hainan region to Hong Kong. There are visions though of changing the face of Aslan gas through pipeline networks stretching across regions and even continents.

Most dramatic are proposals of the National Pipelinc Research Society of Japan and the Korea Pan-Asla Natural Gas Association for pipelines from Alaska to

2010

Europe with connections between east Siberia and the Russian Far East to Japan. Korea and China. There is talk of pipelines from Turkmenistan in Central Asla through China to Japan, from Turkmenistan to south Asia, and a trans-Ascan sys-

However, most observers believe that regional and sub-regional pipeline development will be incremental. In the meantime, LNG sea shipment will continue to play o large role with Thailand, India and possibly Chino becoming importers, at least until local reserves and systems are developed and international pipeline

connections are made. "There will not be a grand government plan approach," says Mr Soderbaum. "It is a question of governments not having money for grand schemes. What we will see is a piecemeal approach with countries working up their own domestic pipellne systems within their countries and the economics of connections between countries will become increasingly obvious. Governments will do some of it, while the private sector will step in more and more.

This seems to be starting to take place in south-east Asla. A pipeline is under construction involving Total of France and Unocal of the US to supply gas from Burma to Thailand, a controversial project in the light of the new US sanctions on Burma. Proposed are pipe-lines from Indonesia's large Natura D-Alpha field in the South China Sea to Thailand, possibly with a connection to Malaysia, and from Indonesia's West Natuna field to Singapore.

Within forums such as Asean and Apec, the focus is on energy sector co-operation on the seemingly pedestrian matters of harmonising technical regulations over sizes of pipe, gas content and gas pressures as well as harder questions of gas pricing and third party access. especially of suppliers, to pipelines. People talk of deregulation, but it is more a matter of changing regulation, and designing smarter, better regulation," says Mr Soderbaum. Andrew Sumon is the Sime

opore-based editor of the Financial Times monthly newsletter, Asia Gas Report

# In Salah Gas

## A new source of gas for southern Europe

For further information please contact Ahmed Messili or Brian Hunter:

Carnegielaan 11 2517 KH Den Haag The Netherlands Tel +31 70 311 8585 Fax +31 70 311 8580

> In Salah Gas is a gas marketing joint venture of Sonatrach and BP Exploration





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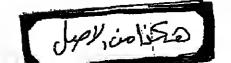
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### Most barriers to cross-border competition are falling but some

obstacles remain After eight years of negotiations, the question of an agreement to open the European Union's \$100bn-ayear gas market to cross-border competition has finally become one of when, rather than if. But the battle is not

EU energy ministers made less progress than hoped towards bridging the biggest remaining gap in Europe's single market at a meeting ast month - partly due to political uncertainty in France, which was between the two rounds of its parliamentary elections

The victory of the French Socialists, more cautious about liberalisation even than their predecessors, will pose new questions over the planned directive

It also complicates the task of the Netherlands, still considering whether to hold a special ministerial meeting to try to tie up agreement un gas before the end of its sixmonth presidency of the EU on June 30.

June 24 has been earmarked, but officials say the meeting will only be called if it is virtually certain agreement can be reached. Mr Hans Wijers, Dutch energy minister, put the chances at "50-50" before the French Socialists' victory.

Progress towards a single market in gas has been hampered by certain EU states' desire to defend powerful national monopolies. There are also concerns about the strategic importance of gas, since 40 per cent of EU needs come from external suppliers - Russia, Norway and Algeria. The proportion is forecast to rise towards 60 per cent early next century. But Mr Christos Papoutsis. EU energy commissioner. says breaking down bilateral

relationships between gas

distribution monopolies and

non-EU suppliers is the best

way of securing future sup-

plies. A single gas market,

with supply interruptions. "If we don't have an inter-

nal markst in gas, that means every member state will be dependent, and ultimately the European market will be dependent, on external gas suppliers," he says.

Competition between gas suppliers should also lead to lower prices for industrial customers, and stimulate demand growth.

But the diffsrences between the gas and electricity markets mean the chape of the gas directive will be somewhat different from tha electricity directive agreed

The biggest difference will be the provision for "derogations", or temporary exemptions, for large gas distributors from the requirement to open their networks to com petitors, to the extent that doing so would cause demand for their gas to fall below levels they had signed long-term contracts to buy.

This is the solution to the complex question of long-term, "take-or-pay" contracts - the issue that bas taken up most negotiating

Other EU states have eyed warily the problems which befall British Gas, the former UK monopoly, after liberalisation of the UK gas market. Competition eroded its market share, leaving it with billions of pounds of gas it was contracted to buy bot could not use, often at prices higher than prevailing "spot" prices.

Both internal EU gas producers and external suppliers have also followed the issue anxiously. They need long-term contracts as guarantees before pouring the hundreds of millions of dollars required into developing gas fields.

All EU states have agreed in principle to derogations, but are divided over the criteria to be used for granting them - and who should Mr Papoutsis insists the

European Commission should police the issue.

with pipelines spanning the have responsibility in this nition of eligible customers continent, would make case, otherwise there will be to be changed.

Europe better able to cope no certainty among member it argued that, unlike with electricity, there are vast difstates on the mechanism

ferences in the structure of

the gas market in different

EU states - in Finland, for

example, it is dominated by

industrial users, with few

domestic customers; coun-

many and the UK have huge

domestic customer markets.

The only way to ensure mar-

ket liberalisation affects

broadly the same size of cus-

tomers in all countries - and

large gas users of similar

size can expect to benefit

from competition whichever

EU state they are in - is to

base the deal around cus-

tomer sizes. The solution

may be a mixture of the

French and Dutch presi-

opposed to the mechanism -

will be the last element to be

agreed. As with electricity,

this is likely to come down

ers of broad competition,

such as the UK, Germany,

and Scandinavia, and those

which want to limit competi-

tion, such as France and Bel-

If the Netherlands cannot

get an agrsement, Mr

Papoutsis has said he will

insist on Luxembourg.

incoming holder of the EU

presidency, holding a meet-

ing in July. Luxembourg,

however, would prefer the

Netherlands to tie up the

For gas producers, distrib-

utors and users facing the

biggest change in the market

for decades, who does the

deal is not important. But

they would like it to be done

quickly.

dency approaches.

that will be used," he says. States such as Germany and France, however, insist decisions should be made at national level - something which makes pro-liberalisers profoundly uneasy. Large gas users say derogations could be abused to keep gas markets closed.

A compromise may leave the decision over derogations affecting existing takeor-pay contracts at national el, but give the commission power over future contracts, entered into after the gas directive is in force. The second important dif-

directive is likely to be the mechanism for opening the gas market to competition. A phased approach is likely, as with electricity, where about 22 per cent of the market must be opened initially, rising to about 28 per cent after three years and 32 per cent after six

ference from the electricity

But the gas directive is tikely to mix such "quantitative" targets with "qualitative" criteria, or definitions of types of consumers which must be eligible to shop around for gas supplies.

The draft directive before ministers last month said all gas-fired power generators, irrespective of size, would be eligible customers", plus other large users consuming more than a fixed volume of gas. If opening the market to these eligible customers did not result in a total percentage opening of the market between agreed minimum and maximum levels, EU states could either broaden or narrow the definition of eligible consumers in order to bring the total percentage

Both the minimum and maximum percentage levels would be increased after five years and 10 years.

opening within the required

The last French government, however, came up with alternative proposals. Instead of percentage bands for market opening moving "The commission must over time, it wanted the defi-

## Fast model which may be followed

A culture change followed the opening up of the British market

liberalisation of Britain's gas market over the past few years has been a compelling reminder of just how powerful competition can be in lowering prices and extending choice to industrial and individual consumers alike. But others, including many executives in conti-

unsettling experiment with The precise figures - as little relevance to their coun-But what does one of the main architects of UK liberalisation and a prominent to haggling between supportadvocate of European gas competition think? Does the

olies, see it as a unique and

UK model have any relevance to continental Europe? Ms Clare Spottiswoode is the director general of Ofgas, which regulates the monopoly aspects of Britain's gas industry. She has also been the driving force behind the rapid, but phased opening of the domestic gas market of 19m consumers to competition in 1998.

Not surprisingly, she is generally pleased at the evolution of competition in the UK. "It's gone remarkably well," she says. "Much better than I expected." Ms Spottiswoode disputes the view that the UK exam-

ple is of little use to Europe.

Although she concedes that

the national gas surplus that emerged in Britain around 1994 was unique - in that it admits. Nor is a European allowed the government to Union gas czar likely to set a faster pace of reform: than many industry figures thought possible - the underlying factors behind: UK gas market has not been Clare Spottiswoode: "the the opening of the UK mar without its casualties, how-ket are just as relevant to ever. British Gas - the old ket are just as relevant to

continental Europe. The main justification is competitiveness, she eays. The decision for many European industrial gas consumers will be whether they relocats to countries with cheaper supplies.

But continental Europe need not slavishly copy Britain's formula. "We only want to create a chink" in the present monopoly system, she says. Once even limited competition is established. Ms Spottlswoode is confident that the benefits of free markets will soon be

in structure from the UK. · But she says three main elements are needed to ensure that gas competition takes hold. "You first need monopoly," she edvises. Then there has to be non-discrimination in access to the monopoly pipeline and an nt arbiter to settle the inevitable disputes that will arise during the change

over from a monopoly to competition But should the continental Europeans also adopt the UKmethod of regulation, in which a single individual is

emerger No one wants an The liberalisation of the

into BG plc, the pipeline operator, and Centrica, the domestic gas supplier - has seen its share price suffer badly in recent years as Ms Spottiswoode and her colleagues have accelerated the

Some of Ofgas's critics believe her approach has been "too academic," however. They say Ofgas has taken steps in isolation, and without thinking through how its actions may affect the reliability of the pipeline m in the long term.

Ms Spottiswoode is unrepentent. Her goal is to strip Transco. BG pic's pipeline subsidiary, down to its narrowest natural monopoly.

She believes her tough approach to Transco is having a beneficial effect on the company, "The culture is changing at BG." she says. They will emerge from this a leaner and more competitive

Continental European goveruments who have watched the painful process of reform and restructuring at the old British Gas might disagree. But Ms Spottiswoode says suppliers, it is only a matter they should ask themselves given wide-ranging powers a simple question: "Do you with little accountability? "I want a sleepy giant or a nim-



monopoly now demerged. Competition allows you tocreate a British Telecom or a British Airways. It means the complete transformation

of a company."
But competition has also created some problems, such as the future of the take or pay contracts un which the monopoly industry was based. These required Brit-ish Gas to take all the gas from contracted fields even if it no longer needed it. The rationals of the contracts was that North Sea producers would only go ahead worth of investment in offshore fields if they had a guaranteed life-of-field market for their gas. The contracts also gave British Gas the security of supply it needed to embark on major onshore projects.

Although Ms Spottiswoode save continental Europe need not embrace the full of the UK, she believes it will eventually emerge because of consumer pressure. Once power stations and some industrial users are given a choice of gas it "cascades" into the domestic market, "Especially if it can't see any other (Euro- ble international competitor? works well over here."

**EUROPE** • by Robert Corzine

## **Trading partners** watch and wait

As the network extends across the continent, key exporters must take stock

The massive map that takes up an entire wall at the Milan control centre of Snam, Italy's gas supply mocopoly, illustrates the scale of moving vast amounts of gas from remote areas of Europe and North Africa to the heavily-populated industrial heart of the

continent. Coloured lights denote the status of compression stations along the thousands of kilometres of high pressure pipelines that snake back to the great gas fields deep in western Siberia and across the Mediterranean Sea to Algeria's Sahara desert.

Other lines that meander across the North Sea bring in gas from Norway's offthe UK-Cootinent interconnector between the east coast of Britain and Zeebrugge in Belgium is due to be commissioned. Its opening will mark the completion of a pan-European gas pipeline system and the emergence of the UK as a gas exporter to continental Europe for the first time.

For some it will be seen mainly as a technical achievment. But for others, including the main gas exporters to Europe, the completion of the network will mark the beginning of a new stage in the \$100bn a year European gas industry. They sense that change is on the way irrespective of whether the European Union this year approves a Gas Directive.

But what is not so clear is how that change will affect Russia, Algeria and Norway. the main non-EU suppliers. and the Netherlands, the principal gas exporter within the Union

The importance of those countries to the European gas industry cannot be overemphasised. Likewise, the importance of the European market to their economic and, in some cases, political stability, is significant. The gas exports sent to western

Europe by Gazprom, Rustracts between Gazprom and western Europe are worth about \$185bn over the next 15 years. In Algeria's case gas and oil revenues fund the government's bloody struggle with its Islamist

opponents.
Critics of liberalisation point to the EU's dependence on such countries as one of the main reasons for maintaining the status quo. They argue that liberalisation only worked in North America and the UK because both

were self-sufficient in gas.
Advocates of liberalisation say competition helps create deep liquid markets that will encourage new suppliers. "Are you more secure from three sources or from 50?" asks Mr James Ball, managing partner of London con-sultants Gas Strategies.

A recent survey of big EU gas users by Price Waterbouse, the international accountante and consul-tants, showed that 80 per cent of those who responded did not see security of supply as a threat in a liberalised market. That view is based in part,

perhaps, by a perception among large industrial and commercial consumers that a shortfall of supplies is unlikely. The fact that deliveries from Gazprom continued through all of the political turmoil in Russia in recent years and that supplies from Sonatrach, Algeria'e state eoergy company, have not been interrupted by the civil war, reinforce that

So too does the fact that Russia, Algeria and Norway continue to plan for big increases in their export capacity. A recent study by Wood Mackenzie, the Edinburgh-based industry consultants, concluded that the marginal cost of supply into Europe by Gazprom, which "...has by far the greatest ebility to supply incremential volumes from existing production facilities . . is determined by transit costs rather than production".

sia's natural gas giant, suppliers see Europe as a account for 68 per cent of future market. A new pipe-that country's GDP and provide a quarter of the govern- Italy, with the possibility of ment budget. Long-term con- a spur linking it to big new discoveries in Egypt. New gas pipelines are being contemplated from Turkmenistan and Iran to Europe. Gas could also flow northwards from big Gulf producers such as Qatar. New liquefied natural gas projects such as the one under construction in Nigeria are also aimed mainly at Europe.

Some producers warn, however, that they will not continue to invest billions of dollars in production and transportation facilities without an assurance of a return. Others also want to be reassured that a potential price free-for-all would not undermine the sanctity of long-term contracts.

Exxon, which along with its North Sea partner Royal Dutch/Shell, is a leading gas producer within the EU. accepts that changes are needed to Europe's gas market. But it warns of moving too far to reform the present system, especially as it pertains to long-term contracts. "Minimum offtake (take or pay) provisions are needed to underpin past and future investments." it contends.

That view is likely to be shared by the big nun-EU producers. But is it enough for them to focus their lobbying effort on retaining at least a semblance of traditional contracts? Should they be looking beyond their role as suppliers?

Mr Ball of Gas Strategies says they need to begin to position themselves now for a liberalised market. "Staying in one place as a pro-ducer is inherently insecure," he says. "They need to go downstream now." He believes Gazprom,

which has entered a number of downstream ventures, is best placed to weather liberalisation. Algeria has made some moves downstream. including a marketing joint venture with British Petroleum. But Mr Ball says Sonatrach is handicapped by "the inbuilt conservatism in



THE GULF . by Robin Allen

# ost opportunities as politics hinder prosperity

Suspicions and hostility still plague an area rich in resources

The history of gas development in the wider Gulf region over tha past two decades is largely a story of lost oppor-tunities, with some individual states now trying to make up for lost time.

All governments in the region, Iran, Iraq and the six states - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates (UAE) which comprise the Gulf Co-operation Council (GCC), have traditionally regarded their upstream oil and gas areas as state monopolies, to the excluston of the private sector with its emphasis on risk, innovation, and competitive market pricing.

Apart from owning 65 per cent of total proven global oil reserves, these eight countries also possess more than 30 per cent of the world's supplies of

richest of the seven city-states which make up the UAE, and Saudi Arabia, are not far behind Qatar.

Politics bas played havoc with the development of gas resources. Instead of pooling their energy assets and dere-gulating their economies, the contemporary history of these states is marked by mutual suspicion or outright bostility, coupled with an almost total dependence on foreign technology; and, in the case of Iran and Iraq, fractions or non-existent relations with precisely those western countries which can provide the technology they

More than 15 years after its formation, the GCC, which has mutual economic development at the core of its charter, has done nothing to develop a regional gas or power grid.

natural gas. Iran is second in the world recent enthusiasm for LNG projects. ally harnessing their associated gas league behind Russia and Qatar fourth Firstly, once development costs are reserves for the past 20 years not only

Second, Gulf governments get paid chemical companies; and third, since governments own a majority stake in earn more money from export sales of petrochemicals products.

Fourth, the condensates which also find a ready market; with the additional bonus that sales of condensates are not limited by OPEC quotes. Fifth, the mere construction of LNG facilities and petrochemical plants spawns a mass of jobs and local sub-contracting, supply, and service industries.

If Gulf states have traditionally been unable to combine on regional gas pro-jects, a few at least, notably Abu Dhahi power. Five main reasons lie behind the and Saudi Arabia, have been individu-

behind North America. Abu Dhabi, the amortized, states earn extra revenue to fuel domestic power plants, but also from liquelied natural gas (LNG) cus- to sell abroad under bilateral agree-

> Abu Dhabi has long been exporting for the gas feedstock supplied to petro- sweet gas and natural gas liquids, mainly to Japan but also to Europe. In the last 15 months it has embarked on the petrochemical companies, they a 510bn programme to develop its petrochemicals industries and expand natural gas output to meet domestic power demand. This is expected to more than accrue from separating the gas liquids double to 4hn cubic feet a day (CFD) by

> > Sandi Arabia built its Master Gas system at the end of the 1970s to fuel its power plants, and as feedstock for its petrochemicals industries, dominated by the state-controlled Saudi Basic Industries Corporation (Sabic). The government is now fully stretched

Iran and Qatar have only seriously

started trying to lure foreign investors bring the gas to the market into developing their natural gas see. Similarly, Iran's talks with tors in the last two years: Qatar with great success; Iran, thanks to its own ating bureaucracy and the threat of US sanctions, with little to show for its efforts outside the neighbouring

central Asian republics. Only since November 1995 has Iran been trying to encourage foreign companies into its petrochemical ventures and gas export plans. According to spokesmen for National Iranian Gas Company, it intends to double gas exports to 4.5hn cubic metres a year (cmy) by 2000, and to increase these twentyfold

to 42.5bn cmy by 2005. It has signed gas export agreements amounting to 4.5bn cmy with Turkey. Armenia, and Azerbaijan. Other customers, such as Pakistan, India or countries in Asia, may be harder to tie down because regional political disputes make it almost impossible to lay pipelines through different countries to

Similarly, Iran's talks with France's Total and Royal Dutch Shell to develop the South Pars gas field in the Gulf are made more complicated by the threat of US sanctions against International companies and banks which might otherwise be interested in the financing.

Iran is even finding it hard to attract international companies to its embryonic free-zone on Qeshni island in the strait of Hormuz, even though abundant supplies of natural gas are there for the taking

Qutar has had more success in a gas export programme greatly speeded up since the present ruler took over from bis father in June 1995. It is well advanced with two gas export schemes totalling some 16m tonnes per year (tpy) from its North Field gas reservoir.
If other plans come in fruition, Qatar will be exporting more than 20m tpy within six years and almost 150,000 barrels a day of condensate.

**US** • by Christopher Parkes

# California jumps deregulation gun Slow reform

Partnerships to form hybrid suppliers are transforming the landscape

The competitive impact of the deregulation of the US natural gas market, which started in the mid-1980s, has been given a boost by the impending introduction of a

free market in electricity. It is presenting opportunigas companies which have in the past few years been preparing to transform themselves into hybrid energy suppliers to the

One of the earliest and potentially most enriching prospects is opening in California, where the state legislature and Public Utilities Commission have jumped the gun on tha federal deregulation process.

Starting on January 1 next Starting last January, Enron - acknowledged leader in the energy trade, with a claimed 17 per cent share of be affected in much the the gas wholesale market same way, with "all the ning 15 per cent in electric- of commodity chemicals -

The Texas-based group formed an alliance with a small, regional group of under which it undertook to link its new partner into its sophisticated network of gas and power supply lines. It would, it said, provide priate, sell off any surpluses outside the co-operative's compete with the group's long-term sole supplier.

Pacific Gas & Electric. The partners' next step was to go visiting other local

**BRAZIL** • by Jonathan Wheatley

of the same in a market rich with possibilities. The electricity business in the most populous state in the country - and one of the fastestgrowing - is today worth an estimated \$20bn a year in revenues, with power prices some 30 per cent higher than the national average

While most of the state's seven investor-owned electricity utilities and all of its dozens of municipal supplier try to come to terms with the deregulated future,

ties for a handful of mainly Enron is benefiting from the experience in energy trading, transport and storage garnered during the 10-plus years since the deregulation of the US gas industry got under way.
Mr Jeffrey Skilling, group

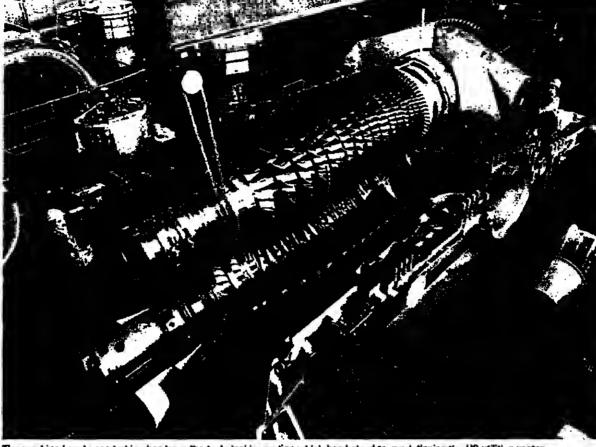
president, recently gave electricity utility executives an unnerving glimpse of what lies ahead for them. Addressing a conference in Arizona, he described the early stages of gas deregulation as year, all electricity markets its tumbled, destroying the will be open to competition. gas industry's credit rating and forcing Enron to slash costs by 70 per cent.

Electricity, be said would - was already staking and none of the positives".

Although be had a vested out its territorial claims in interest in pr company as a hattle-hardened survivor and, accordingly a suitable partner for municipal electricity utilities electricity concerns, his speech served to underscore the travails the gas industry has been through.

Now, however, with an asset value of \$15bn in US cheaper power from its and overseas interests, the resources whenever appro- former pipeline company stands to profit.

Last year, when the value territory, and pipe in gas to of gas and electricity mergers and acquisitions reached \$70bn, Enron made its decisive shift into the electricity market. Even though only a few states had drafted legismunicipalities, offering more lation and federal policy was



and a declared sim of win- unfavourable characteristics. The combined cycle gas turbine has been the technical imposition which has helped to revolutionise the US utilities sector

As Mr Skilling told the Arizona conference, experience showed that no matter how slowly the political and hureancratic processes advanced, once deregulation was initiated, it gained an unstoppable momentum as market forces took control. He predicted that more than half the US power market would be effectively open to competition within four years, even though only half a dozen states have so far started the process of winding down the monopolies.

Accordingly, Enron last ened with a national adversummer paid \$3.2bn for Ore- tising campaign to introduce gon's Portland General, join-

still undefined, companies and electricity groups across electricity) it conceals a techniques applied by were taking up position. the country merge to become sophisticated commodities long distance telephone carthe country merge to become sophisticated commodities long-distance telephone car- it bad previously contemhybrid suppliers.

It is now, analysts say, one of a small group of emergent energy conglomerates - in company with NGC, partowned by British Gas. PanEnergy and Amoco's gas division - which are likely to shape the industry for the foreseeable future.

Enron sees itself in grandiose terms as an "integrated energy solutions" concern, which stands to profit whichever way the markets move. Behind its utilitarian facade (currently being softconsumers to the alien coning a trend which saw gas cept of a branded gas and

trading operation, buying selling, and moving energy.

generating customer, for example, and - if market conditions require - buy the power produced for sale elsewhere, simultaneously piping in cheaper power - and, hopefully, turning a profit on each transaction.

And if the company and its emergent peers live up to expectations, they will soon add another source of revenue and profit as they turn to retailing energy. Selling gas and electricity directly to consumers, using the

riers which deliver their services through the deregu-At the operational end, it lated networks of the local will sell gas to an electricity- and regional phone groups. seems the next logical step.

According to industry specialists, such a transition will oblige the energy providers to acquire marketing skills - probably through joint ventures, but possibly via mergers - such as those common in the telecommunications business.

The age of all-in-one home service provider, offering phones, cable TV, power, gas, water and internet access - all delivered daily direct to the home -- may not

ing it," says Mr Pedro Kre-

pel, director of the Sao Paulo

Federation of industry's

Mr Krepel argues that the

alternative schemes would

force the Bolivia pipeline to

stop at Sao Paulo, saving on

capital costs and making its

not very sensible," he says.

"Brazil is preparing for ever

greater integration into the

regional and global econo-

mies, and it must look very

carefully at energy costs if

its industry is to be able to

"The idea of a pipeline all

gas cheaper.

infrastructure department.

# welcomed

The sector has been growing slowly as competitors are given more access

MEXICO - by Daniel Dombey

For years, Mexico's gas sector was neglected. Petrowhich retained control of all branches of the natural gas industry, was barely interested in the low-margin business of improving the sector's infrastructure.

For much of the 1980s, the gas extracted from the sea as a by-product of oil drilling tive simplicity. was routinely burnt off. Even in the early 1990s, the liberalisation of Mexico's energy industry faltered because gas pipelines for two prospective private power plants were not available.

A sea change came in 1995, in the early months of the administration of President Ernesto Zedillo. The devastating aftermath of the peso crisis combined with the frustrations of the previous few years and pushed the government into a more radical structural change than

A legal reform permitted private companies - foreign as well as domestic - to compete for the distribution and transportation of natural

An energy regulatory commission was set up to watch over the process of awarding concessions and ensure that Pemex, still the only primary supplier for most of Mexico, charged its new customers fair prices.

In addition, new environmental guidelines ohliged Mexico's power stations to shift from using fuel oil to natural gas from 1998 - a move expected to hring about a massive increase in demand.

Now, some 30 months later, the situation has moved less than some would have hoped, but bopes are high of future progress. Two mid-size distribution concesslons have been granted in the north of the country, along with other, smaller projects. Opening up gas transportation to the private sector has permitted the two private power generating schemes, Merida 3 and

Samalayuca, to go ahead. "They have made a rela-tively slow start," says Mr Rafael Quijano, director of Latin America for Petroleum Finance international, an oil and gas consulting group. "But at least it is a start. And the pace is picking up." Indeed, Dr Hector Olea. the head of the Energy Regulatory Commission, argues

the cautious pace is a distinct advantage. "You have to do things separately and lse political problems," he seems transformed.

says, referring to the strp by step process of political change and legal and institution reform. "You also need a clear

commitment from the top of the political system, as we have received.

Such a commitment was all the more important in leos Mexicanos (Pemex). Mexico, where the energy Mexico's state oil monopoly. sector has been highly politicised ever since the oil industry was nationalised in 1938. The cautions approach remains in effect: the initial projects, zones around the northern towns of Mexicali and Chihuabua were chosen for their rela

Mexicall, which will require investment of some \$30m for the 30 year concession, exclusively uses gas from across the border Chibuahua, which needs \$52m, currently uses gas from Pemex, and the status of some of Pemcx's pipelines had to be resolved befare the concession could be granted. Both projects were won by a consortium between Proxima of Mexico and Enova and Pacific Enterprises of

Now, however, the pricess moves closer in the centre of the country, where the use of natural gas is much less established than in thenorth. Domestic use is still dominated by liquid petroleum gas, which is not only often stored dangerously, but is resold in chaolic conditions which the Commission has yet to reform.

Although other projects are pending, the two most important upcoming concessions are the northern industrial city of Monterrey. where much of the country's Industry is concentrated. and Mexico City itself, where perhaps \$1bn of investmen is needed. Both processing the should be launched into this

V . W.

granted in 1998. Most of the dozen or so Mexican and international companies that have already participated in the process will fight for the attractive Monterrey market, Mexico City, however, is a different process, and the Commission has yet to make some fundamental decisions about structuring the concession.

"In Mexico City, we are concerned about scismic activity, about pollution, about the archaeological There are a lot of issues, says Mr John Peterson, Vice President at Pacific Enterprises International.

in addition, there are worries that Pemex may be torn between its responsibility to transport was via existing routes and its role as a provider of other fuels.

But, as a welter of gas projects come up for auction, a once mortbund sector now

## ernatives to hydro power in pipeline Critics of the scheme say schemes may seem to under-

**Economic** recovery has put strains on traditional power supply sources

A spate of blackouts in south-eastern Brazil last month underlined the country's urgent need to find alternatives to its traditional dependence on hydro-electric power. Natural gas may provide the solution.

Gas-fired power stations supply a mere two to three per cent of Brazil's electricity, compared with 40 per cent in neighbouring Argentina and about 30 per cent in the US. Present consumption figure the government hopes hy bringing natural gas to at \$400m on the Bolivian BTB, 6 per cent.

demands. But Brazil's economic recovery after the lost decade of the 1980s has strained the publicly-owned generating and distribution industries beyond their capacity to invest.

The federal and state governments are now preparing to sell their electricity assets, a process that will raise an estimated \$40bn in the next three years and should give a much-needed

boost to efficiency. Meanwhile, a series of prorelieve the pressure on the southernmost state. Contraditional energy industry struction costs are estimated

will rise to 85m cubic metres Brazil's industrialised south side and \$1.4bn in Brazil. a day by 2005. Brazil's industrialised south side and \$1.4bn in Brazil. In the past, hydro-electric and from much bigger plants easily kept pace with reserves in Bolivia and the country's energy Argentina.

Ironically, in a country that has just begun Latin America's biggest privatisa-tion push, the driving force behind the most ambitious gas project is Petrobras, the federally-controlled petro-

It has the biggest stake in a proposed 3,000 km pipeline that will transport an initial 8m cubic metres a day, rising later to 16m cubic metres, from Rio Grande in Bolivia via Sao Paulo to Porto Alegre, capital of Rio jects are in preparation to Grande do Sul, Brazil's

begin at the end of 1998. Petrohrás bolds 51 per cent

of the Brazilian side. Four per cent is beld by Brazilian investors and 25 per cent by BTB, a consortium formed by British Gas, Tenneco Gas of the US and BHP Petroleum of Australia A joint venture formed by

YPFB, the Bolivian public petroleum group, and Enron of the US originally beld 20 per cent. The ownership structure changed last year when Enron and Shell bought 50 per cent of YPFB's distribution arm. On the Bolivian side, the YPFB-Enron joint venture owns 85 per cent of the project; Petrobrás has 9 per cent; and

it is too ambitious and that mine the Bolivian pipeline it would make better eco- but they could end up helpnomic sense if the pipeline were to stop in Sao Paulo. But while the project's partners insist it will be completed in full, two new proposals may force them to reconsider.

One, announced in March by a consortium including Mobil of the US and Japan's Marubeni Corporation, is to build a 3,100km pipeline the way from Rio Grande to from Salta in Argentina to Porto Alegre is aesthetically Sao Paulo at a cost of \$1.5bn, pleasing but economically carrying up to 25m cubic metres of gas daily from 2001. The second proposal would supply the southern Brazilian states of Santa Catarina and Parana from offshore reserves.

"At first sight these



You First and Business These with acress In the Red Carpet Club at figultures New international menu and on-bourd but server For reservations and special faces to the Middle Past see your travel agent or







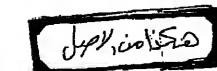






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involve using ion traps, nuclear magnetic resonance (NMR) and cavity QED, or quantum electro

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September 1985 y programme . 554 Mary market g (see the see

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It is all about harnessing quantum mechanics for everyday computing. Just as quantum mechanics replaces classical mechanics as a theory for subatomic particles, incorporating the Idea that the particles can also be regarded

t has been called a beauty contest in new physics.

Three rival experimental

methods are emerging as the most attractive contestants in a

buttle that could make the latest

None of the three are capable

of cavorting with the crown just

yet, but all hold potential scien-

tists believe, to help computing

make a "quantum leap" - liter-

computers feel like an abacus.

would replace classical comput-In classical computing, bits of binary code make up the logic of everyday calculations. In quantum computing such bits become quantum - or qubits - and so can maintain two physical states

as waves, so quantum computing

The power of a quantum computer would lie in the fact that its computational paths interfere (or interact), giving it the ability to perform complicated computa-tions simultaneously, in contrast to classical computers which can compute only in parallel.

The three rival methods

simultaneously.

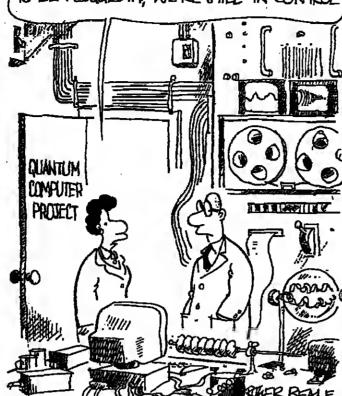
The ion trap method is the most popular within the scientific community. Alternating voltage is used to keep a charged ion - an atom with one too many or one too few electrons - in a virtual subatomic straitjacket.

Using everything from aluminium foil to second-hand camera lenses, researchers at the University of Innshruck have filled a ground-floor physics lab with two labyrinthine tabletop lasers whose focal point is a trap, about half the size of a thumbnail, for calcium ions.

Funded by the Austrian Science Foundation and the European Union, the group runs the experiment on an annual budget of just \$165,000 (£101,851) with an aim of creating a quantum register or group of qubits capable of performing mathematical functions, complete with logic gates (or on-off switches) that can be encoded to build a small quantum computer.

The laser creates a pulse of varying durations which lifts the ion's electrons from their ground or low energy state to an excited state, creating the two states simultaneously and making a mbit. The researchers then incode an arbitrary numeric

KEED TELLING MYSELF : AS LONG AS IT HAS TO BE PLUGGED IN, WE'RE STILL IN CONTROL



# Contestants on parade

**Bruce Dorminey** examines three rival methods which could help computing take a quantum leap

qubits a basis for computation. Before they can compute, two or more lons which share the same value, or state, need to become entangled. Unfortunately, reading or measuring tha entangled states disturbs the qubits. So, it is also hard to keep them coherent, as decoherence or total randomness can be brought on spontaneously or caused by an environmental disturbance. Either way, it ruins the computa-

Entanglement and coherence are also necessary if the ions will ever be able to function as logic gates, which would be the quantum computer's building

blocks. So far the Innshruck team -

value of zero or one, giving the experimental physicist Rainer Blatt and theoreticians Peter Zoller and Ignacio Cirac - have only been able to achieve classical calculations using two oubits. or encoded ions. But they hope to achieve a gate mechanism by the end of the year.

At the National Institute for Standards and Technology in Colorado, Dave Wineland, an experimental physicist, is doing similar ion trap work and has achieved a kind of basic logic gate using two contrasting states in a single ion, but has not yet done any compu-Beyond gates, future develop-

ments may include optically linked blocks of 10 ions in a kind of quantum local area network. That would enable engineers to a long way off.

tackle the technology's miniaturisation, possibly by using lithography to put ion traps on chips that could be manipulated by tiny laser diodes. From there, the chips would eventually be installed into a quantumequipped personal computer.

TECHNOLOGY

The second approach to quantum computing, NMR, would use a similar networking method to get around its own physical limitations. A resonator reads the "magnetic spin" of atomic nuclei by putting molecules in a magnetic field and bombarding them with radio waves. How they respond depends on the arrangement of their spins, and in this way spins can become encoded to serve as oubits.

Netl Gershenfeld, an experimental physicist at the Massachusetts Institute of Technology, is one of the prime proponents of NMR as an alternative. His team has already added one plus one in the laboratory and predicts the ability to factorise the number 15 (calculate 15 times 14 times 13 and so on down to one) by the

and of the year. But because the signal from the magnetic spin weakens for every qubit that is added, NMR is limited to 10 qubits per molecule. otherwise the signal or result

To factorise 15 requires a minimum of 24 ions with about 8,000 gate operations. The MIT group proposes overcoming the problem by using what Gershenfeld terms a "quantum cellular architecture" that would interact locally on polymers or crystals. It would then be scaled down to a desktop version that he hopes would make it widely accessible.

Given the tenuous state of the technology, Serge Haroche, a physicist at the Paris Ecole Normale Superieure, is not sanguine about quantum computing's immediate prospects. So he and colleagues are focusing on ways to use quantum logic to explore what he terms the "quantumclassical boundary".

With cavity QED, the French group uses entangled atoms as qubits which communicate by picking up and dropping off photons on their way in and out of a microwave cavity. Their uext step is to entangle three atoms for a simple logic gate.

A quantum computer of only 25 qubits could help resolve lingering questions regarding quantum physics in a way that until now has eluded researchers using classical computers. Even so, a really powerful quantum com puter would need at least 1,000 qubits to reach a billion logical operations - no big deal by classical standards - and that is still Update · Home diagnostic tests

## A move out of the doctor's office

HEN: In 1994, controversy was brewing over home tests for HIV, the virus which may lead to Aids, and defective genes just as the health industry was predicting a boom in over-the-counter kits. Home diagnosis was a bad idea for serious illnesses, said regulators, because patients needed on the spot counselling to cope with the bad news and explore their medical options. These reservations led many to believe home tests for HIV and cancer genes, in particular, would be a long time in coming.

NOW: Home HIV tests are now available to US consumers. Makers satisfied regulators' concerns by having users call a special telephone number to get their results. If the test is positive, they are transferred to specialist who offers

counselling on the telephone The over-the-counter BIV kit. approved in May last year, marked the move of home testing into the realm of more serious diseases. While diabetics were already testing themselves for insulin levels at homa in 1994, the kits only monitored a pre-diagnosed illness. Now. Americans can buy over-the-counter tests to determine a number of serious

conditions. In January this year, the Food and Drug Administration approved home tests for the presence of illegal drugs in urine. "It's used mostly by perents who want to know if their child has used marijuana, heroin or other drugs," says Jacob Brown, president of Personal Health & Hygiene, a manufacturer of the tests.

The watchdog has also approved home tests for hidden blood in stools, a possible indication of colon cancer, With so many over-the-counter products coming on the market. home gene tests also look closer to market than they did just a few years ago.

"I think home diagnosis for cancer-causing genes is still a pretty shaky area, but it's always possible," says Carolyn Jones, director of in vitro

TECHNOLOGY

As more over-the-counter medical tests appear on the

market, Victoria Griffith looks at their accuracy Make your own diagnosis

diagnosis for the Health

Association in Washington DC. Driving home testing is Americans' destre to have more control over their medical care. Home testing is anonymor and therein lies much of its Tests conducted through physicians' offices, on the other hand, can fall into the wrong hands. Polemic has grown in

Industry Manufacturers'

recent years over the negative impact a bad gene test can have on someone's medical insurance coverage. Insurance companies have been known to refuse customers who have tested ositive for breast cancer genes, for example. "If you ask a doctor to test

your child for illegal drug use, that's in their medical record," says Sunny Cloud, an Atlanta mother who sells home urine tests that detect the presence of substances such as cocaine and heroin. "Do it at home and it becomes a much more private Cost is another important

selling point. Home kits often cost a small fraction of the price of a test by a doctor. From health officials' point of view, the tests are also appealing because they can lead to earlier "Since Aids is an epidemic,

it's of top concern that carriers know they have the disease as soon as possible," says Jones. "If home tests belp make that happen - and they probably do. to some extent - that's positive."

Although the FDA frets about eccuracy, the agency recognises that home monitoring can lead to better treatment of chronic illnesses. In March, the FDA said heart patients taking warfarin, a blood-thinning drug could perform self-diagnosis for blood clots in order to adjust their dosage. The device, made by International Technidyne Corp of Edison, NJ, involves pricking a finger with a needle and running the sample through a small hand-held electronic device, which then

displays the results on a screen. Self-screening for blood sugar lavels has long been known to improve treatment for diabetics In 1993, the New England Journal of Medicine published a study revealing significant benefits to sufferers who constantly monitor their levels Some credit such studies for helping to soften the FDA's attitude to home tests.

However, a number of questions remain about over-the-counter tests. Regulators fear some patients will fail to follow instructions, leading to inaccurate results. And even supporters fear that psychological counseling over the telephone will prove insufficient.

"Our service gives people the telephone numbers of specialists in their area," says Brown, "But people can have strange reactions when they hear bad news. It's something to keep a careful eye on."

Victoria Griffith

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mandated by the Russian government to implement economic reform activities, privatisation and post-privatisation assistance to enterprises in Russia, is inviting interested companies to enter into a strategic partnership for the establishment of a Credit Rating Agency in Russia.

The strategic partner will be offered a stake in the Credit Rating Agency after matching investments planned by the RPC over the next two years.

The best candidates will be chosen in an open tender among Russian and international companies with experience in the area of business information, credit risk assessment and rating of companies.

Interested companies should send expressions of interest by mail or fax to Ernst & Young (CIS) Limited, at the address below. The RPC will consider expressions of interest received no later than June 24, 1997 and send detailed information on the tender framework no later than June 27, 1997.

> Yahia Said Ernst & Young (CIS) Limited Podsosensky Pereulok 20/12 Moscow, 103062 Russian Federation Fax: 7-095-7059706

## Bank services VAT exempt



services provided to banka and their custom-

EUROPEAN ers by a com-- could Ъe exempt from value added tax, the European Court of

Justice ruled last week. The case arose out of a challenge by the Sparekassernes Datacenter to the Danish authorities' decision to levy VAT on its services. Sparekassernes is an association which provides electronic banking services to its members - mainly small Danish savings banks.

The Danish tax authorities ruled that certain services were exempt from VAT. A Danish VAT tribunal overturned that decision, and Sparekassernes applied for judicial review.

The Danish court considered the case turned on the interpretation of the VAT exemption for certain transactions in the Sixth VAT Directive and referred a questions to Luxembourg.

The national court asked first whether the directive exempted services provided to banks and their customers by a computer centra, where those services were executed, wholly or in part,

by electronic means. The Court noted the relevant provisions bad to be interpreted restrictively. since they constituted exceptions to the principle that VAT must be levied on all services supplied for reward by a taxable person, .

The Court said a literal interpretation of the relevant exemption was insufficient, and the context and structure of the directive had to be considered.

The Danish Ministry of Taxation argued it would be difficult to prevent fraud and tax evasion if the services provided hy Sparekassernes were exempted. It also claimed such an exemption would distort competition as C2/95: Sparekassernes Data-other companies offering the center v Skatteministerict, same services would not be ECJ 5CH, June 5 1997. exempted from VAT.

argument. It pointed out

Electronic that banks which provided tranaaction such services in bouse did not pay VAT on those services.

The applicability of the exemption depended on the nature of the service pro-COURT puting centre vided. Tha status of the entity which provided or received the service was irrelevant.

Denmark, the UK and the European Commission all argued that the services provided by Sparekassernes should not be exempted because they were electronic.

But the Court ruled it made no difference whether the services were provided manually, automatically or elactronically.

On the other hand, if the service merely involved the provision of technical or electronic assistance to another party which itself executed the essential parts of the transactions listed in the exemption, that would fall outside the exemption's

The Danish ministry also argued that the exemptions could only apply where services were provided under a contract between the person liable to pay VAT and the final recipient, but not where the provider acted as a subcootractor.

But the Court said that did not take the services provided by Sparekassernes outside the VAT exemptions.

Turning to wbether the exemption could apply where only part of a larger financial transaction was carried out by a service provider, the Court sald to qualify for exemption, the services provided, as a whole, had to constitute a transaction listed in the directive. The fact that a particular service was necessary to complete an exemptible financial transaction was not sufficient to bring it within the category of exempted services.

The Court rejected that BRICK COURT CHAMBERS, BRUSSELS | has consolidated its

nerships."2

senior posts in the company includ-

ing vice-president, components and

supply operations with responsibil-

year from Deutsche Morgan Gren-

of joint head of mergers and acqui-

sitions in Europe, the Middle East

Alan Cane, London

ity for nine business units.

promotes Dowley

Merrill Lynch

Sbunichi Okuyama, bead Sumitomo Bank's Europe, Middle East and Africa division, has moved back to Tokyo to take over as bead of international operations for the entire bank.

He is taking over from Kensuke Hotta, who has moved up to become deputy president with responsibility for all domestic operations. Hotta'a move followed the promotion of Toshio Morikawa from president to chairman, and of Yoshifumi Nishikawa from deputy president to president.

Okuyama has served 19 of his 31 years with Sumitomo in London, and was on his third tour of duty in the UK, where his son was born and his daughter went to univer-

He has been busy with a restructuring of Sumitomo's regional operations, which has seen more decision-making decentralised from Tokyo to London, in line with what the bank had already done in New York.

But Okuyama will not be replaced in London. Instead, responsibility for the Europe

New global chief
at Sumitomo
region will now pass to Akira Kondoh, managing director of Sumitomo Bank's north American headquarters, who will remain based in New York.

George Graham, London.

#### Cesaratto appointed to key role at Nortel

Cesar Ceaaratto bas baen appointed president of Northern Telecom'a Enterprise Networks Europe following the retirement of

Jacques Bérubé. Cesaratto comes to the Canadian telecommunications equipment manufacturer from Matra Communications where he has been president and chief operating officer since the beginning of 1996. Matra Communications is a joint venture between Nortel and the Lagardére

Nortel'a share of the European market and for raising brand awareness. He will remain on the board of Matra Communications in France and will have partial responsibility for Sixtel, a joint vanture in Italy between Nortel

Italian-born Cesaratto, 50, will

have responsibility for increasing

and Africa

John Roth, president and chief operating officer of Northern Telecom, said: "Cesar Cesaratto's Ed Annunciato, previously head of mergers and acquisitions to appointment will further focus Nortel's growth objectives in become co-head of investment Europe as well as strengthen our Dowley has led Merrill'a advisory synergistic relationships with

business in the UK since joining European joint ventures and partwith Dawson, who is now co-head Cesaratto emigrated to Canada of investment banking along with Annunziato, was instruin 1947 taking a first degree in electrical engineering at McGill University in 1970. He joined the mental in building Merrill's UK research arm of Nortel the same strength. Dowley, 41, worked for 15 years year and has held a variety of

with Morgan Grenfell Molson, 39, spent eight years with Goldman Sachs before joining Merrill. John Gapper, London

#### Sexwale to join **ICI** board

Tokyo Sexwale, the premier of Justin Dowley, who joined Merrill South Africa's Gauteng province. Lynch, the investment bank, last has joined the migration of black politicians to the business sector. From a raft of directorships on fell with his colleague Guy Daw-son, has been promoted to co-head country's industrial heartland has accepted e seat on the board of JCI, the mining house controlled by Mzi-Dowley becomes joint head with Khumalo. Sexwale, 47, met Khu-porate world. Naomi Molson, who has been a male on Robben Island, the prison

mergers adviser with Merrill since for political prisoners, where both men were serving time for anti-

apartheid activities. The appointment will boister JCI's political credentials in itsrace against New Africa investments, South Africa'a biggest black company, for new mining opportuthe bank His defection together inities. New Africa last year with Dawson, who is now co-head recruited Cyril Ramaphosa, a past president of the National Union of Mineworkers and former secretarygeneral of the ruling African National Congress, as deputy chair-

Like Ramaphosa, Sexwale has turned to business after watching any prospect of a bigger political job tum sour. A charismatic figure with a strong popular following, he was once voted Gauteng's sexiest man by the predominantly white liateners of a local radio station.

... His move to business, the timing of which is not yet clear, signals an end to his bopes of succeeding President Nelson Mandela, who will step down in 1999. That job is offer, the political head of the set to go to Thabo Moeki, deputy president, whose rise to power is creating a new pool of former rivals eager for a bome in tha cor-

Mark Ashursi, Johannesburg

#### ON THE MOVE

 Ian Gibson, managing director and chief executive of NISSAN MOTOR MANUFACTURING (UK) has also become managing director of the Japanese car maker's Barcelona plant in Spain. The new post is additional to his other posts with Nissan.

■ Craig Hodge has joined CASPIAN SECURITIES, the emerging markets boutique, as senior salesperson, Joseph Jeong as Asian sales trader, Marci Field as head of Asian sales trading. Shumin Huang as senior analyst for Greater China Research, Giles Chance as senior salesperson for Greater China, Lucio Soso as head of research, Gene Garfield as head of research and Khor Tze Cheak as construction and buildings analyst. Hodge joins from WI Carr, Jeong from Credit Suisse First Boston and Field from SBC Warburg where she was an associate director of Asian sales trading, Huang was previously at SBC Warburg

consultant to Sloane

domestic and international equity group as a single department under the leadership of senior managing director Tim Ferguson. In the new post, Ferguson will continue to oversee the international equity group as well the domestic equity group. ■ South Africa's BOND EXCHANGE has appointed Tom Lawless as its new chief executive from July 14. He is currently treasury manager of state-owned electricity concern Eskom. Lawless has been a member of the exchange's executive committee since 1993. ■ Viktor Tolmachov, 63, has been appointed chairman of Russia'a leading cargo airline Volga-Doepr. He had

and Olivetti.

been technical director since 1991 and replaces Nikolai Cherkasov, who is retiring after seven years in the post. Tolmachov was chief designer of the Antonov An-124 freighter. ■ South African telecommunications ntility, TELKOM has appointed Mac Geschwind from US-based SBC Communications as Its new chief operating officer. and Chance was previously At the same time, Telkom announced the appointment ■ PUTNAM INVESTMENTS of Nor Hizam Hashim from

group finance executive. ■ The board of Sydney Olympic Stadium · owner-operator STADIUM MANAGEMENT has

appointed Paul Isherwood as its new chairman. He is an existing member of the board, and replaces Peter Ritchie who has resigned. ■ Peter Carman, who previously served as a senio managing director at Putnam Investment Management, has joined CITICORP as its new chief investment officer. Carman

AUSTRALIA

also becomes chairman of Citibank Global Asset management and will oversee global investment management activities. Carman succeedes Neville Bowen, who will retire at the end of June.

■ Claus-Dietrich Lahrs has been appointed managing director of LOUIS VUITTON Deutschland and Loewe Deutschland. Prior to his new appointment, Lahrs was responsible for Cartier's marketing and retail sales divisions.

SOCIETE GENERALE has appointed James Paton as head of European fixed income sales. Based in London, Paton will be responsible for developing

and expanding the product coverage and sales teams. He joins from Lehman Brothers. ■ James Downing has joined THE CHASE MANHATTAN CORPORATION as a

managing director and head of mergers and acquisitions for Europe, Africa and Middle East from Lehman Brothers.

BA FUTURES, theexchange traded futures and brokerage arm of Bank America Corporation. has announced two senior appointments in Singapore and London, Melvin Barden, formerly general manager, or

BA Futures in Europe, Middle East and Africa for six years, becomes general manager of BA Futures in Asia, Tracey Bennett, who was previously BA Futures' sales manager in London. succeeds Barden.

■ CARR SHEPPARDS, the investment managers and independent financial advisers now owned by South Africa's Invested Bank, have recruited John Hayward as a consultant to develop their pensions

business. ■ Peter Meinertzhagen, the chairman of ABN Amro Hoare Govett anf Hoare Govett Corporate Finance, has been appointed to the

board of The LONDON STOCK EXCHANGE. . ELF AQUITAINE has announced that some senior management positions at its Lagos-based RR Petroleum : Nigeria have been re-rigged. Jean-Francois Gavalda becomes chairman of . exploration and production unit Elf Nigeria. Gavalda, who is also the head of Elf Aquitame'a African region, replaces former chairman.

Frederic Isoard will retain his duties as head of hydrocarbons. Both men are hased in Paris. William Zuendt, one of the architects of WRLLS FARGO'S \$11 billion acquisition of First Interstate Bancorp plans to retire later this yes

ALUMINIUM COMPANY OF AMERICA has appointed Richard Kelson as chief financial officer and executive vice-president. He was formerly executive vice president, environment, health and safety and general counsel. Kelson succeeds Jan Hommen who resigned from Alcoa earlier

this year. . ■ NIKKO EUROPE, the European investment banking arm of Nikko securities, has appointed Nicholas Morant as

managing director of equity capital markets. He was previously a director for equity primary markets with NatWest Markets in London. ■ IBCA, the European rating agency, has appointed Richard Fox, 42, as senior economist in charge of Latin America. He is currently chief economist for Latin America and Eastern Europe at Standard Chartered Bank. ■ MANUGISTICS, the supply chain management software and services supplier, has appointed Stephen Edwards as its new vice-president for Europe. **■ TEXAS INSTRUMENTS** has appointed Jean-Francois Fau, 42, director of its European Wireless. Communications Business Unit. He was previously sales and marketing director of the Telecommunications Segment, European Semiconductor Group.

#### International appointments

Please fax information on new appointments and retirements to . +44 171 873 3926, marked for International People. Set fax to 'fine'.

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Telekom Malaysia as its new



## GOVERNMENT COMMUNICATIONS HEADQUARTERS

A major Private Finance Initiative (PFI) project

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Potential for collocation of staff and operations onto a single site

The aim is to provide modern serviced accommodation for GCHQ staff and systems, potentially to be based on a single site in the Cheltenham area. Principally this would involve either extensive redevelopment for GCHQ of one of the existing Cheltenham sites, or provision of a new site in the locality, and the movement of the site occupants and equipment between buildings and sites during this time. GCHO currently owns approximately 177 acres in Cheltenbarn and there is potential for commercial redevelopment of any land released by the project.

The selected Private Sector Provider (PSP) would be expected to provide facilities management services such as building services, accommodation services, office and staff support services, and technical infrastructure services at GCHO's site(s). The PSP is expected to offer innovative solutions and to accept and manage risks inherent in the delivery of the services and the redevelopment works. The PSP will also be expected to assist GCHQ with the re-engineering of some support services to facilitate efficient and economic working in the new accommodation.

Proposals are invited from companies or consortia satisfying specified UK nationality criterin for implementation and funding of new or refurbished accommodation for GCHQ.

Interested parties are requested to apply by 26 June for further information and an invitation to attend a briefing to be held in London on 4 July 1997.

The Project Director, Government Communications Headquarters. Room 7/19, GCHQ Behail, Fiddlers Green Lane Cheitenham, Glos. GL52 5AJ Tel: 01242-573209 Fax: 01242-523580

Project Number: W11346

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### CRAIGAVON BOROUGH COUNCIL SELECT LIST

#### **ENERGY FROM WASTE PROJECT -**FEASIBILITY STUDY

Applications are invited from competent and experienced Consultant Engineers who wish to be considered for inclusion on a Select List of Tenderers who will tender for carrying out feasibility study into a proposed energy from waste project.

This will involve full investigation and preparation of a suitable Business Plan for Energy from Waste in the Craigavon Borough Council area employing solid waste and biowaste as a fuel and including the development of e community hearing scheme supplied from process waste heat together with electricity generation and distribution.

QUALIFICATIONS AND EXPERIENCE: It will be necessary to demonstrate previous experience in this particular area of work and be

familiar with the following associated activities: (a) Electricity Generation including CHP and District Heating

(b) Transmission and distribution of electrical energy

(c) Energy and Economic studies

(d) Chemical and Environmental Engineering (c) Engineering design and large scale build structural electrical and mechanical projects

(f) Transportation and related infrastructure

(g) Project Management of large scale multi-disciplined Contract Works

Applicants should include the following information:

1. Details of similar work carried out within the last three years to include Contract duration, value, oames and telephone numbers of supervising consultants etc.

2. Full details of current Management Structure. 3. Approximate amount of gross turnover the past three trading years.

4. Details of Employers and Public Liability Insurance.

5. Evidence of adequate resources to comply with the Construction (Design and Management) Regulations (Northern Ireland) 1995.

6. Fair Employment status.

The Tenderers must, when selected, tender for all of the services.

The Tenders will be assessed and subsequently awarded based on the most economically advantageous submission and proven technical and commercial competence.

It is expected that the length of contract will be five months maximum from the date of award

Full tender brief and Contract Documents will be available on request from the Director of Environmental Services, Tel: -01762 3431199 Ext 265 at the address detailed below. Tenders forwarded by post should be registered or recorded delivery. An official receipt

should be obtained for each tender delivered by hand. Applications should be marked 'SELECT LIST ENERGY FROM WASTE FEASIBILITY STUDY' and arrive with the Chief Executive, Craigavon Borough Council, PO Box 66, Lakeview Road, Craigavon BT64 1AL, not later than 12 noon on Monday 23rd June 1997.

The Council is not obliged to invite tenders from any applicants or to accept the lowest or any

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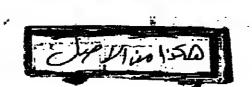
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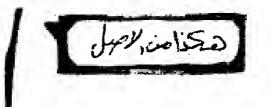
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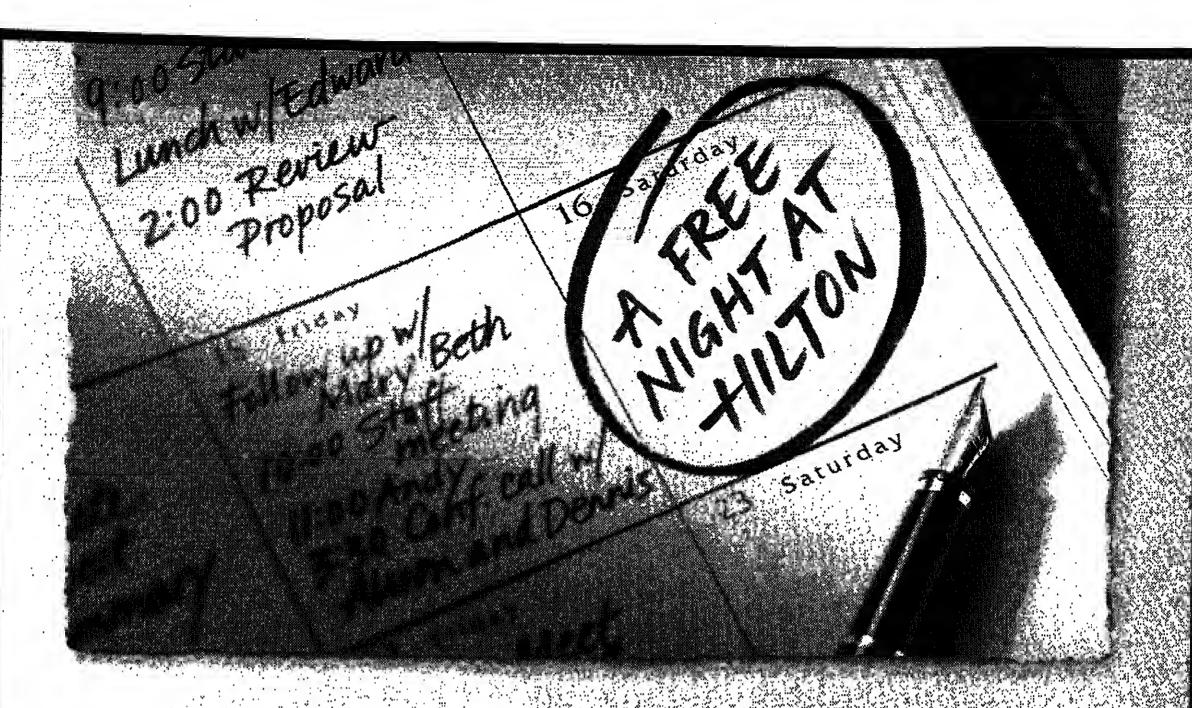
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REPEAT CALL FOR TENDERS FOR THE SALE OF 55,040 DMT GOLD BEARING PYRITE CONCENTRATE OF "CHEMICAL PRODUCTS AND FERTILIZERS CO S.A." OF ATHENS, GREECE

\*ETHNIKI KEPHALEOU SA, Administration of Assets and Liabilities" of 9a Chryssospiliotissis St. Athens 10560, in its capacity as liquidator of \*HELLENIC CHEMICAL PRODUCTS AND FERTILISERS COMPANY S.A." a company with its registered offices in Athens (20, Amalias Avenue, Athens 105 57), Greece, which is presently under liquidation according to the provisions of article 48a of L1892/90, by virtue of Decisions No. 4299 and 7714/1992 of the Athens Court of Appeal

announces a repeat call for tenders for the sale of 55,040 DMT gold bearing pyrite concentrate with e gold content of approx. 22.7 g.p.t.

Interested parties are hereby invited to submit binding offers, not later than Monday July 7th, 1997, 12.00 hours to the Athens Notary Public Mrs. loanna Gevriell -Anegnostalaki, 18 Fidlou Street, Athens Tel.: +30-1-38.19.728, fax: +30-1-38.25.191. These should be accompanied by e Letter of Guarantee issued in accordance with the sample Letter of Guarantee contained in the Offering Memorandum, by e bank legally operating in Greece, to remain valid until the adjudication, for the amount of DRS. TWENTY MILLION (20.000.000.-Binding offers together with the Letters of Guarantee shall be submitted in sealed opaque envelopes.

Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in her office, on Monday, July 7th, 1997, 14.00 hours.

The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990 (as supplemented by article 14 of Law 2000/91 and subsequently amended), the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum.

Interested parties mey obtain e copy of the Offering Memorandum from the Liquidator "ETHNIKI KEPHALEOU SA, ADMINISTRATION OF ASSETS AND LIABILITIES" 9a Chryssospiliotissis St, Athens 10561 Greece, Tel. +30-1-323,14.84-87, fax: +30-1-321.79.05 or the, Liquidator's agent Mr. Efstratios Michaelides, 20, Amalias Avenue, Athens 10557, Greece Tel.: +30-1-32.28.334, fax. +30-1-322.11.03.

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For further details contact the Joint Administrative Receivers: Scott Barnes and Bruce Mackay at Grant Thornton, Grant Thornton House, Melton Street, London NW1 2EP.

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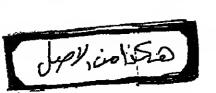
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he hard truth is that a collection such as the Tate's, with its responsibilities split between the historical and the contemporary, will always hold more than it can ever show at once, even with all the space and money in the the nature of the exercise, as one world. And with a statutory duty to continue buying, both to extend the range and quality of than an event. the existing coverage, and monitor current development and activity, the problem will never go away. The popular canard that somehow the public is being cheated, with all its treasures lying forgotten in the cellars, is,

however, mere ignorance. of the permanent collection was begun some nine years ago when roll on the millennium and the Nicholas Serota became director. Bankside Tate - the conven-The New Displays for this - the gallery's centenary - year have just heen announced, if not quite fully hung. For the eighth consecutive year, the re-arrange—that were possible, do ment is sponsored by BP. Given increasingly indulgent.

# Moving pictures at the Tate

William Packer reviews the centenary rehang and looks forward to the millennium

celebrate here is a process rather

The arguments for and against

this rolling policy are well-rehearsed, Key works always fall victim to the merry-go-round and can be badly missed. And after eight years might it not just be time to let one or two of them now find e settled spot; The policy of an annual rehang still centres in this turning world? With space so limited tional wisdom of modern curatorial practice, which apparently would give anything painted after 1900 a wall of its own if that were possible, does seem

We move from Gallery Three, 18th century and any number of works by Reynolds and Zoffany, Gainsborough. Stubbs and domi-"Death of Major Pearson", and on through Gallery Eight, no less clear for being stuffed with Constable and his contempo-

Then it is into the large Gallery Nine, hung floor to ceiling with an entertaining schuss through Victorian and Edwardian favourites - Burne-Jones's "King Conhetua and the Beggar Maid"; Farquharson's sheep in a Scottish blizzard; Furse's "Diana of the Uplands" with her hounds; Whistler's Miss Cicely Alexander in grey and green.

of fairly constant flux, what we for example, full of the confident the pre-Rapaelites behind us (Gallery 10) we are suddenly into Modern Art, and goodness, bow things change. British or foreign nated by Copley's magnificent or a mixture of both, it doesn't matter, but from Gallery 11, in rooms that are no smaller than the general run, we are lucky to get 10 pictures to the dozen.

> selves are not well chosen and well hung, which brings us to the. case for the defence. The conventional curatorial solution was always to stick with what was thought the best in a fairly permanent hang, with the occasional special exhibition

displays in them-

minate a particular theme and spring the odd surprise. The idea of a constant turningover of the entire collection as the principal and regular display, with the opportunities it gotten. afforded of constant reassessment, rediscovery, fresh compar-

tainly worth trying and on balance, at the Tate at least, bearing in mind the reservations cited, has proved a great success. With modern and contemporary international art heading for Bankside in the milleunium, and the Tate reverting to its first

ison and cross-reference, was

revolutionary enough in a con-

servative profession. It was cer-

So far so good, but then, with to finsh out other things, to illu-doubt be a return to a more perhope that the lessons of the New Displays over these recent years, their sense of adventure and

> For they place the permanent should be, at the centre of topical gallery-going interest: and they encourage the habit of regu-lar visits to keep up to date.

Thus, for another month, Gal-lery Two holds Hogarth's mid-18th century London contempo-Canaletto, to complement ths special tercentenary display in Gallery E. Gallery 11 has Brittania's Realm, an intriguing lery, SW1, continuing through anthology of British marine the year sponsored by BP. purpose as our National Gallery of British Art, there will no

from the Newlyn narrative of Bramley's "Hopeless Dawn", or Somerscales's sunfit barque under full sail off Valparaiso, to the peinterly formalities of Steer and Whistler.

On the modern side, in Gallery 18 under the heading of "A Clear Vision". Freud and Spencer are hung with the German newrealist of the 1920s, Christian Schad, Next door, British necrenewal, will not be too soon for romanticism is given a thorough airing with Craxton, Minton, Ayrton, Cecil Collins, Paul Nash, collections back where they Alan Reynolds and the young Francis Bacon. In Gallery 24, in The Experience of Place, the St Ives abstraction of Frost, Heron and Lanyon is given a broader context by the work of Sam-Francis, Ivon Hitchens and Brice Marden. All most stimulating raries, as various as Ramsay and and in a month or two it will be

Centenary Displays: Tate Gal-

the guesta working them-

selves up to the all dancing finale. But too much thought

had gone into the production

of the show, and too many

doubts were left in on the

content, notably how camp

did Tennant want to make it. Certain songs, like the

ebullient "Go West" and the

touching "It's a sin" were

#### Theatre

## Serious about the Bard

Tor non-Shakespearian reasons, the press night of Henry V at Shakespeare's Globe will long stay in the memory. During Act IV - not long after we had been looking no to admire the glowing azure of the midevening sky - lightning began to flash frequently, and thick torrents fell. The actors, protected by the canopy high above the stage, carried on, Some promenaders cheerfully produced umbrellas and buddled close to the stage. Others withdrew to shelter at the rear of the theatre. But so committed was the aodience by that time that nothing scuppered the success of the evening. I have liked all three Shakespeare productions so far at this new/old theatre, and Henry V - directed by Richard Ohvier, with the Clobe's artistic director Mark Rylance in the title role - is the most winning of them all.

It is Henry V in Elizabethan dress: which works so well that one seldom notices. And It is Henry V with male actors as Mistress Quickly, Princess Katherine, Queen Isabel, and tha gentlewoman Alice. which also works so well that the difference hardly matters. (Tohy Cockerell's account of young Katherine's femininity is so striking, both funny and serious, that one would lika to see htm trying on other Shakespearian heroines for size.)

According to Richard Olivier, it is also Henry V as myth. This dimen-Henry V as melodramatic comedy: which is what the Globe seems best suited to. Though Rylance & Co. could have invited aodlences to behave with the high-spirited seriousness of Albert Hall promenaders, they have instead encouraged them to hehave as if these plays were Christmas pantomimes. How Friday night's audience enjoyed booing the French king! How well every Shakespearian joke worked in this setting! Audience and play grew only merrier as the evening continued.

This was the jolliest Henry V I

have seen; hut also the most lightweight. Shakespeare's Globe has still to show us that it can present Shakespearian performance of the highest level. That level, beaven knows, is rarely enough achieved; but Mark Rylance is one who has achieved it most recently as Benedick in the West End Much Ado. He is the most variable of actors, and his Henry V shows neither the best nor the worst of him. It is wonderful to see, now and then, his gift for expressive stillness, and it is affecting to hear that gentle quiver within a seemingly calmly produced voice.



Mark Rylance as Henry V: can introspection work at the Globe?

But not an absorbing protagonist. Too low in energy, he has not discovered how to make the higher flights of Shakespearian thought encompass a Globe audience. Which, in the great "Upon the king" soliloquy, he certainly tried to do. Can seriously today at the Globe? I hope so, but I wonder how.

the Globe - Rylance is less consis- acting as Archbishop of Canterbury tently audible than he was last year and as Pistol than for his sheer vocal in Two Gentlemen of Verona. Again, projection. it should be he who should be set-

His is a pensive, troubled Henry. ting the example in how to make quiet tones carry, and in drawing the audience into his own concentration. But he is tentative. Always an experimental actor, his very accent as Henry travels up and down the Pennines. And his voice - with its somewhat backward placement intrespection or philosophising work now seems wrong for the open spaces of the Globe, as do those of several of his co-actors. One And - this is also important for applauded John McEnery less for his

No doubt Rylance's reading would Shakespeare's Globe, SE1.

have been twice as successful, twice as poignant, in a conventional auditorium. But it is he who should be leading the way to force an acting style to make the Globe a major stage for Shakespearian acting, Until he or his colleagues succeed, it may well become merely part Shake-speare theme park, part the Open Air Theatre of the South Bank, as loveable as Regent's Park - but of no higher consequence.

Alastair Macaulay

EXHIBITION

44-171-9388500

National Portrait Gallery Tel:

### Pop/Antony Thorncroft

## Talent will out

The Gilbert & George of BritPop, the Pet Shop Boys, were going to take on the Damien Hirsts and Sarah Lucas's of BritArt head on, with 15 mights of performance pop which would put performance art quite work out.

The essential irony was there in abundance, with the Boys, Neil Tennant and Chris Lowe, dressed like morticians, staring blankly at the audience with all the videos than in Tennant's charisma of cold curry. The venna was right, with the Savoy Theatre recently restored to pristine kitschness; and the distracting, "what on earth is the point of that" silliness, so associated with tha avant-garde, was there in overkill, with tedious videos by Sam Taylor Wood of some yuppie dinner party dominating the

Yet somehow what should have been the smartest.

mer fell a little flat. Oddly it was about it was set to mirwas the product that disap- ror the events on stage with pointed Lowe, as frozen as a fish finger, looked fine at the keyboards in his back-stage cubicle, lit by myriad bulbs, but the pre-packaged sound was badly balanced and Tenin its place: somewhere east nant's cool lyrics, delivered of Saffron Walden. It did not with the usual disdainful sneer, were mainly lost.

yourself taking .more interest in the yawnie songs of unsatisfactory relationships you knew something was not working. Gradually talent came out of the closet and, after tha break, the music finally took the dancer and Murray Lachcontrol. At the end when lan Young as the sardonic Tennant, against type, supporting poet, are strictly became a pop star, singing directly to the fans, and leading with his guitar on standards like "West End Girls", the long awaited nirvana had been reached.

well presented as powerful gay anthems. For the rest, such as the version of "Somewhere", Tennant just played the pop guru. By the end the Pet Shop Boys had scored again and pop was revitalised. Whether the accessories, especially necessary I'll leava to Tennant. But starting with postmodern poatry certainly gave the evening that feel of

## New regime at National Theatre announces populist programme

You then realised what the out BritArt.

National Theatre yesterday, with the caveat that he saw his job appealing to the widest possible audience "not just those with 10 'O' levels". Not surprisingly, he has sketched in a popular mix of old favourites and

interesting rarities. His reign opens at the Olivier on September 19 with a new version by Christopher Hampton of Ibsen's An Enemy of the People, starring Ian McKellen, the first London production of the play in decades. This is followed by Nunn's response to the National's recent Christmas success. Wind in the Willows: a revival of his version of Barrie's Peter Pan, also

starring McKellen. Ron Hutchinson returns to London with his version of Mikhail Bulgakov's Flight, about the aftermath of the Russian revolution which was hanned in the playwright's life time. At the Lyttelton, the highlight is Noel Coward's Private Lives

Nunn's favourite pastima is reading old plays, and years ago he uncovered Edward Ravenscroft's 1669 hit, The London Cuckolds. It opens on February 19, 1998, in a version adapted and directed by Terry Johnson.

The tiny Cottesloe is given over mainly to new writing, with premieres of plays by Michael Frayn, Sebastian Barry. Kevin Elyot and Frank McGuiness. A long-forgotten, never-performed play by Tennessee Williams, discovered by Vanessa Redgrave and set in a prison, opens on March 5.

Given his hackground, Nunn is not shrinking from musicals, which have provided the National with much needed profitable West End transfers in recent years (in particular Carousel and Guys and Dolls): he has secured the rights to Okla-

Nunn directed by Deborah Warner, homa! Num is also presentannounced his first who is not known for her ing e small scale, "mobile" programme as artistic comedic touch. This will be version of Joan Littlewoods'e director of the Royal in repertoire with Arnold Oh, What a Lovely War,

the 1960s, the beyday of per-

formance art. Eat your heart

Shakespeare is being held back to the summer of '98, when the rival RSC will be absent from its former London home at the Barbican. The planned productions include Romeo & Juliet, Coriolanus and Troilus & Cressida.

Aware of the priorities of the new government, Nunn in the regions. He also said that since his arrival last November (although he does not officially take over from Richard Eyre until October 2) the management team has worked well enough to make the job of executive director. previously held by Genista McIntosh, unnecessary. This squashes rumours that McIntosh, who resigned as chief executive of the Royal Opera House Covent months, will be returning to the National.

# INTERNATIONAL

## AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-6718345 Koninkliik Concertgebouworkest with conductor Wolfgang Sawallisch, viola-player Ken Haki and cellist Godfried Hoogeveen in works by Brahms and Strauss; Jun 14

EXHIBITION

Nederlands Scheepvaartmuseum Tel: 31-20-5232311 Maritime Masters, 1600-1800; exhibition featuring 100 drawings providing a varied image of shipping at the time of the Dutch Republic. The works reflect shipping's status as the principal pillar on which the country's economic and political power rested; to Jun 30

■ BARCELONA EXHIBITION Museu Picasso Tel:

34-3-3196310

 André Derain 1904-1912: display of 60 works by the French artist, concentrating on the years 1904-12, when Derain established a lasting friendship with Picasso, the two artists becoming major influences on each other's work; to Jun 29

#### **■ BERLIN** DANCE Staatsoper Unter den Linden

Tel: 49-30-20354438 Staatsopernballett: performs Sechs Tanze choreographed by Musial to music by Berg, Marles Zimmer choreographed by Delente to music by Wagner and Marie, er und ich choreographed by Uotinen to music by Pintscher,

#### **■ BIRMINGHAM** CONCERT

Symphony Hall Tel: 44-121-2002000 City of Birmingham Symphony Ochestra: with conductor Paavo Jarvi and the Prince of Wales Brass in works by Bernstein, Barber, Copland, Souza and Dvorak: Jun 13

## **■ COPENHAGEN**

EXHIBITION Nationalmuseet - The National Museum Tel: 45-33 13 44 11 Nimrud and Nineveh Treasures from Assyria In the British Museum: including wall panels from palaces from the cities of ancient Mesoptamia, large decorated bronze bowls and a number of religous documents; to

## DRESDEN

Sep 7

Tel: 49-351-49110 Le Nozze di Floaro: by Mozart. Conducted by Hans E. Zimmer.

## Scheibner, Birgit Fandrey and Christiane Hossfeld: Jun 12

DUBLIN **OPERA** National Concert Hall Tel: 353-1-6711888 The Gypsy Baron: by J.Strauss. Conducted by Proinnsias O'Duinn, performed by Opera Ireland and the RTE

Concert Ornestra; from Jun 11 to

#### HONG KONG CONCERT

Concert Hall/HKCC Tel: 852-227342809 Academy of St Martin In the Fields: with Sir Neville Marriner and cellist Julian Lloyd Webber perform works by Law Wing-fai, Elgar and Beethoven: Jun 11

## LONDON

CONCERT Wigmore Hall Tel: 44-171-9352141 Angel Stankov: performance by the violinist, accompanied by violinist and viola-player Yosif Radionov and pianist Theodora Nestorova. The programme includes works by Giardini and

## Sarasata; Jun 13, 14

44-171-3060055 EXHIBITION Clifford Coffin: The Varnished Truth: exhibition of work by the Vogue photographer credited with the discovery of Audrey Hepburn. Coffin photographed many of his produced 1956-1994; to Jun 16

subjects at the outset of their careers and the display includes such renowned figures as Truman Capote, Arthur Miller, Gore Vidal,

Lucien Freud, Richard Attenborough, Gloria Swanson, 239 6200 Ernest Hemingway and Tennessee Williams; from Jun 13 Dein Perry; Jun 13 to Seo 28 Victoria & Albert Museum Tel:

 Zuloaga: Spanish Treasures from the Khalili Collection: display fo 40 works by the Spanish metalworker, who gained fame for embellishing metal objects with intricate designs in gold and silver inlay; to Jan 11 LOS ANGELES EXHIBITION

#### Los Angeles County Museum of Art Tel: 1-213-857-6000 from Jun 13 to Sep 28

Heritage: exhibition focusing on Chinese works imported during the late 16th to early 18th century, a time of large-scale trade between Spain and the Orient via Mexico. The display featrues over thirty ceramic works from museum collections in Mexico, excavated works from shipwrecked Spanish calleons and archaeological finds from Mexico Citys Zocalo area; to Jun

China in Mexico's Cultural

## ■ MADRID

Museo Nacional Centro de Arte Reina Sofia Tet: 34-1-4675062 Manuel Rivera: display of 59 paintings by the Spanish artist

## NEW YORK

Union Square Theatre Tel: 1-212 Tap Dogs: choreographed by

Whitney Museum of American Art Tel: 1-212-570-3600 Collection in Context: Rockwell Kent by Night: display of 40 works by the American artist dating from 1910 to 1940 and including paintings, drawings, prints and book illustrations. Kent's work explored the darker side of nature, expressing a particular fascination with the night sky, and he often used his paintings as political metaphors:

## PARIS

**EXHIBITION** Musée Auguste Rodin Tel: 33-1 47 05 01 34 Vers l'Age d'airan. Rodin en Belgique: exhibtion featuring 24 busts, 43 paintings and four portraits of friends of the French artist, covering the period during, which he lived in Belgium

(1871-77) and his relationship with

Belgian artists and writers;

#### ■ SAN FRANCISCO

CONCERT Louise M. Davies Symphony Hall Tel: 1-415-864-6000 San Francisco Symphony Orchestra: with conductor Michael Tilson Thomas and the San Francisco Symphony Chorus, soprano Heidi Grant Murphy, mezzo-soprano Marietta Simpson, tenor John Aler and bass-baritone Richard Zeller in works by Mozart, Scelsi and Aion; Jun 12, 13, 14

## **■ STRASBOURG**

CONCERT Palais de la Musique et des Congrès Tel: 33-388 37-67.67 Simonia Varsovia: with conductor Lord Yehudi Menuhin and the Frankfurter Singakademie; Jun 12

#### ■ VIENNA CONCERT

Musikverein Tel: 43-1-5058681 Natalic Dessay: performance by the soorano, accompanied by the planist Barbara Moser. The programme includes works by Mendelsschn, Pfitzner, Poulenc. Debussy and Strauss; Jun 12, 14

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ideas about economic policy.

Modern Germany is still

Lndwig Erbard's child; France remains Colbert's.

Most Germans have little

doubt of the value of markets; the French prime min-

ister even cells them a

threat to civilisation, Ger-

mans believe in stability-oriented policies; the French

The differences between

the two countries are mea-

surable. Without unifica-

tion, the German general

government fiscal balance

would have shown a surplus

of 1 per cent of gross domes-

tic product last year. Its

ratio of public spending to

GDP would also have been

10 percentage points lower

than in France. Yet France

has rejected a government

whose austerity consisted of

trying to shave a percentage

point or two off a ratio of

public spending to GDP of

54 per cent.

hanker after reflation.

**Martin Wolf** 

## A two-speed carriage

Recent events have highlighted the incompatible views between France and Germany, so the UK is right to be cautious on economic and monetary union

The European Union looks like one of those cartoon campaign, Mr Lionel Jospin, characters that continues the new prime minister, running after going over a said France should proceed cliff. It may not know it is to Emu nn four conditions: falling. But viewers do. • The euro should not be ·Last October, 1 argued overvalued against the dolthat the UK should join ecolar and the ven:

nomic and monetary union • The planned "stability from the start. The argupact" - agreed in Dublin ment rested on the proposilast year in a form weaker tions that Emu would hapthan Germany wanted pen and that it would work. should be replaced by a Should it stay outside, the more expansionist version; UK risked moving from • The European central being a semi-detached memhank should be counterbalber of the EU to being an anced by a "European ecoex-member. All these proponomic government"; and sitions now seem doubtful. Italy and Spain must join lt is more questionable in the first wave. whether Emn will in fact

The significance of these start on time; it looks less conditions is obscure. The workable than it did; and Maastricht treaty allows the the UK now has less to lose council of ministers, acting should it decide not to join. by a qualified majority, to Two points shine out from formulate general orientathe German chancellor's tions for exchange rate polidefeat by the Bundesbank cy ... without prejudice to and the French president's the primary objective of the defeat by the French people. European System of Central One is that the political Banks to maintain price staclout of Emu's proponents bility". In practice, Gerhas been weakened, above many is likely to view any all in Germany. The second interference to ensure the is that France and Germany euro is not "overvalued" as unacceptable. have mutually incompatible

Similarly, the implications of French requests to alter look askance at any effort to response to the French gov-

The heavy debt burden of UK households

10 20 30 40

already regards as feeble. A European economic government would be acceptable to Germany if it were a step towards political union and based on a commitment to Europe-wide fiscal disci-Europe-wide Keynesianism, however, it would be anath-

Insistence on Italy's membership will also run into resistance. Notwithstanding Italy's remarkable fiscal ent in recent years. Germans find it difficult to believe Rome has embraced the stability culture they and France, less likely.

Can such disagreements be resolved? One way would be time-bonoured: the French government would discard all the promises it made in the campaign. This would increase the likelihood of Emn, but undermine the credibility of French democracy - hardly a secure foundation on which to build the planned currency.

A fudge might be the alternative. But the German government's capacity to sell such a solution has the stability pact are been drastically reduced. unclear. But Germany will This matters not only in

Maastricht treaty convergence criteria. The Bundeshank is now in a stronger position to theist that these must he applied strictly. Economically, this may

pline. If its goal were make little sense. Fulfilment of the 3 per cent target for the general government fiscal deficit is not strictly required by the treaty. Nor can it determine Whether Emn subsequently works. The reality, however, is that the Bundesbank may insist. This must make a start in 1999, at least by Germany

These difficulties affect

whether Emn can start on time. But a still bigger issue is whether it will work thereafter. It is only possible to reconcile a single corrency with many governments if monetary policy can be operated in isolation. or member states agree on what needs to be done, particularly on fiscal policy, or there is a dominant power. Unfortunately for Emp. there are two big countries that disagree on fiscal, monetary and exchange rate pol-

have a strong case. If a big economy, such as Europe, is embarked on substantial and much needed - fiscal consolidation, there must be an offsetting change in the behaviour of the private sector. In practice, as Mr Christnpher Allsopp and Mr David Vines pointed out at the end of last year, this requires sharply lower inter- the UK left dangling on the require a more aggressive and the UK a more credible the Bundesbank has been willing to contemplate.

Right now, the French

But whether France is right is less important than the fact of disagreement itself. The aim of Emu is to atrengthen European cooperation, but it is hard to believe this will be achieved by forcing countries to co-operate when they so pro-

During the course of the weaken a discipline that it ernment's specific demands, foundly disagree. It would but to interpretation of the be like driving a chariot pulled by a cart horse and a race horse. Emn could still go ahead.

The will is strong and the alternatives frightening. But nobody can now underestimate the difficulty of making it work after it starts. This leaves the UK on the

sidelines. Fortunately, with the new arrangements for the Bank of England, it would no longer be possible to complain of competitive devaluations by the UK. Again, with the government's decision to join the social chapter - albeit unwise - and its generally more pro-European stance, the costs of standing on the sidelines should be smaller

Also important is a point thet emerges from a report for the London-based Centre for Economic Policy Research. \*\* Because the UK economy is particularly senshort-term interest rates, the biggest impact of Euro pean monetary policy would be on the UK alone. If the UK's low-inflation policy works, this will change in time. But no British government could hope to sustain membership of an arrange ment that destabilised the UK economy more than it

did any other large member. Nine months ago, there was a convergence of Euro-pean views on economic policy, a general will towards economic reform, a plausible path towards Emu and est rates and a lower outside. Now the path looks exchange rate.\* This would rocky, the wills divergent monetary loosening than participant. Emu may still go ahead. The UK would be wise to wait and see.

> \*Christopher Allsopp and David Vines, Fiscal Policy and Emu, National Institute Economic Review, 4, 1996; \*\* The Ostrich and the Emu: Policy Choices facing the UK (London: Centre for Eco namic Policy Research, 1997).

## Will miracles never cease?

John Murray Brown says Ahern's election should not break Ireland's economic success

new government in Dublin corporate tax regime.

The slim election victory of Mr Bertie Ahern suggests Ireland may be in for aperiod of uncertainty as the leader of Fianna Fail tries to form e workable administration. But when this week Mr Ahern meets Ms Mary Harney, leader of the centreright Progressive Democrats. to thrash out a joint programme for government, one topic will provoke little disagreement: economic policy.

No single politician or party can claim credit for ireland's economic success. which sees the country enjoying Swiss-style inflation and south-east Asian growth rates. Gross national product rose 7 per cent last year and is expected to increase at twice the rate of the European Union average over the next decade, according to the Economic and Social Research Institute, a

Dublin think tank. The "miracle" is the prodnct of sound policies pursued by consecutive administrations since the mid-1980s, Some trace the success story even further back - to the mid-1950s when Ireland, which inherited little manufacturing infrastructure at independence from Britain, opened itself up to foreign investment. The low-tax foreign investment-friendly policies set in place in the post-war period are at last reaping penefits.

Ireland has, for example, become the favoured location for US software investment in Europe, Intel, the. US computer chip company. has its European manufacturing beadquarters outside Dublin. Foreign companies in Ireland now account for 75 per cent of manufactured exports, more than half the manufacturing output and 45 per cent of industrial

have few misgivings about a ing the current 10 per cent

Mr Ahern's Fianna Fail party, while it derives support from a wide range of interest groups from farmers to small business and publicsector workers, is pragmatic. Neither is there any external pressure to tinker with an economic model that has delivered such good results. There is a consensus across industry and labour to maintain fiscal prudance, and keep inflation low - largely in order to qualify for the

European single currency. Ireland'e relationship with Europe, a central pillar of its economic success, is also likely to remain unchanged. Dublin has relied heavily nn European largesse; payonts from Brussels accounted for up to 4 per cent of GNP in the early 1990s, although this has fallen to around 2 per cent as the economy has grown stronger.

Mr Ahem, an accomtant and a union official by back-European economic and monetary union. After his own experience as finance minister during the currency crists of 1992-03 when he was forced to devalue the punt, be has learned how quickly rather more Eurosceptic per cent of GNP. stance of the Progressive Democrats, which in their manifesto voiced concern about the impact on export-

trading partner. science graduates than any member of the Organisation . for Economic Co-operation and Development other than

The Irish pound rose investment location look deal, a continental style yesterday, suggesting that. likely to persist, with all par-social pact negotiated last currency traders, at least, 'ties committed to maintain. Christmas, and also certain to be honoured by Mr Ahern. The pact between management, farmers and unions, exchanges tax cuts for moderate wage demands. It has helped restrain inflation. boost Ireland's competitiveness and provide foreign companies with a clearer

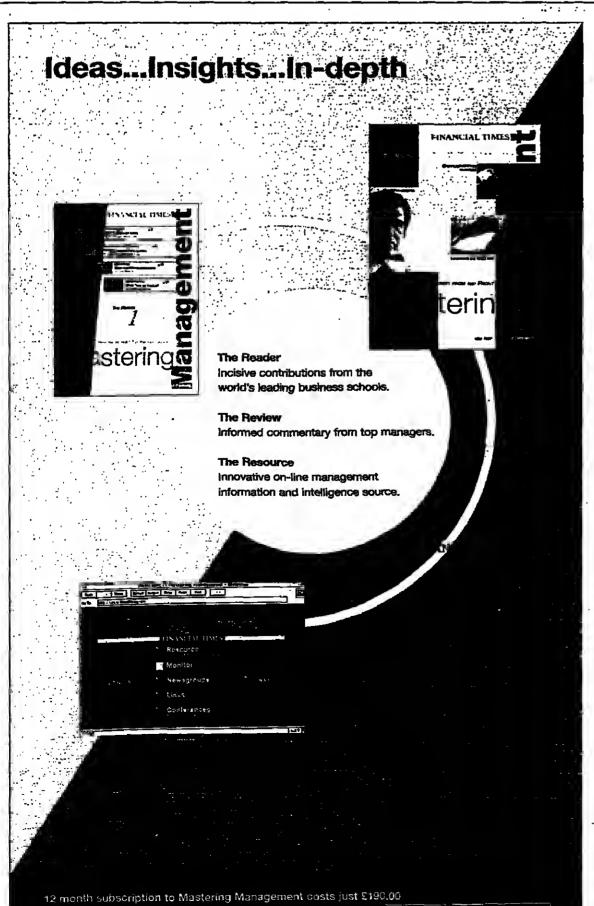
investment horizon. Most Irish companies are politically agnostic. If anything. Mr Ahern is perceived as tougher on public spending, an area where the departing left-of-centre coalition led by Fine Gael let targets slip.

Mr Ahern'e proposed minority government could also prove relatively stable given that its expected partner, the Progressive Democrats, have only four parliamentary eeats, says Mr Patrick Honoban, a Dublinbased economist. It was under a similar Figura Fail minority government in 1987-89, that Mr Ray McSharry, later to become the architect of EU farm ground, is an advocate of reform, put fiscal policy back nn track, say Mr

Ahern's advisers. Policies pushed through by that government helped bring the budget deficit down from a wayward 14 per cent of GNP: today Ireland is markets seize on any hint of one of the few EU states to indecisiveness. He is meet the Maastricht criteria unlikely to tolerate the with a deficit of less than 1

A poll of farmers before Friday's election found that opinion was split over which. government they favoured. ers of joining Emn without Ireland's farmers would be the UK, Ireland's largest the first to acknowledge that it is Brussels, not Dublin. Mr Ahern is also likely to which is their ultimate paycontinue the education master. Subsidies and grants reforms which have pro- from the EU account for a duced a higher proportion of staggering 40 per cent of farm incomes.

Given this and the fact that all political parties are broadly agreed on economic policy, it is little wonder that The other major building the financial markets are so block of economic success sanguine about a change of ireland's attractions as an has been a three-year pay government.



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## A THE WEST STREET OF THE SECOND OF SECOND

#### Avoid reading too Economic much into Russia's conflict

From Dr John Wells. Sir, A curiosum of the current UK policy debate is the compartmentalisation of thinking about fiscal and monetary policy. The Institute for Fiscal Studies concludes - purely on the basis of fiscal considerations that no fiscal tightening is required in the forthcoming Budget; but without reference to conditions in the

wider economy.

Meanwhile, the Bank of England, in respect of interest rates, concedes there currently exists a conflict between the need to curb domestic spending and that of correcting the overvalued pound. This conflict may be resolved via an autonomous weakening of the nound -

or, then again, it may not. This division of thinking is now institutionalised in the separation of responsibilities between the Treasury and the Bank. But, the economy is an interdependent system, and policy instruments impact on multiple objectives as well as interact one

with the other. Unless we learn how to walk and chew gum at the same time, we may be in for some nasty surprises!

faculty of economics, University of Cambridge. Cambridge, CB3 9DD

shadow economy

From Mr Wolfram Schrettl. Sir, As Russia's official economy continues to stagnate, people increasingly find hope and consolation in spring weather", "fresh faces". American Depositary Receipts, eurobonds and now, inevitably, also in the bosming shadow economy, as does Mr Michael Marrese ("Hope springs in the Rus-Blan economy", June 3).

Before pinning too much hope on the shadow economy, two points should be kept in mind: First, Poland, too, can boast a sizeable shadow economy. Neverthe less, it is the performance of the official economy alone. which commands our respect. There is no need to invoke a hard-to-measure

underground boom in order to come to a positive assess ment of Poland's economic record. One may be excused for wishing the same to be true for Russia. Second, and more impor-

tantly, a structural aspect of the shadow economy tends to be forgotten. Namely, the shadow economy is likely to be biased toward the production of consumer goods and consumption-related services. "Shadow investment in fixed capital must be regarded as an exception. It

to prove. However, there are no claims that significant unregistered investment activity is taking place in Russia, nor are there the

ususi anecdotes Moreover, to the extent that tax evasion is the main reason for under-reporting of production, enterprises' under-reporting of investment activity would, by the same token, make little sense as it would only dimin ish possibilities of reducing

the tax burden by way of depreciation allowances. Thus, the arguably most catastrophic official figure on the Russian economy, i.e. the decline of investment in fixed capital to less than one-quarter of the 1990 level also is likely to be the one which, in view of activities in the shadow economy, is least in need of upward revi-

This does not bode well, be it for the official, the shadow, or the "true econ-

Wolfram Schretti. director, international economics department, DIW - German Institute for onomic Research, D-14191 Berlin,

## Colourful enough without the innuendo

From Mr Harry Ball-Wilson. Sir, The article by Antoin E. Murphy on John Law ("Flawed visionary who burst his own bubble", May 31/June 1), would seem himself to have produced quite aflawed report. My authority is The History of An Honest Adventurer, by H. Montgomery Hyde 1948, a historian of some standing, who has quite clearly a different opinion. France was ruled at the time by the Prince de Condi, who, with his equally dissolute son, ruined the system. Even so, France sold Louisiana for some \$15m, hardly junk bonds.

The man's life was hectic

enough for colourful newsworthy stories, without maligning him with so many innuendoes. John Law died impoverished, alone in Italy. The South See Bubble was e straightforward scam. Montgomery Hyde made a quite romantic detailed record of the reason for the duel with Edmund Wilson, and the subsequent escape from jail: I am sure if there had been any evidence of homosexuallty, as an historian, he would have reported it. After all he sacrificed his seat in the UK parliament, for a Northern Irish constituency,

because of his support of a

relaxing bill on the subject.

if America had used Lonisiana as it did Alaska, bought from the Tsar of Russia, it really would have been a new world, defying even Murphy's law. Alaskan oil revenues are shared, 80 per cent to state expenses and 20 per cent to the populous. Each adult Alaskan last year got \$2,000, as interest. Isn't it time to dig up Henry George, in the positive progress to "Comfort the afflicted and afflict the comfortable with enlighterment".

Rarry Ball-Wilson. 2345 Ala Wai Blvd.,

## Industrial park is welcomed by China

From Tan Tee How. Sir, James Harding, in his article on the China-Singapore Industrial Park in Suzhou ("Sino-Singaporean industrial park idea starts to lose some of its chine", May 27), cited President Jiang Zemin's advice to Prime Minister Gob Chok Tong of Singapore not to set up more such Singaporean parks in China as "the first official ndication . . . that the project . . . had perhaps lost some of its shine".

Mr Harding misinterpreted Mr Jiang'e comment. Mr Jiang told Mr Goh that every governor or mayor in China would accept without hesitation if Singapore were to offer to build an industrial park in their province or city. Hence his advice that Singapore concentrate on the Suzhou project and make it a success On May 29, China Daily,

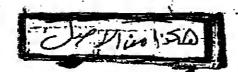
the largest circulating English daily and the Comcarried a full-page supplement on the Suzhou Industrial Park headlined "Pacesetting zone a model of success in Singapore links". It said: "SIP stands as a pacesetter for Sino-foreign economic co-operation, which is of great importance for the reform and opening up in China."

Mr Harding describes some difficulties facing the Suzhou project. In such an ambitious project, problems are to be expected.

But with sincere cooperation and commitment by both the Chinese and Singaporean parties, and the full support of the two governments, the Suzhou project has made a good

We are confident that it

Tan Tee Hnw principal private secretary to the prime minister, prime minister's office,



## **COMMENT & ANALYSIS**

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday June 10 1997

## The price of risk

Central banka tend to be Jeremiahs when it comes to warning about risks in the banking systems they oversee. The Bank for international Settlements, the central bankers' central bank, is doubly inclined

miracles

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SEARCH AND THE

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The BIS has now warned from its beadquarters in Basle that banks and capital markets may not be pricing enough risk into their dealings. This time its warning is justified.

The central bankers line up persuasive evidence that ample liquidity and growing participation in the banking market by investment banks and institutional investors have tilted both pricing and other terms in favour of borrowers, both in emerging markets and the industrial world.

Average spreads on bank loans, Brady bonds and new bond issues for emerging markets have all narrowed over the last year. They would have narrowed even further had investors not been so happy with the creditworthiness of emerging market borrowers that they have willingly stretched average loan maturities from four years in 1991 to 10 years in

At the same time, net capital flows to Asia and Latin America all but doubled last year to \$149.8bn, while investors became willing to consider bond issues denominated in ever more exotic currencies, such as

Yet the potential for problems lies not just in emerging markets. The BIS warning is particularly apt in relation to the US, where bankers bave become worryingly complacent that credit risks are a thing of the past. Spreads of US corporate right to be concerned.

bonds over the US Treasury benchmark have shown unambiguous declines, with riskier companies, rated double B or less, declining much further than single or double A compa-

In Europe, too, there has been a sharp decline in rates in some traditionally high-yielding bond markets. Investors have too easily believed that this is the result of convergence brought on by European mooetary union. They should beware of the possibility that there may also be an increased and easily reversible appetite for risk in the market

It is true that economic fundamentals remain generally sound, with quickening growth and low inflation. That, however, does not guarantee good short-term performance in the financial markets.

The question, therefore, is whether markets are adequately pricing these macroeconomic concerns into their assessment of market and credit risk when entering into investment trans-

Clearly, bankers' confidence is not entirely due to irrational exuberance. If inflation is not dead, it is clearly much less of a threat than it was in the 1980s.

But financial markets are still suffering from an inflation hangover: used to the high real returns experienced in the early stages of disinflation, investors find today's rates unacceptably low and search for the high yields they crave in riskier niches of the market.

Extra risk must be adequately priced. When the interest rate gap between strong and weak borrowers narrows as much as it has, the Jeremiah of Basle is

## France in Africa

in the Central African Republic, in retaliation for the killing of French soldiers. But this Sunday, after another French soldier was killed in Brazzaville. capital of the formerly French Congo, prime minister Jospin quickly agreed with Mr Chirac to double French forces there. Continuity has been the most days of de Gaulle. Successive French presidents bave cultivated close personal relations with the leaders of former Belgian as well as former French colonies, in order to maintain a of the old ministry of colonies) apparently unconcerned by the new government has encourcost either to the French trea- aged some African commentasury or to the life and limb of tors to hope that a less paternalthe subject populations.

In January Mr Lionel Jospin, came to power in 1981, but his then leader of the opposition in liberal minister of co-operation. France, drew a rebuke from Mr Jean-Pierre Cot, who tried to President Jacques Chirac for promote democracy and human daring to criticise attacks by rights in the continent, did not French troops on rebel positions last long. As before, the Elysée palace took control of Africa policy, with Mitterrand's son Jean-Christophe ("Papa m'a dit") playing a leading role.

in the last few years a series of events has demonstrated the bankruptcy of this policy: the devaluation of the CFA franc, the genocide committed by a Frencb-backed regime in striking feature of France'a Rwanda, and most recently the Africa policy ever since the fall of President Mobutu in Zaire. Mr Jospin and his party have rightly been to the fore in calling for a reappraisal, and the absorption of the co-operation ministry (a direct successor French sphere of influence, into the foreign ministry in the istic policy is at last going to François Mitterrand appeared emerge. Let us hope they are

## Welfare reform

minister, has been taking an interest in US welfare reforms. The changes there bave certainly beco bold, but Mr Blair should be cautious about importing them.

American reforms show that it is possible to think the unthinkable (curbing assistance for legal immigrants might better be described as unspeakable). The 1996 welfare bill aimed to reduce welfare participation, and to promote selfsufficiency. It replaced the federal guarantee of support for needy families with block grants to individual states. Welfare payments with federal funds were limited to two years in one stint, and five years over a lifetime. Beyond this, and within certain parameters, discretion was banded to the

In both countries, single-parent families (which account for about a third of all children) have attracted particular attention. UK benefits for single parents cost £10bn per year, the equivalent of almost five pence on income tax. And Mr Blair appears to think this is too

much. It is not clear yet which US states will be most successful in curbing sncb outlays. The national welfare count dropped from 5m in 1994 to just over 4m in 1997. But with strong economic growth encouraging mainstream. To do so he must people to re-enter the labour market, it is hard to judge the effects of reform. Added to this, the block grants were set in a but no simple solutions.

was especially high. The real lessons for the UK will be seen when the economy slows down.

reform which Mr Blair could not imitate. The first is devolution of welfare to the states. He must take central responsibility for a coherent national strategy. Second, the British public would not accept that the problem of moral hazard and work disincentives should be solved by restricting the safety net as ruthlessly as in the US. Mr Blair bas promised to "empower" rather than to punish, and must maintain basic income support. Mr Blair sbould remember

that tough measures are only part of the US story. Many states have introduced imaginative schemes to help people move into work. These include counselling and childcare assistance, help with initial expenses when re-entering the labour market, benefit carry-overs, and belp with work clothes and transportation costs. And curbs on out-of-work benefits bave been combined with increased in-work benefits, making employment a better option for those with low earnings potential. Helping people back to

ing poor should be priorities. Mr Blair wants to bring the "workless class" back into the make work attractive while meeting genuine need. US reforms provide many pointers

work, and support for the work-

# Tigers fill up their tanks

South-east Asia is expected to play a big part in the growth of the global car industry as incomes surge, says Haig Simonian

Driving forces: the expanding market

ne thing unites Bangkok, Jakarta and Kuala Lumpur more than their skyscrapers or ambitions to count among the 21st century's industrial powerhouses. All three cities suffer from horrendous traffic jams as too many cars cram into too few Yet the governments of Thai-

land, Indonesia and Malaysia would all like to see many more cars on the road in their race to industrialise. The world's carmakers would love to help them: for motor manufacturers, southeast Asia holds much the same promise as South America or eastern Europe, the industry's two other boom regions. "It is clear the future growth

potential in the world auto industry is going to be in the Asia-Pacific region," says Mr Don Sullivan, the regional head for General Motors of the US. "And I expect south-east Asia will contribute a large part of that growth.'

The reason for such enthusiasm is that, as in South America and eastern Europe, vibrant growth in sonth-east Asia has boosted private incomes. The difference between the regions is thet Malaysia and Indonesia but not Thailand - are pursuing policies aimed at nurturing "national" carmakers. Their approach, however, flies in the face of the trend towards more liberal international trade and is coming under increasing pres-

The Malaysian economy has grown by about 8 per cent a year for almost the past decade, Indonesia's has expanded about as fast: annual growth in Thailand even reached double-digits between 1988 and 1990. That has pushed Malaysia's gross domestic prodnct per head to US\$4,255 last year from \$1,722 a decade ago, in the same period, per capita GDP in Thailand climbed to \$2,984 from \$819 and to \$1,118 from \$483 in indonesia. Greater wealth has spurred car

ownership. Sales in Malaysia climbed to 276,000 last year from 47,000 a decade earlier. An 8 per cent rise is expected this year. "We have learned to forecast conservatively. 1998 looks good," says Mr Francis Pereira, executive secretary of the Malaysian Motor Traders' Association.

"Vehicle sales should reach simplified "Asian" cars. Mean-525,000 by the end of the decade and 800,000 by 2005," says Mr Herman Latif, chairman of Indonesia's Association of Automotive industries. Vehicle registrations soared to 325,000 last year from 172,000 in 1992. in Thailand, they climbed by 3 per cent to 589,000 last year from 1995.

Thailand and indonesia hold great potential because of their large size and populations. Thailand has 60m people and Indonesia 200m. Although Malaysia is a minnow with 20m. its higher incomes offer more immediate returns. And demand for cars should rise in all three countries because of ambitious roadbuilding programmes. Thailand has followed Brazil

and Poland in opening up to foreign carmakers - principally Japanese. Its openness has netted big investments. Leading carmakers have been attracted by low wages and fixed costs as well as potential as a regional export base. GM is spending \$750m to

make up to 150,000 cars a year for locally-assembled 1.3 litre Toyota local and foreign sale. Ford of the Corolla and far below the cost of per cent of the passenger car US is building a \$472m plant for pick-up trucks - much favoured by Thais - with Mazda, the Japanese carmaker it controls. Toyota and Honda, two other Japanese brands, are spending \$460m to

"Thailand has attracted our spending with a big growing market and consistent and transparent investment policies," says Mr Kenneth Brown of Ford.

expanding in pick-ups.

500 - Production

import sales

Sales of locally

in Malaysia, on the other hand, taxes and tariffs almost quadruple the price of an imported car. Even models assembled locally from foreign kits face levies of up to 112 per cent. In Indonesia, where pricing is distorted by the large market for cars derived from light commercial vehicles (which attract less tax), mark-ups can more than triple the price of a fully built-op import and double the cost of a locallyassembled vehicle.

Both countries use such methods to nurture "national" brands. ber, to make big inroads into the A 1.3 litre Wira saloon built by market, in spite of being handi-Proton, Malaysia's leading "national" car company established in 1985, costs less than M\$39,000 (US\$£15,600). That is M\$15,000-M\$20,000 cheaper than a

a fully built-up import. A diminutive Kancil, made by Perodua, the second "national" brand, cre-Such favouritism has allowed Distributor Nasional, the compa-

out far larger slices of the market while, Mitsubishi and Isuzu are than their lacklustre models usually rebadged Japanese derivates - might suggest likely. Proton accounted for almost threequarters of Malaysia's new car sales in 1993 - the brand's peak year for market share. The only reason for its decline to 64 per cent last year was the arrival of Perodua. Together, the two "national" brands accounted for is gradually liberalised. more than four car sales out of five last year.

A similar, if more complicated, situation exists in Indonesia, Timor, the "national" brand created in February 1996, can sell cars virtually free of the country's otherwise swingeing taxes and tariffs. That has allowed Timor's confusingly-named Timor saloon, launched last Octocapped by a limited dealer network and an ontdated product. A 1.5 litre Timor costs about

half the price of a similar locallyassembled car. Such undercut-

market in its first six months. "I don't see why we can't match the 70 per cent Proton has in its ated in 1991, enjoys a similar bome market," says Mr Soemitro Soerachmad, chairman of Timor

> While the autarchic Malaysian once their price advantage goes. and Indonesian policies have deterred foreign carmakers, they have not dimmed their ambitions to share in the region's expected growth. So far, foreign carmakers and governments have limited themselves to sabre-rattling to encourage what most see as an inevitable, if halting, reduction of taxes and tariffs as regional trade

ndonesia's measures in favour of Timor - controlled by Mr Hutomo Mandala Putra, President Suharto's youngest son have been the focus for criticism. Malaysia has largely escaped attack, as its legislation pre-dates the tariff-cutting commitments made ahead of the creation of the World Trade Organisation.

Last year, Ford postponed indefinitely plans for a joint venture in Indonesia and GM warned it would not expand its \$110m ioint venture unless Jakarta reconsidered its policy. Japanese

carmakers and their local Indonesian partners have issued similar. if less strident, threats.

The dispute bas since deepened. On April 30, the Japanese government called for a panel to be set up to investigate whether the "national" car infringed WTO rules. A month later, the European Union followed suit.

Although the Indonesian government'a rhetoric has been uncompromising, its actions have been contradictory. Last June, Jakarta passed a law offering any carmaker the same exemption from luxury sales tax as Timor, provided it achieved 60 per cent local content by the end of 1999.

The concession coincided, however, with authorisation for Timor to import 45,000 cars from Kia Motors of South Korea, its technological mentor, free of tariffs because of delays to its assembly plant. Critics argued that, while other local assemblers would qualify for the tax break only once they reached 60 per cent, Timor was being offered the same benefit before building a single vehicle

The government last month encouraged reluctant banks to participate in a \$690m loan to finance Timor's expansion. It has since been pressing state officials and companies to buy Timors rather than other brands.

The reason foreign carmakers and their governments have not reacted more aggressively is their underlying confidence that Indonesia and Malaysia are buying time before the pendulum swings towards liberalisation.

Last year, the Association of South-east Asian Nations (Asean), which includes Malaysia, indonesia and Thailand, agreed virtually to eliminate tariffs on all goods with a 40 per cent local content by 2003. That will allow cars built in Thalland to compete freely in Malaysia and Indonesia. The Malaysians and Indonesians may resort to nontariff barriers to delay the process. The Malaysian government, for example, determines car prices, while the Indonesian authorities effectively nominate the sole agents for a brand. The trend, bowever, is clear.

The impact of liberalisation bas concentrated minds among the "national" manufacturers. Proton, Perodua and Timor know they cannot rely on their ont-

"We know the clock is ticking. But I have time to prepare," says Tengku Mahaleel Tengku Ariff, Proton's chief executive. "If liberalisation is delayed beyond 2003, we have a breather, but we're not assuming that," says Datuk Saleh Sulong, chairman of the DRB-Hicom group which controls

Last year, the company outbid Daewoo of South Korea to buy Lotus of the UK. The attraction was not Lotus's loss-making sports cars, but its much bigger antomotive engineering consultancy. Days after the £51m acoutsition, the Malaysian company gave Lotus the green light for a new £7m prototype development centre for future Protons.

Perodua and Timor have not been so far-sighted. The longer they tarry, the greater should be the rewards for the foreign car companies once south-east Asia's protected markets are prized open, even if that does not hap-

## BSERVER

## Emu finds an alloy

At last, some good news on European monetary union; EU finance ministers have sorted out the ticklish problem of what the coins should be made of. This follows a long campaign by the Swedes to ban nickel, which they say induces allergies among teenagers. Their favoured replacement is an alloy called Nordic Gold, which contains lots of copper but no gold.

On Sunday night, ministers agreed in principle that only the one and two euro coins - around 8 per cent of the total coins in circulation if the currency arrives on schedule in 2002 would contain nickel, which apparently makes coins harder to counterfeit. The 10, 20 and 50 cent nieces will be made of Nordic Gold and the smallest change – one, two and five cents of other nickel-free alloys. The Swedes were so delighted

by this rare victory that one representative declared with a straight face that the use of Nordic Gold would boister efforts to persuade the public to support Emu. Everyone else was too polite to point out that, just a few days earlier, the Social Democratic government had ruled out joining Emu in 1999 on political grounds. in another sign of goodwill,

ministers agreed to a design known as the "Spanish flower" for the 20 cent coins, giving them a lumpy feeling to help the blind feel their way round the new currency. Nordic Gold and Spanish flowers. The north-south axis rules in Europe,

#### Murray heads off ■ Simon Murray, Deutsche Bank's swashbuckling executive

chairman for Asia-Pacific, is leaving at the end of the year to try his hand at fund management, Murray, a trim 57. says his three years at Deptsche has been "terrific," but reckons the direct investment came in Asia will offer still more excitement. Even so, he's going : to retain links with Germany's biggest bank, since it will be a backer of his fund, aimed at investing in capital-hungry

companies not yet ready for the

stock market.

It all seems a long way from his days as a brash lad of 19 when he enlisted in the French foreign legion. One of the more unpaistable episodes of his five-year stint was having to carry the heads of two Arab terrorists in a sack so they could be identified by officers. There are endless anecdotes - and Murray admits he's been dining off them for 30 years.

For the time being, he's

helicopter around the world in aid of charity. Observer might be politics. wrong, but it's hard to see fund management giving Murray the same sort of lift.

#### Chinese plums A new twist to the saga of

China's top foreign ministry appointment in Hong Kong after the looming bandover. While the Hong Kong establishment was pleasantly surprised by last week's appointment to the plum post of Ma Yuzhen, Beijing's affable former ambassador to Britain, it seems the previous front-runner may end up in the territory after all. Chinese diplomats are

discreetly putting it about that Jiang Enzhu, another one-time ambassador to the UK, will be selected to head the New China News Agency, hitherto Belling's de facto embassy in the territory. The big question will then be

whether Jisng, who in contrast to Ma, is known for his wooden style and slavish adherence to the party line, will actually rank higher than his rival. While the foreign ministry will take charge of high profile international husiness, the news agency is expected to keep tabs on Hong Kong's relations with the mainland. This would give it animportant political function,

leaving the derring do to his wife since one of China's main Jennifer, who's piloting a worries is that its province worries is that its provinces will

> For all his cool demeanour. Jiang presided over Sino British relations at a time when they were on an upswing in 1995. Ma may have been almost a cult figure with British business, but his terrire came when relations were at a low ebb. With both now expected to end up in the territory, who knows which mood will predominate?

#### Trading standards There's some confusion in the

US about trade policy, judging by a survey for the Women in International Trade lobby group. How else to explain that 67 per .. cent think the US should link trade deals to issues such as labour, human rights and the environment, while 60 per cent think such an approach won't work? Maybe it's something to do with where they get their information - just 5 per cent said the media was a font of reliable information on trade

The idea that the car market is being overrun by Japanese imports may also have got out of hand. Those surveyed believed, on average, that 47 per cent of all cars sold in the US were made in Japan; the Department of Commerce says it was 11.4 per cent last time it looked.

## 100 years ago

Competition From Belgium The Belgians seem to be running us very close in the iron trade in different parts of the world. The contract for the waterworks at San Juan (Porto Rico) with an English company having lapsed some time ago, the municipality solicited tenders for the material necessary for commencing the works under the supervision of the city architect. Three bids were made, one representing English manufacturers, another representing Scotch and American interests, and a third a Belgian manufactory. The last named was the successful competitor, and drawback to the English tender was that in it the metric dimensions were substituted by English sizes The last point is a type of what is complained of everywhere - that in tenders and invoices we do not adapt ourselves to the requirements of foreign customers.

## 50 years ago

Trading With Japan Tokyo, 10th June, General MacArthur, speaking on the War Department announcement that private trade can be resumed on 15th August with Japan, stated to-day that it was "a sound step but only a partial one".



## FINANCIAL TIMES

Tuesday June 10 1997

Shepherd

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## Liberalised markets 'threaten stability of payment systems'

By Wolfgang Münchau

The trend for liberalised financial markets is becoming a serious threat to the stability of global payment systems, the Bank for International Settle-

ments warned yesterday.

The BIS, the umbrella organisation of the world's central banks, said in its 1996 annual report, published yesterday, that "familiar shortcomings observed in liberalised banking markets" caused greater concern than the spread of

derivative instruments. While we have not yet experienced the economic losses that might be associated with a major failure in payment systems, which now routinely process several trillion dollars' worth of payments a day, a few close calls in recent decades were wake-up calls as well," it said.

Paris seeks

stability pact

delay over

Continued from Page 1

generated by excessive credit expansion, often, but not always, accompanied by generalised inflationary pressures and capital inflows, have been a major source of recent turbu-

lence.
"Weak governance of financial institutions, both internal and external, has also been a common problem."

The BIS was particularly concerned about the ability of the financial sector to respond to a possible downturn in asset

The Japanese Big Bang in 1996, the erosion of US restrictions separating commercial and investment banking and preparations hy European financial institutions for European monetary union "all imply that competitive pressures will intensify further and that financial restructuring is far from over".

even a small tightening of US monetary policy could have a severe effect on financial mar-

It said the greatest risks to the world economy were related to "irrational ember-ance" in financial markets, structural reform in European labour markets and possible market turbulence before economic and monetary union.

The cantious tone was reflected in the annual meeting yesterday, attended by about 100 central bank gover-

The BIS acknowledged that the prospect for medium-term economic growth in the world economy remained favourable, an assessment that is also shared by other international institutions, notably the International Monetary Fund. But the BIS's overall outlook

is markedly more cautious:

to declare inflation dead, it would also be unwise to ass ne that sound fundamentals guarantee good perfor-

Perhaps the most pressing concern is that inflationary pressure in the US may soon prove more difficult to tame than expected and the expansion may end abruptly.

Even a "soft landing" which demanded a series of tightening measures might have significant implications for equity prices and other more risky investments, the BIS said in its

Mr Andrew Crockett, general manager of the BIS, said: "The fact that asset prices are on the increase, when inflation is low, is something to reflect

Editorial comment, Page 19 World stocks, Page 40

## Music industry launches hi-tech move to curb piracy

whether pirates are hijacking

their music.

which presently holds the rotating presidency of the EU, immediately sought to contain the political damage. Mr Gerrit Zalm, Dutch finance minister, said France had not called into question the principle of the pact nor the timetable for

launching Emu. A senior German diplomat admitted it was possible the timetable for wrapping up the intergovernmental conference (IGC) in Amsterdam next week could slip into July.

A slippage in the IGC could delay preparations for opening accession negotiations with central and eastern European countries. This kind of chainreaction is what EU governments most fear.

Separately, the French request jeopardises the earlier commitment to agree three legal texts on the nuts and stability pact; a new exchange rate mechanism governing relations between the countries in and outside the euro zone; and the legal status of

By Alice Rawsthorn in London System allows Record companies will adopt a COMPANIES to system at the end of this identify who month to help them identify

The system, which will use "embedded signalling" tech-This means that, if the music is broadcast, either as a nology, is part of the music digital signal or in analogue industry's efforts to curb form, over the radio for piracy at a time when the development of services to disinstance, it is possible to identify which company is entitled tribute music on the internet or high-speed cable television to receive royalties. The embedded signalling

networks is accelerating. Mr Nic Garnett, director of the International Federation of the Phonographic Industry, which represents the world's record companies, described the system as a defence against piracy once digital dis-

tribution comes on stream. In the meantime, he said, record companies could use it to identify whether their copyrights were being used lawimplanting an inaudible "tattoo" in the analogue part of a musical signal which identifies the owner of the copyright.

One of the music industry's chief concerns about online distribution is the dearth of technical and legal safegur rds to protect copyrights.

The IPPI has mounted a owns copyright political lobby to secure the necessary legislative reforms and is orchestrating the development of technical systems to curb piracy. The embedded signalling

system will be the first of these technical projects to come to fruition. Six different versions have been submitted system has been developed at for scrutiny and the IFPI will the IFPT's behest to prepare for decide before the end of the month which will be adopted the emergence of a digital as the industry standard. Eurodat, a French software

It will take until the end of company, started a pilot proj- the year to complete the development of two other technical projects: an encryption system enabling the industry to con-Lyonnaise des Eaux's trol access to digital musical high-speed cable network. signals by encoding them; and Deutsche Telekom, Europe's a digital interface to transfer group, is in advanced talks record company's archive to with German record compa-

New audio disc, Page

## THE LEX COLUMN

## Microsoft's TV dinner

Nobody can doubt Mr Bill Gates is leadly serious about extending his empire from computers to television. Yesterday's \$1bn investment in Comcast, a US cable TV com-pany, comes on the beels of Microsoft's purchase of WebTV, which makes devices allowing TVs to ccess the internet.

Some pundits portray the interac-tive future either as a battle to the death between the PC and TV or as one where the two devices merge. Mr Gates' vision is more subtle and realistic: s future in which different gadgets co-exist, but share content, software and infrastructure. Microsoft clearly intends to be in the business of supplying this software

Why, though, does Mr Gates want to be in infrastructure too? Clearly, broadband links are needed to make the most of this interactive future. But even if Comcast invests the entire \$100 in upgrading its network, it will cover only a fraction of the US. This suggests three expla-nations for Microsoft's move. First, that Mr Gates hopes to provoke copycat investments by other cable companies. Second, that he hopes Comcast will help influence the technical standards for digital TV and the like in a way that favours Microsoft products. Third, that Microsoft has so much cash pouring either woot of every orifice that \$1bo is distant.

Atlas Copco

Mr Giulio Mazzalupi, Atlas Copco's new chief executive, is clearly anxious to leave his mark, Six weeks into his job, he has spent \$1.2bm on a new means of selling Atlas's construction and industrial equipment by acquiring equipment rental business Prime Service. The expected reward is faster sales growth than the 5 per cent or so that can be expected from its core

However, the risk is increased exposure to the US construction cycle. At least the last US recession howed the virtues of leasing rather than buying capital equipment, and the equipment rental industry achieved growth of nearly 20 per cent a year in the 1990s. This trend should provide some protection from any downturn in construction activity - although Prime also sells new and old equipment, where business will be hit harder.

But the real concern with Prime times estimated 1997 profits. Even if make a bid, but has made clear that

415.1 (+9.3)

it registers 15 per cent profits growth for the foreseeable future, the return on Atlas's investment will not match its cost of capital until around 2001. And there are few cost synergies to help justify the premium paid. To make the deal work, Atlas could pursue better value bolt-on deals in a heavily fragmented industry. And it could use Prime as a blueprint for developing more effective distribution of its products in faster growing regions such as Asia Pacific. But either way, the payback still looks

After the dismal underperformance of the past year - 25 per cent against Barclays - nobody could begrudge Britain's National Westminster Bank shareholders the rally of recent days. And disappointment that no deal with Abbey National looks likely is at least mitigated by relief that the talks took place at all. Still, shareholders should steel themselves for further pain before they can expect any gain. The fact that talks were sought is confirmation of the management's uncertainty about the outlook for organic growth. NatWest UK continues to underperform its competitors, and it is unclear whether heavy spending on investment banking can

Yet rescue by merger or takeover could be s very long haul. NatWest has strengths in areas like credit cards and small business, but suitors will surely baulk at the stolid mix of wholesale and investment banking. HSBC is probably the only it is not interested in paying hefty premiums for developed world banks. Any break-up plan would probably founder on a huge goodwill write-off, while continental banks should be able to find better ways of preparing for a single mar-

UK power

That distant rumble is unmistake able; it is a bandwagon beginning to roll. Proper competition is still lacking in UK power generation. And worse, this could make a nonsense of retail competition. That is the stuff not just of depressing industry gossip but now of a detailed Lundoo Economics study prepared for East Midlands Electricity.

Few will be surprised by the starting-point; although National Power and PowerGen were forced to sell some power stations to Eastern Group, the trio are bidding power prices rather eccentrically for supposedly red-blooded competitors. Just as worrying, though, is the suggestion that the generators and regional electricity companies could as a result have a common interest in restricting retail competition. Consider, the study suggests, e nightmare scenario: incumbent generators and recs tie up cosy long-term contracts while forcing new entrant generators and recs to face artificial volatility in the electricity pool.

None of this has happened. And if the regulator does his job, none of it should. Yet it may be difficult to stop any funny business effectively without attacking the root of the problem; the generators' remaining market power.

Granada/Yorkshire

Britain's Granada seems to have won the war of words over how much to pay for Yorkshire Tyne Tees Televisioo, Last year, after Granada had boosted its stake to 27 per rent, Yorkshire claimed it was worth £17 a share. Granada countered in March, saying it had no intention of bidding at the then price of £12.80. Now Yorkshire is seemingly prepared to accept only £11.75. Hats off to Granada for talking the price down. While the price is certainly not low, it shows bidders do not always have to meet inflated market expectations. Other purchasers should have the confidence to take a leaf from its book.

Additional Lex on BAA, Page 27

## German coalition seeks end to crisis

Germany this summer.

music market.

ect this spring to sell music

directly to the home comput-

ers of consumers linked to

nies to launch a larger trial in

Microsoft plan Continued from Page 1

which offers consumers access to the internet from their TV

Comcast plans to provide high-speed optical fibre links to 85 per cent of its 4.3m

customers by the end of next

year. Mr Brian Roberts. Comcast president, said that already about half the cable company's to find savings and increase networks had been upgraded.

Continued from Page 1 Waigel, the finance minister of about DM60bn (\$34.6bn) and CSU leader, appeared to move towards the FDP posiand to plug a gap of more than DM20bn in this year's

FT WEATHER GUIDE

finances. Intensive negotiations are taking place between the finance ministry and spending departments and inside the coalition of Mr Kohl's CDU, the FDP and the Christian Social Union, the CDU's Bavarian sister party,

privatisation revenues.

tion. He signalled that he would seek further spending cuts and would not raise taxes this year. But the prospect of lower outlays on social spending was condemned yesterday by leftwing members of Mr

Kohl's CDU. As part of the privatisation programme, Mr Walgel is until 1999 while expanding investigating a far-reaching investment and sales abroad.

including housing, although officials from his ministry underlined that such transa tions were complex and would

take time to complete. Meanwhile, the government was confronted with bleak economic news. Ifo, the Munich-based economic research institute, warned that industry would continue to shed labour in Germany

This announcement appears as a matter of record only.



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## **Europe today**

Most of Europe will be sunny with occasional cloud but the British Isles and the Atlantic coasts of France and Spain will be cloudy with rain. The UK will have heavy local

France may have thunder storms. Temperatures will be more than 25C in most places on the Continent. Temperatures of at least 30C are likely over eastern Spain, southern France and the northern parts of

Southern Scandinavia will be cooler with readings of between 20C and Eastern Europe will be fair with a mb of cloud and sun.

Five-day forecast

Cooler air will move in over the Continent from the Atlantic, reaching the area from Poland to the Adriatic by the end of the week. Several thunder storms will develop along this front.

After the front passes, conditions will become more settled.

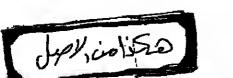
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rain 20 cloudy 26 sun 25 shower 26 thund 20 fair 34 sun 27 sun 26 sun 21 sun 23 More and more experienced travellers make us their first choice,

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LOW

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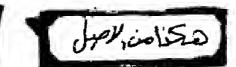
NatWest

deliver decent returns.



£51,000,000 Seven Year Debt Financing

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# KIVETON PARK STEEL COMPANIES & MARKETS SUPPLIES OF GUALITY BRIGHT STEEL COMPANIES & MARKETS

Tuesday June 10 1997 **© THE FINANCIAL TIMES LIMITED 1997** 



#### IN BRIEF

## **US insurer pays** \$2.65bn for rival

The reshuffle of assets in the US insurance industry continued with the \$2.65bn acquisition by Seattle-based Safeco of control of American States Financial, a property and casualty insurer, from Lincoln National. Page 24

Sony in deal to sponsor NBA Sony Corporation's US subsidiary has entered

into a marketing pact to sponsor the National Basketball Association. Details of the deal were not disclosed, but it is likely to be worth several million dollars a year. Page 24

Italian telecoms share prices falf Shares in Stet and Telecom Italia, the Italian telecoms groups to be merged and privatised, fell sharply as investors reacted to the Treasury's decision not to convert their savings shares into ordinary voting shares. Page 26

Sprint adds spice to poison pill Sprint, the US's third-biggest long-distance telephone company, has tightened its poison pill arrangements in a move that would make it more difficult for an unsolicited bidder to build a large stake in the company. Page 24

Usinor looks to strong second half Usinor of France signalled better times for European steelmakers, predicting its second-half profits would be "much higher" than a year ago. Mr Francis Mer, chairman, said demand for steel was very firm. Page 25

Unigate looking for acquisitions UK-based Unigate is looking for further acquisitions after completing its reshaping as a fresh food and distribution group. Page 27

Higher copper prices forecast Bankers Trust has increased its copper price forecasts following the discovery by its analysts of differences in official statistics covering copper consumption in China. Page 30

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Arbed	-
Armstrong World Ind.	2
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Ault Foods	2
BAA	2
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Domeo	30.60 +	5.85	Citabera juje.	36.00		
Haley Inds	4.80 +	0.50	Sarge Universi	20.75		2.25
Miles Tale	10.50 +	1.15	Trans See Fd	34.25	-	5.75

Chief price changes yesterday

Swedish engineering group boosts position in North American market

# Atlas Copco pays \$900m for US rental company

Atlas Copco, the Swedish engineering group, is buying Prime Servica, the secondlargest rental equipment company in the US, for \$900m the biggest purchase in its 124year history.
The deal strengthens the

group's presence on the North American market and is its econd big acquisition in the region since its \$550m purchasa of Milwaukee Electric Tool two years ago.
The deal gives Atlas a strong

position in a sector which has grown at about 20 per cent a year since 1991, reflecting the trend for companies to lease rather than buy construction

Prime, which made operating profits of \$66m last year on sales of \$330m, is to be merged with the much smaller reptal equipment operations of Atlas's North American subsidiary. The new group will have turnover of \$375m.

**Airports** 

group says

**UK** must

have new

terminal

By Michael Skapinker,

fifth terminal.

Aerospace Correspondent

BAA, the UK airports group,

expected doubling of the num-

minal was the longest in the

540p. Pre-tax profits before

a £40m write-off of previously

capitalised interest relating to

the Terminal Five project.
The group announced in

April it would no longer capi-

terminal until it had received

government permission for the

up 9 per cent to £606m.

expenditure per passenger.

property were up 18.4 per cent

to \$252m, accounting for 18.4

Earnings per share after

of 6.6 per cent. The final divi-

12.4p, an increase of 10.2 per

cent. Interest cover increased

from 4.8 to 5 times. Gearing remained at 33 per cent.

per cent of the total.

could not open until 2004.

into the fast-growing leasing market would enable it to offset relatively sluggish growth in its engineering business, where it makes compressors, construction and mining equipment.

Atlas said it would also benefit from access to Prime's network of 122 outlets, which currently lease compressors manufactured by a rival company. It said it would replace and expand Prime's fleet of rental equipment and expected to increase sales of new and used equipment. The company said Invest-

corp, the Bahrain-based investment company, as well as other allied institutional investors which together hold 74 per cent of the shares, had agreed to accept its \$32 a share offer. This represents a 28 per cent premium over Prime's closing share price last Friday. Atlas is also taking on \$260m in

said: "It looks a fairly expensiva acquisition, but quality companies cost money and the deal makas good industrial sense." Companies which are not involved in the leasing, rental and other parts of the so-called "after-market" risk

being left behind, he added. The deal will reduce Atlas's equity/assets ratio from 51 per cent to 37 per cent. Up to 28 per cent of the purchase price would be paid in cash, with the rest financed by debt. Some \$700m in goodwill will be amortised over 40 years, Atlas said. Merrill Lynch advised Atlas and Credit Suisse First Boston advised Prime.

Atlas said there would be a positive impact on cash flow, but the deal would dilute earnings by up to 5 per cent this year and next year.

Investors reacted favourably, pushing up Atlas's most-traded

A shares SKr5.50 to SKr217.



Saab of Sweden launched its latest model yesterday. The

#### company, half-owned by General Motors, bopes the upmarket 9-5 will help it back into profit. Report, Page 25

## Bank America shifts emphasis with Robertson Stephens deal

By Tracy Corrigan in New York

BankAmerica,

son Stephens, the privately held San Francisco-based investment bank, and the sale yesterday warned that the of its consumer finance subsouth-east of England would sidiary, signalling a shift from be unable to cope with an retail towards institutional

The net proceeds of the sale ber of air passengers over the next 20 years if Heathrow airof Security Pacific Financial port was not allowed to build a Services and the previously announced sale of its branch Sir John Egan, chief execu-tive, said the government banking operation in Hawaii, will pay for the acquisition, BankAmerica said. inquiry into the proposed ter-

bank, yesterday announced sald Mr David Coulter, Bankthe \$540m purchase of Robert- America's chairman and chief executive officer. The bank seeks returns above its cost of capital of about 12 per cent.

Robertson Stephens is best known as an investment bank to fast-growing technology mpanies in Silicon valley, but is also active in bealthcare, consumer products and real estate. The \$540m price is esti-

mated at five times its book value, making it the most expensive of the recent spate "We have said consistently of investment banking acqui-

of underperforming businesses Last month, Swiss Bank Corand redeploy it where we poration bought Dillon Read the think it can earn better for three times its book value, third-lergest US commercial returns for our shareholders," while Bankers Trust recently paid 2.7 times book for Alex Brown.

RankAmerica will initially pay ont only \$245m, followed by \$225m over three years to managing directors who remain with the company. The remaining \$70m will be paid over four years.

Mr Sanford Robertson, chairman and founder of Robertson Stephens, will join the BankAmerica board of directors, while Mr Michael McCaffery will continue as president and chief executive officer, reporting to Mr Mike

that we would take capital out sitions by commercial banks. Murray, president of Bank-America's global wholesale

> As well as developing Robertson Stephens' franchises, the bank plans to add areas such as gaming and media, where it has a strong commercial banking position. Security Pacific Financial

Services was sold to Commercial Credit Company, a subsidiary of Travelers Group, for about \$1.6bn, a premium of about \$300m over net tangibla

Commercial Credit will have \$10bn of receivables and a branch network of over 1,000 offices. SPFS was BankAmerica's only non-banking con-

## **Parmalat** in \$300m agreed bid for **Ault Foods**

By Paul Betts in Milan

Parmalat, the Italian dairy products group, yesterday stepped up its expansion in North America with an agreed C\$415m (\$300m) bid for Ault Foods, the Canadian food pro-

essing company.
The deal also sees the Italian group, which acquired Bea-trice Foods of Canada for C\$290m two months ago, acting as a "white knight" to thwart a hostile bid for Ault by the Montreal-based Saputo

Under tha agreed acquisition, Parmalat will offer C\$34 a share for all outstanding Ault shares, topping Saputo's C\$28 a share hostile bid.

Parmalat has again teamed with Citicorp, the New York bank which flanked the Italian group in the purchase of Beatrice Foods. Parmalat and Citicorp will underwrite 75.1 per cent and 24.9 per cent respec-tively of a C\$150m capital increase in Parmalat Canada Inc to fund part of the C\$415m cash acquisition.

The balance will be financed through a tender facility co-arranged and fully underwritten by Citibank Canada, Bank of Nova Scotia and Bank of Montreal. The cash offerwhich will open on June 11 for a minimum of 21 days and Ault will recommend the deal to its shareholders.

Parmalat said the combination of Beatrice Foods and Ault would create a group with annual sales of nearly C\$2bn and a gross operating margin of more than C\$110m.

This combined group would have the largest share of the Canadian fluid milk market, a strong position in the North American "private label" bakery sector as well as in the

Parmalat said it was already considering listing its new Canadian operations on the stock market.

The latest bid by Parmalat is part of an aggressive international expansion programme that has seen the Italian group acquire assets in Latin America, eastern Europe, and in the US with its purchase four years ago of Atlanta Dairies.

Parmalat said the cash offer was subject to acceptance by two thirds of Ault's common share holders and the neces-sary regulatory approvals.

#### UK. The inquiry is expected to continue until July next year. He said the proposed terminal Taiwan prepares Sir John was speaking after the group announced full-year pre-tax profits, after exceptional items, of £407m (\$683m) to launch futures to March, down 2.6 per cent on trade by year-end the previous year. The results were in line with expectations and the shares rose 2%p to

By Peter Montagnon, Asia Editor, in London

exceptionals were £444m, a 10.2 per cent increase on last year. The main exceptional item was Taiwan should be ready to launch its first financial futures contract, based on the Taiex stock index, by the end of this year or early in 1998. Ms Gloria Tseng, a legal talise interest relating to the adviser to the country's embryonic Taiwan International Mercantile Exchange (Time), said in London.

project. The accounting change meant that £13m, which would have been capi-Legislation permitting tha talised in 1996-97, appeared as establishment of futures tradan interest charge in this ing in Taiwan came into force year's profit and loss account. at the start of this month, and Revenues were £1.37bn, an plans were well under way for increase of 9.6 per cent. Retailthe launch of dealing as part of the country's efforts to moding is BAA's largest business, accounting for 44.1 per cent of | ernise its financial markets, Ms Tseng told a seminar in revenue. Retail revenue was London.

The rise was schieved in Taiwanese regulators have acquired some familiarity with spite of 6 lower level of passenfutures markets as local invesger growth last year ot the tors have been permitted to intermediary. group's seven airports. Passentrade in overseas exchanges ger numbers were up 4.6 per cent last year to 98m, comsince 1992. Moving to domestic trading was a logical next step pared with a 6.7 per cent rise which should make Taiwan's the previous year. BAA said it equity market - hitherto somehad achieved the increase in retail revenues through higher what neglected by international investors - more attrac-Revenues from sirport tive because of new hedging

opportunities. charges rose 7.6 per cent to Ms Tseng said a group of £467m. Airport charges government officials and finanaccounted for 34 per cent of cial services experts bad total revenue. Revenues from decided to set a screen-based trading system through Time which would be incorporated and owned 5 per cent each by the Taiwan Stock exchange and the Taiwan Securities exceptionals were 28.4p, a fall Depository Company. No sindend of 7.9p brings the total to gle shareholder would be

> The Taiex was chosen for the first contract because it is Stanley's benchmark emerging Lex. Page 27 the best-known local index and market index.

allowed to own more than 5

hest adapted for use as a hedge, but she admitted there were some downsides, as it covers 350 separate stocks, some of which are small and vulnerable to price manipulation. Also it needs revision

when there is a new listing. As further avidence of Taiwan's efforts to develop its markets, Mr Cheng Hsing Chen, chief financial services negotiator on Taiwan's application to join the World Trade Organisation, said it had also established a domestic bond rating agency in partnership with Standard & Poor's.

But financial officials remain concerned that foreign institutions are not giving full weighting to Taiwan Among the problems appear to be a tight settlement timetable and the bureaucratic burden of dealing through 6 designated

According to the UK-based Micropal, which measures international fund performance. Taiwan's booming stock market attracted \$650m of new investments by global and regional emerging market funds during the first quarter of this year, making it the most popular emerging market during the period.

Regional funds had an average weighting of 7 per cent in Taiwan equities at the end of the period, double the level a year earlier, but 7 out of the 46 funds surveyed by Micropal had no weighting at all in Taiwan and many global institutions have been reluctant to step up their holdings in line accorded to Taiwan in Morgan

## European High Yield and **Credit Products Conference**

**Bankers Trust International PLC** 

London



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## Revenues slip at Japan's life assurers

By Gwen Robinson in Tokyo

Japan's leading life assurance companies suffered falling reveoues in the year to March, as declining interest rates prompted pensioo funds to transfer group contracts to the more competitive fund management groups.

Premium income for the leading eight life assurers fell for the first time in six years, by 5.4 per cent to a combined Y21,400.3bn (\$185.5bn). However, in spite of lacklustre earnings, all eight raised dividends for individual policyholders. The increases were funded through per- exchanges and announce their.

cutting efforts.

The assurers also made progress in writing off bad loans to the financially troubled non-bank affiliates and bousing loan companies, or jusen. The write-offs ware financed through the sales of bonds and assets, including prop-

erty holdings. Three of the eight - Asahi Mutual Life Insurance, Mitsui Mutual Life, and Chiyoda - saw net assets decrease for the first time since the second world war.
As mutual companies, the assurers are not listed oo Japan's stock

sonnel reductions and other cost- annual results in two phases. Their world's largest assurer, which 'The increase will be funded by cator of their financial health, will be announced next month.

The Tokyo stock market's sharp decline meant the leading eight assurers saw combined unrealised profits on stock holdings nearly halve to about Y6bn, from Y11Abn the previous year.

However, analysts said the impact of the fall was negligible. "These losses would amount to 0.5 per cent of total liabilities - they are tiny," said Mr Andrew Smithers, an independent economist who monitors Japanese life assurers. Nippoo Life Insurance, the order to protect policyholders.

liabilities, the most important indi- last week announced a tie-up with the US investment manage ment group Putnam Investments, saw insurance premium income fall 4.1 per cent to Y5,894.8bn. Recurring profit, however, grew 61.1 per cent to Y491.5hm as the company cut had debts to Y89.2bn. sharply down from Y227.5bm a year

> Nippon Life, which as market leader has led moves to regain the confidence of large corporate and public pension funds after financial deregulation, also plans to double its capital base to Y300bn in

borrowing. Dai-Ichi Mutual Life, Japan's sec-

ond largest life assurer, saw premium income fall 5 per cent to Y3.885.6bn. Recurring profit, however, surged \$5.6 per cent to 7343.4bm

Like other leading life assurers, Dai-Ichi Mutual plans to boost investments in the current year to March and will invest about Y300bn in foreign-currency bonds and Y500bn in Japanese boni Sumitomo Life said premium income dropped 3.4 per cent to Y3.435bn, while recurring profit slid 17.1 per cent to Y303.7hm.

PT Sejahtera MBf Multi-

n Thailand, MRf bought

a small factoring con-

Lern about five years

ago, and Mr Loy thinks the

current economic problems

in that country could throw up new opportunities. "Now

that the market is not doing

good time for us to move in.

It will be much cheaper," he

After a slow start in the

Philippines, the company

has bought a small bank,

Unibank, with which it

hopes to launch credit card,

car financing and other ser-

vices. In Burma, it has a rep-

resentative office, which it

hopes to turn into a joint

But although the moderni-

sation of traditional Chinese

business practises is dimin-

ishing, the importance of

contacts within the diaspora

- the "bamboo network" of

ethnic Chinese businessmen

- is clearly still important.

Mr Loy says. You can sign a lot of pieces of paper, but if

the person you are dealing

with is no good, nothing will

come of it. We look at the

heart ... we do a lot of husi-

James Kynge

ness on a handshake."

"We emphasise culture."

the year.

self mainly to trouble-shooting and strategic planning. Indonesia, MBf began issuing and strategic planning. Indonesia, MBf began issuing MasterCard in April Beneath him is a team of six though a joint vanture,

not improve, we call it a too well, it may be a very

auditors-cum-analysts who

warn him of the first sign of

trouble. "I only talk to those

who are not performing. Those who are doing OK, I

There are strict rules. "We

usually give them a year or

18 months to show us why

they cannot turn [a busi-

hard-core losing company which we chop off."

their revenue targets receive

11 to 12-mooth bonuses -

pins an 8 to 12 per cent

increment - but those who

fail to meet targets do not

Those managers who meet

ness] round. Then if it does

do not talk to," he says.

#### ASIA-PACIFIC NEWS DIGEST

## Telekom Malaysia buys Samart stake

Telekom Malaysia, the country's dominant telecoms conglomerate, said yesterday it was acquiring 20 per cent of Thai telecommunications company Samart in a deal valued at US\$71.6m. This stake is in addition to the company's previously announced purchase of 33 per cent of Digital Phone Company, a subsidiary of Samart, for

Telekom Malaysia has also agreed to purchase a further per cent stake in Digital Phone by March 1998 for \$45m. making the total deal Malaysia's largest single investment in Thailand. Mr Mohamed Said Bin, Telekom Malaysia chief executive, said this extra stake could be sold to a third party offering technology or management expertise. The Malaysian group will appoint both the chief executive and chief financial officer of Digital Phone, a new cellular operator scheduled to begin operations in the first quarter of 1998, with up to 50,000 initial subscribers

first quarter of 1998, with up to 50,000 initial subscribers transferred from rival Total Access Communications. Samart said that by selling a stake in the parent company, which manufactures satellite equipment and operates Thailand's second-largest paging service, it hoped to help Telekom Malaysia construct Malaysia's Multimedia Super Corridor south of Kuala Lumpur.

By taking a stake in Semart, Telekom Malaysia obtains access to a large range of telecommunications services to Thalland beyond the new cellular network, in addition to Samart's profitable mobile phone operations in Cambodia, where Malaysian companies are the largest foreign Ted Bardocke, Bangkok

#### CIBC in \$175m Korean deal

Hyundai Electronics, an affiliate of South Korea's Hyundai Group, said yesterday it would sell n 30.93 per cent stake in Citizens Investment Trust Management and Securities Co Ltd to a Canadian bank.

Canadian Imperial Bank of Commerce will buy the shares for \$175m, becoming the higgest single shareholder in the South Korean securities house. The sale is expected to be completed in mid-June. Hyundai Group would remain the biggest shareholder, with two affiliates owning a combined stake of 36.86 per cent. Hyunda Reuter, Seoul Electronics said.

#### NTT to form overseas unit

Nippon Telegraph and Telephone, the Japanese telecommunications giant, said yesterday it would form a unit, possibly as soon as July, to start international services. "We plan to start international services in the autumn," said Mr Masanobu Suzuki, executive manager of NTT, which is currently restricted by law to domestic services. "We need to form a new unit in July, or early Reuter, Singapore August at latest," he said.

#### PT Maharani plans offering

PT Maharani, the indonesian finance company, said yesterday it planned to raise Rp35,28bn (\$14.5m) from a public offering later this mouth.

Maharani, a finance company providing leasing. factoring, consumer financing and corporate finance facilities, said it would offer 58.8m shares, or 49 per cent of its paid-up capital, to the public. The shares, with a par value of Rp500, would be offered at Rp600 a share from June 30 to July 2. The firm said funds raised would be used to expand its business activities and to repay debt. Maharani would be listed on July 16 on the Jakarta and Surabaya stock exchanges. The company posted net profit of Rp1bn last year, compared with Rp840m in 1995.

## Indian investment by LG unit

LG Electronics India, the wholly-owned subsidiary of LG Electronics, the South Korean group, said it planned to invest US\$289m over the next nine years in the country's white and brown goods industry.

The company said that in the first phase, from 1998 to 2001, it would invest \$146m to set up manufacturing facilities near Delhi. This plant, expected to start commercial production in early 1998, would produce 800,000 colour televisigns, 400,000 refrigerators, 220,000 audio systems, 200,000 washing machines, 100,000 air-conditioners and 30,000 video cassette recorders, it

-The second phase, from 2001 to 2005, will attract investment of \$143m to increase existing capacities in finished products and to add capacity for the production of compressors, fly-back transformers and motors. AFX-Asia, Bombar

## Passing on the baton of modernisation

Power at MBf, Malaysia's leading finance company, is being handed down a generation

he life of Mr Loy Hean Heoog, chief executive of MBf Group, which runs the MasterCard franchise in Malaysia, is typical of the ragsto-riches stories of ethnic Chinese tycoons whose forebears arrived in south-east Asia with barely a penny to

Now Malaysia's largest leading finance company, MBf Group began life as a tractor repair business, set up on the back of a M\$300 loan from his father.

The baton is now about to pass to Mr Loy's son, Mr Loy Teik Ngan. The transitioo which involves a good deal more than a M\$300 loan, is indicative of the geoerational change oow taking place in many family-run Chinese businesses.

For MBf such reforms are all the more pronounced because of an aggressive regional expansion plan to help lift group pre-tax profits from M\$511m in 1996 to M\$1bn (US\$398m) hy 2001.

Mucb of the wealth of south-east Asia is held by the Chinese diaspora, who number about 55m. Their corporations are known for a rigid, top-down management style, with responsibility concentrated in a trusted family circle.

The men who run these businesses are often in the mould of patriarchs - tough and shrewd, but not neces-

By Alice Rawsthorn

MTV Networks Asia, the

video music service owned

jointly by Viacom of the US

and PolyGram of the Nether-

lands, is in talks with pro-

spective sharebolders to

The service, which weot

on air two years ago and

operates three channels

across Asia, is still making a

loss after absorbing \$100m of

capital provided by the two

founder-shareholders.

raise additional capital.

MBf Group: poised fo	or growth		
Financial highlights (Year and Dec 31 1996)		(Ye	Profit before tax er end Dec 31 1996}
Total turnover exceeding M58 78s			Consumer services and manufacturing 1,4%
Combined W\$24.486		the state of the s	Property and
Combined profit before tax			hospitality 4.3%
Total deposits exceeding	-3-		Education 1.4%
			Financial services 92.0%
Audited results (Year end Dec 31 1996)	1996	1995	% increase
Profit before tex	MSSSim	ASSESSED.	+32%,
Earnings per abore	M\$0.43	M\$0.34m	+26%
Shareholders' funds	MS1.7bn	MS1.Abn	+20%
Total assets	M\$21.1bn	M\$15.5bn	+36%
Total foans and advances	M\$14.3bn	MS10:6bn	+34%
Total deposits	M\$16.4bn	MS12.2bn	+35%

instinct than market research.

Source: MBt group

However, in the space of a single geoeration, much has changed. While Mr Loy senior can remember his family having to eat cat meat when times were hard. his son has experienced no such privations. He studied economics at a Canadian university, has a taste for flamboyant ties, and is said to be less fierce than his began a few years ago is sions, but oow restricts him-edly belped to open doors. In

world's largest record

companies and a subsidiary

of Philips, the Dutch

required more capital and

that negotiations were under

way with poteotial investors.

expected to be an Asian com-

pany. Hotel & Properties, the

Singapore leisure group

which owns the regional

franchise for the Hard Rock

The new sharebolder is

gic planning is sometimes father. "The way overseas accelerating as the company more the product of gut Chinamen do business is being modernised," says Mr "We are using professional methods from other in five years' time. I have regions, such as the west."

> The group comprises two listed companies. MBf Holdings and MBf Capital, with combined assets of M\$24.4bn, customer deposits of M\$16bo and a network of 145 branches. The modernisation that

Chaoren Phopkand, the Thai

Since its debut in 1995, the

current MTV Asia has faced

music channels in individual

countries and from Channel

VI a rival pan-Asian service

which is 50 per cent owned

by Star TV, a subsidiary of

Mr Rupert Murdoch's News

in 1994, after Star TV

Channel [V] was launched

industrial group.

Corporation.

PolyGram, one of the a possible investor, as has

consumer electronics group, current MTV Asia has faced affirmed that MTV Asia fierce competition from local

grows and as the succession unfolds. "Hopefully the second generation can step in already relinquished 25 to 30 per cent of my responsibilities, because I am allowing them to take over," Mr Loy says. The younger Mr Loy,

officer at MBf Capital. made almost all key deci-

in past years, Mr Loy

which is still MTV's parent

company in Europe and

a 50 per cent stake in MTV

Asia to four of PolyGram's

rival record companies:

Japan's Sony, Warner of the

US. Germany's Bertelsmann

Viacom to relaunch MTV

Meanwhile, PolyGram

and EMI of the UK.

Café, has been mentioned as stopped broadcasting the Asia in 1995. That service launch video music channels

Star TV subsequently sold

North America.

get a bonus. The team of anditors ensure that managers do not set easy targets. As the company spreads overseas, so decision-making venture bank by the end of and responsibility is devolved. Country managers run the business day-to-day without recourse to Mr Loy and, in an important recent development, they have been

wbolly owned by Viacom, in the face of stiff competi-

formed a joint venture with Europe, where several

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aufumn.

parency from potential partners overseas are also helping to lift the traditional veil for example, already bolds of secrecy. MBf recently the post of chief operating received a non-bank beence to issue MasterCard in Taiwan, where its Chinese cultural heritage undoubt-

tion for advertising revenue

from Channel [V], which is

MTV Asia resbuffled its

senior management last

The search for a new shareholder in Asia comes as

MTV is preparing to face

stronger competition in

other regions, notably

consortia are planning to

also still loss-making.

given investment quotas

which they can use without

Demands for greater trans-

seeking his approval.

MTV Asia in talks with potential investors original MTV Asia, then has struggled to break even on

> The first of MTV Europe's new competitors is expected to be Channel [V], which is scheduled to go on air in the UK later this year.

digital television

The BBC, Virgin, Emap and Granada are also considering proposals to introduce UK video music channels. MTV Europe is "national. ising" its European service. notably by introducing a dedicated UK channel this

summer.

## 100

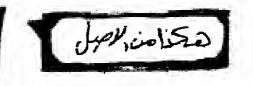
## BANK HOFMANN & WEIBEL

Lothar Märkl belongs to the Bank Hofmann team. As a profound authority on Goethe's Faust, he has a particular flair for philosophical topics. He is also an absolute expert in everything related to Private Banking which soon becomes evident when asked for advice. His personality incorporates an important part of what we stand for. Every member of our bank reflects our entire organisation. Each individual demonstrates total commitment towards our clients' best interests. Whether it's behind the scenes or face-to-face.

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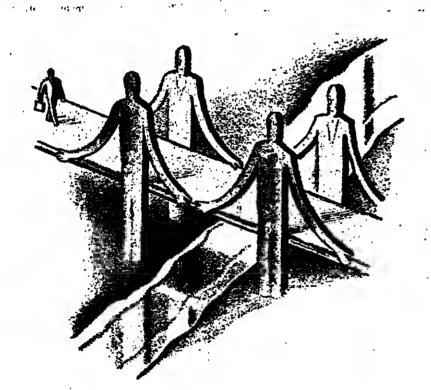
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Floating Rate Notes 2026
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Floating Rate Notes 2026
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## **Corimon returns** to profit for year

Corimon, the Venezuelan paints group, returned to profit in 1996-97 with net income of Bs3.47bn (\$7.13m), compared with a Bs105.7bn loss for the previous fiscal year. Mr Francisco Layrisse, president of Corimon, said that structural reforms had allowed "us to present a company with healthy accounts even after the [recent] provisions we have made." Corimon boped the New York Stock Exchange would now lift the suspension on trading of the company's shares, which was imposed in February 1996 for reporting violations.

Sales volume of paints dropped 14 per cent, but cost-cutting produced a moderate operating profit. As part of its debt for equity swap established in last year's rescue plan, Corimon will propose a capital stock increase of 450m shares, which would reduce its total debt to \$40m, down from \$198m last year. Corimon ran into financial trooble in late 1995 after several foreign acquisitions failed to perform as expected. Raymond Colitt. Caracas

#### **Royal Insurance expands**

Royal Insurance Company of Canada and an affiliate, both part of the UK's Royal & Sun Alliance insurance group, have agreed in principle to purchase the Canadian personal insurance business of Hartford Financial Services, of the US. Royal and its affiliate Western Assurance will acquire a portfolio of accounts worth about US\$25m in annual written premiums. The companies declined to provide financial details of the deal. Royal said the purchase fitted with the company's strategy to grow through acquisition.

Hartford, one of the largest US companies with US\$12.5bn in revenues in 1996, will retain its Canadian commercial line. It said it was selling its personal line because it had captured only a small segment of the Canadian market and the company preferred to focus on its commercial operations in Canada

Scott Morrison, Vancouver

#### CVG head affirms sell-offs

The president of the state-owned Corporación Venezolana de Guavana, Mr Elias Nadim Ynaty, discounted recent concerns that the privatisation of the company's steel and aluminium plants would not go ahead as planned because of opposition from congress, "Some parliamentarians have concerns that we need to address and that could take a few weeks more or less. But I am sure that we will get the authorisation for the sale of the aluminium and steel plants this year," he said.

The affirmation came after Mr Alberto Poletto, the bead of the FTV, the government privatisation agency, said he was "worried" that congress had still not begun to review the executive's proposed sale contract for Sidor, the 3m-tonnes-a-year steel plant. Some of the investors had indicated they could withdraw from the sale process if congress did not approve the contracts by October, after which it would take approximately two months before the actual tender. The CVG is expecting some \$3bn in revenue from the sale of the aluminium and steel plants.

## Pulp group merger delayed

The US Justice Department has requested additional information on the proposed \$3.6bn merger between James River and Fort Howard, the pulp and paper groups, which extends the waiting period for the deal under antitrust law, James River said yesterday. The Justice Department's request extends the waiting period until 20 days after the companies comply. James River and Fort Howard have begun collecting the requested information and intend to reply promptly, James River said. The merger would create the second largest manufacturer of

## Alcatel, Hayes in modem link

Alcatel Alsthom, the French telecoms equipment group, said yesterday it had teamed with Hayes Microcomputer Products, the US modem maker, to develop high-speed

# Safeco pays \$2.65bn for rival insurer

By Richard Waters in New York

Consolidation in the US insurance industry continued yesterday with the \$2.65bn acquisition by Safeco of nationwide sales network for percontrol of American States Financial from Lincoln National, in a erty/casualty insurance, while also deal that will allow the companies involved to pursue very different quakes on the West Coast.

The disposal will bolster Lincoln's resources to expand in life assur- acquisitions. That makes it the business with "high growth poten-

For Seattle-based Safeco, the deal sonal and commercial lines of propdiluting its exposure to earth-

Lincoln National, an Indiana- with a further \$300m of intercombased insurer, sold by auction its pany debt to be repaid, will leave 83 per cent staka in American Lincoln with \$2,15bn after tax, the States, a property/casualty insurer. company said. Some \$500m of this Boomer generation. will be used to re-purchase stock, financial position and give it the with the remainder devoted to chief executive, said this was a

broad-based company with life, represents a drive to build a property casualty and reinsurance operations into a more specialised

financial services group. It echoes the strategy of an increasing number of US insurers, including fast-growing companies The sale, for \$2.35bn in cash. like Sun America, which have turned away from their traditional insurance products to specialise in managing the wealth of the "Baby

Mr Ian Rolland, chairman and

tions which allowed it to reep efficiencies by reducing its unit costs, or which enabled it to extend its range of mutual fund products, he

The reshaping of the US property/casualty insurance business has also been driven by the high earthquake and hurricane losses of the 1990s, which have made insurers more alert to the potential risks they run, and a tough market that has made it difficult for companies

Mr Boh Dickey, president and

ance, annuities and investment largest in a series of moves by Lin- tial and low earnings volatility." chief operating officer of Safecu, management coin to transform itself from a Lincoln was interested in acquisition would help his said the acquisition would help his company extend its reach away from the West and into Midwestern states. American States sells its products through 4,800 Independent agents, compared to the 4,000-strong salesforce of Safeco.

By adding Safeco's homeowners' and car insurance policies, the company hoped to raise the productivity of American's agency force, he said. American would also bring experience lu handling insurance for small companies - a part of the insurance market that could be more secure, Mr Dickey added.

## Investors ride the rapids of internet stock

Online bookseller seen as 'one of the last free investor lunches' as shares slump after debut

new term for failure has been added to the investment banker lexicon in Silicon Valley: Amazon.bombed.

Less than a month ago. Amazon.com, the on-line bookseller, became the first large company dedicated to internet retailing to go public. Its share price perfor-mance since has enabled rival bankers to enjoy a keen sense of schadenfreude.

It all looked a very different story on the company's first day of trading. Keen demand had prompted Deutsche Morgan Grenfell, the underwriters, to increase the size of the offer by 20 per cent. The shares then opened 63 per cent higher than the \$18 offer price before closing at \$23%.

Within a week, however, the shares had fallen below the offer price. They have since akulked at about this level even on days when the technology-driven Nasdaq composite index bas enjoyed record-breaking gains.

The past two sessions have afforded the stock some respite as the market prepares for today's end to the quiet period which attends any US listing.

At mid-session yesterday it was up 'w at \$20. But with a WELCOME TO EARTH'S BIGGEST BOOKSTORE ......

Piret-Time Vicitors Please Chick Here





Shopfront: The claim on its bome page has brought conflict

listed companies of between unique to Amazon.com and ground-breaker has been dis-

typical premium for newly pointment appear both strong hrand name. Since surrounding the listing of tie-up with America On-Line

10 and 15 per cent, the price relevant to other internet performance of such a retailers which wish to list on the US market.

The group, set up just two The reasons for the disap- years ago, already has a pointed to some confusion

has doubled revenues in retailer. Other listed groups each quarter to \$16m in the earn monay from varied first three months of this

The lossmaking company has already invoked the ire of Barnes & Noble, the fastclaims to be the "world's largest bookseller", offering more than 2.5m titles.

Such notoriety in a sector which typically excites keen interest led to some of the

Mr Jacob.

last free investor lunches".

sources or offer services as

Mr Duff Anderson, manag-

initial euphoria.

tutions wanting to go in and make a quick profit," said Another broker described

opposed to goods. ing director of equity capital markets at Donaldson, Luf-

growing physical bookstore kin & Jenrette, says, "There in the US, which launched a is some confusion in the lawsuit to stop the group's marketplace about whether

Part of this decline was hlamed on the role of institutional investors.

the listing of such "hot

Other analysts have

Mr Ryan Jacob, analyst at IPO Valne Monitor, says: The first day's performance didn't really surprise us. With all the bype, most people expected it to go at a large premium." What be found surprising was tha scale of the following decline.

"There were a lot of insti-

stocks" as the "one of the

value the groups in the same way, the issue of competition is an important one for the long-term performance of Amazon.com.

May - 1987.

this is a technology company

While few analysts would

or an on-line bookseller".

Soon after it went public Barnes & Noble announced a

the beginning of 1996 it the first pure toternet to provide more of its books

on the internet. Ms Mary Meeker, analyst at Morgan Stanley, believes "we are about to see a mintmarketing hattle, like a junlor version of Coke vs Pepsi, in the little world of internet book selling". The outcome of this battle will have a far greater influence on the performance of Amazon.com's share price than the short-term facture which have been dominant so far.

oth IPO Value Moni-B tor and Morgan Stan-ley believe that Amazon.com has many competitive advantages over Its mainly terrestrial rivals. The chief one is that it started earlier and already

has a strong hrand name, While it is too early to say what effect the company's performance will have on other potential offerings, there will continue to be keen interest in how Amazon.com performs over the next few quarters and how it weathers this increased competition.

The company then hopes that its name, prompted by the river which rarries more water than any other, will uot be taken in win.

Jane Martinson

## moves to ward off hostile takeover bids

company, yesterday tight- cations. ened the provisions of its "poison pill" arrangements to make it more difficult for an unsolicited bidder to build up a big stake in the company.

The move comes at a time of beightened interest in telecommunications acquisi-

Sprint, the third-biggest US AT&T was discussing a long-distance telephone merger with SBC Communi-

country's biggest long board had approved a US companies, act as a distance and telecommunications sharebolder rights plan ing sharebolders to buy down the significance of the companies, if allowed to adopted in 1989. proceed by competition authorities, would break the defence scheme to be trigmould in the world's higgest gered once a shareholder telecoms market and could

tions in the US, following spark a wave of similar cent of the company's stock. are just as likely to be meanlog that companies reports two weeks ago that deals.

The earlier scheme came bought as companies with that adopted them during

international partnership with Deutsche Telekom and Such a deal between the France Telecom, said its local change to the company's deterrent by allowing exist-

This would allow a acquired more than 15 per

The earlier scheme came topped 20 per cent.

diluting the interest of a

hostile stake-builder. Research suggests that

from huyers.

Sprint songht to play stock at a big discount, thus move, saying it echoed steps taken by many other compa-

nies in recent years.

that adopted them during Sprint, which has an into effect when a bolding out them, though the exis- the takeover wave of the tence of a plan generally late 1980s are now renewing Shareholder rights plans, strengthens their hand in them. However, the Sprint

The company said of its new scheme: "The plan was not adopted in response to any specific threat to acquire control of Sprint, Most shareholder rights and the board is not aware companies with such plans plans have a 10-year life, of any such activity."

This announcement appears as a matter of record only.



Socma Americana S.A. Sideco Americana S.A. Coragri S.A. - Canale S.A. Itron S.A. Argentina

US\$100,000,000

Term Financing for Capital Investment Program

Arranged and provided by International Finance Corporation

> US\$25,000,000 Term Loan Provided by

International Finance Corporation

US\$60,000,000 Term Loan Provided through IFC Participations by Socimer International Bank Limited BHF-BANK Aktiengesellschaft Banco de Galicia (Uruguay) S.A.I.F.E.

US\$15,000,000 Equity Investment in Sideco Americana S.A.

Crédit Lyonnais

Provided by International Finance Corporation



A Member of the World Bank Comm

## Cablevision, TCI in \$1bn deal local and regional sales and marketing and concentrating

By Christopher Parkes in Los Angeles

Wall Street yesterday greeted news of a link-up worth at least \$1bn to the New York cahle television market with strong demand for ahares in Cahlevision Systems and Tele-Communications Inc, the prospective

Cahlevision stock surged more than 20 per cent in morning trading, rising \$7% to \$42% on news of an agreement with TCL which was trading 7 per cent higher

The link up will increase Cablevision's subscriber base in one of the country's richest metropolitan areas The deal is the biggest yet

to a series promised by Mr Leo Hindery, TCI's new pres-ident and chief operating officer, who plans to shed almost one-third of his group's \$14bn debt. step in the restructuring of communities and customers

By Richard Tomkins

PepsiCo, the US soft drinks

and snacks company, has

made a surprise decision to

bring in a former president

head its fast food restaurant

husiness when it is spun off

to sbarebolders later this

He is 72-year-old Mr

Andrall Pearson, now a part-

ner with the bny out firm

Clayton, Dubilier & Rice.

The vice chairman and presi-

dent of the yet-to-be-named

company will be 44-year-old

Mr David Novak, currently

president and chief execu-

Mr Pearson left PepsiCo in

tive of Pizza Hut and KFC.

and chief operating officer to in 1986).

in New York

the US cahle industry, to which systems are being linked in regional clusters to improve operating efficiency and increase profits. Under the agreement,

sixth-largest operator, will take over TCl's 10 cable systems in the New York area, boosting its subscriber base in the region hy 820,000. The consideration, comprising \$422.4m of new shares and the assumption of about \$670m in TCI debt. will give TCI a 33 per cent stake in Cablevision and two

seats on the board. Mr Hindery said the deal, which followed the announcement last Friday of a smaller link with Adelphia in the west of New York important of the series on his schedule.

"They will give TCI man-agement and operational

control over fewer cable

systems, belping to focus our

the company into the restau-

rant husiness through his

role in the acquisition of

Pizza Hut in 1977 and Taco

Bell in 1978. (KFC was added

rant division has been strug-

gling amid flerce competi-

tion in the US fast food

market, and in January

PensiCo announced plans to

spin it off to concentrate on

its soft drinks operations -

also struggling - and its suc-

cessful salty snacks busl-

In his new job, Mr Pearson

will become bead of a husi-

ness with revenues of about

\$10bn a year. It has more

1984 after a 15-year spell, outlets than any other res-

during most of which he was taurant company in the

Recently PepsiCo's restau-

Cahlevision, the nation'a John Maione: relinquish

day-to-day control of TCI

PepsiCo calls on former chief

president and chief operat-ing officer. He helped take McDonald's in annual sales.

at the local level," he said. One of Mr Hindery's first moves to the TCI shake-out was to reverse a strategy It also marks an important efforts on better serving introduced less than a year tep in the restructuring of communities and customers ago, which tovolved cutting

Mr Pearson said: "I have

been challenged by the

notion that a business is

mature and doesn't have

much opportunity ever since I started at PepsiCo, when

people told me that about

soft drinks and snacks - and

they have gone on to become

He said bis top priority

would he to restore same-

store sales growth to the res-

taurants. "That is the key to

success in this business. The

obvious way to get there is

tbrough product news and

product excitement. What

isn't so obvious is how to

implement that, to put in the

excitement factor in your

programmes that change the

\$11bn husinesses."

them at group beadquarters in Denver, Colorado. Mr Hindery has quickly overturned the strategy introduced hy Mr John Malone, TCl group chair-man, who ceded day-to-day control over the company earlier this year. Six regional divisions have since been established, and are being reinforced with staff, some of whom were made redundant ln last year's cost-cutting efforts.

The effect of the deal on

Cablevision's share price suggested a revival of investors' faith to the company. which will end up with 3.6m customers compared with TCI's 14m. The Dolan family, who founded the company and

will maintain control, was

recently criticised for an

allegedly over-generous \$765m deal with ITT which

gave it full ownership of

New York's Madison Square

Mr Pearson spent 16 years

at McKinsey, the US man-

agement consultancy, before

joining PepsiCo. Afterwards.

he became a professor at

Harvard Business School,

then joined Clayton, Dubilier

& Rice, where he has been

running Alliant Food Ser-

vices - the former Kraft food

service subsidiary of Philip

Mr Roger Enrico, PepsiCo

"a brilliant strotegist"

chairman and chief execu-

tive, described Mr Pearson

ond said Mr Novok was

"prohably the hrightest,

most inspiring restaurant

as

leader

## Sony in pact to **sponsor**

said yesterday it had entered into a marketing pact with the National Baskethall Association which makes Sony an "Official Sponsor of the organisation. Renter

reports from New York. Financial details of the deal - which was struck as the NBA's best-of-seven championship final between Utah Jazz and the Chicago Bulls was poised at two games all - were not disclosed. But it is likely to be worth several millions of

dollars a year. Sony called it an "expansive, multi-year alllance" and said it was the company's largest sports sponsorship deal to date. The NBA is one of the most popular sports leagues in the

Sony will have exclusive domestic promotion rights within the consumer clecadditional rights which will benefit all participating Sony

companies. Sony said companies par ticipating include Sony Pictures Entertainment, Sony Music Entertainment, Sony Computer Entertainment America and Sony Electronics. All are units of Sony Corp. Sony Computer Entertuinment America makes the popular PlayStation video

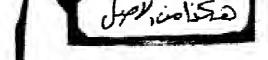
ames machine. Sony and the NBA will cnnslder developing and listributing programming. Sony will also have use of the NBA logo and related trademarks in promotiunal material as well as in

national and regional

"Together, thay'll bring a promotions. vast wealth of intelligence The link between Sany leadership and operating and the National Basketball experience to this enter-Association will run at least until the year 2000.



as cruci



## COMPANIES AND FINANCE: EUROPE

# Armstrong intervenes in flooring merger

By Richard Waters in New York and Graham Bowley in Frankfurt

Elas truta

ral insure

iternet sto

Armstrong World Industries, a US manufacturing group, yesterday made an unsolicited bid in retaliation to a planned Franco-German alliance to create one of the world's biggest makers of flooring materials.

The US group said yesterday it had launched a C\$488m (\$353m) bid for Domco, the Canadian subsid-

upbeat on

Usinor

second

half

By David Owen in Paris

months of 1996.

early trading, before closing

down FFr2.10, or 2.2 per

cent, at FFr94. This com-

pared with a 1.22 per cent

decline in the benchmark

CAC 40 index. However, at

last night's close, the shares

are still almost 11 per cent

higher than they were a

Mr Francis Mer, chair-

man, said demand for steel

was very firm and that

although the recovery in

prices had been gradual, a

positive trend for most prod-

ncts had emerged over the

The Usipor chairman also

past two months.

export opportunities. He nonetheless warned

net profits of FFr2.4bn.

the group was expecting a

below 1996 levels was "very good news indeed", bearing

in mind an approximately

10 per cent decline in aver-

age steel prices over the

for that by cost savings that

are quite extensive," he

"They have compensated

same period.

pact h

184

iary of Sommer Allibert, the offer for the German group's rejected that in late May, posal, or to bring enough from the offer if at least two French plastics group. Its intervention comes less than two weeks after Som-

mer Allibert announced a proposed DM1.36bn (\$780m) merger of its flooring business with Tarkett of Germany, a world leader in flooring surfaces.

The deal involved the purchase by Tarkett of Sommer Allibert's flooring business. In return, Sommer Allibert agreed to buy 60 per cent of and Sommer link-up. Tarkett through a public

20.1m shares. The move threatened to

create an important competitor for Armstrong. But Pennsylvanie based the German company. Armstrong, which makes

floor coverings, ceiling mate-rials and other internal furnishings, revealed yesterday that it had privately made a \$775m offer for all of Sommer'e flooring business in

two days before announcing pressure to bear through a thirds of the subsidiary's an agreement to sell the group of minority shareholdbusiness to Tarkett and to ers in Canada to change the take its 60 per cent stake in course of events.

Armstrong returned to the buy Sommer's 57 per centowned Canadian subsidiary, Domco, for C\$488m.

To succeed with its spoiling bid, however, Armstrong April - before the Tarkett would need either to win over the French company's

The unsolicited bid seemed designed to attract fray yesterday, offering to minority holders in Domco, which is publicly traded in Canada. At C\$28 in cash for each Domco share, the offer is pitched more than 50 per cent above the closing price last Friday.

Domco's minority share-

shares of the company are bought by Armstrong - a provision which makes it dependent on Sommer's support.

It remained unclear vesterday what Armstrong could do to derail the existing agreement between the French and German companies.

Tarkett, for its part, said that it expected its deal with Sommer to go ahead as

Cancelo, MCC chairman,

may be outside its bome

Basque region and neigh-

The group has spent several years considering a

scheme to channel stock

market funds into existing

co-operatives and new busi-

ness ventures, but Mr Can-

celo says the plans are still

Its financial muscle has

been boosted by rising prof-

its, which Mr Cancelo attri-

butes mainly to improved

Pre-tax "surpluses" rose 33

er cant last year to

Pta35.89bn. The bulk -

Pta25.63bn - goes to

strengthening reserves; the

remainder is earmarked for

tax, an education and pro-

motion fund, and the equiva-

lent of dividends, paid into

eccounts which employee-

members set up when they

Managers admit that

investment outside Spain

group management,

bouring Navarre.

"not ripe".

## NordLB details **BGB** alliance

**EUROPEAN NEWS DIGEST** 

Norddeutsche Landesbank, one of Germany's larger regional state banks, said yesterday it expected the groundwork for an alliance with Bankgesellschaft Berlin (BGB) in be completed by the end of this year. This would enable the the two institutions to begin joint operations next spring.

Mr Manfred Bodin, NordLB chairman, said a decision on the awarding of a contract for the evaluation of both banks, which have combined balance sheet assets of DM568bn (\$328.5bn), was expected next week. An independent evaluation clearance for an alliance is also needed from the four states which own the two banks. NordLB is owned by the states of Lower Saxony, Mecklenburg Vorpommern and Saxony Anhalt. The City of Berlin owns the majority of BGB. The alliance involves NordLB being brought under BGB, which already owns three banks in Berlin operating in the retail, savings and mortgage sectors. NordLB's existing owners would take stakes in BGB and the newly-created institution would have its headquarters in both Hanover and Berlin.

NordLB's investment banking, foreign activities and large customer business operations would be transferred to BGB. Otherwise, Mr Bodin said, NordLB would remain a separate institution and continue to operate a local savings bank network as well as fulfilling its present role as regional government house bank.

In 1996, NordLB's balance sheet assets rose 9.9 per cent to DM229hn. Net interest income increased 3.1 per cent to DM1.68hn, while commission income increased 14.1 per cent to DM253m. Profits before provisions rose 4.9 per Frederick Stüdemann, Hanover

#### Alpinvest looks to expand

Alpinyest Holding, the Dutch venture capital group due to be launched on the Amsterdam Stock Exchange tomorrow, is eacking expansion in underdeveloped European markets to tackle growing competition from banks and foreign groups. Lead manager ABN Amro has set the indicative price for Alpinvest's initial public offering at between Fl 26.50 and Fl 30, implying a market capitalisation of up to F1 1.02bn (\$525m).

Alpinvest last year reported net profits of FI 88m. It specialises in medium-sized investments, management buy-onts and mezzanine finance.

In its preliminary prospectus, the company said it planned in cover the European Union through further alliances such as those with Candover in the UK and France'e Alpha. Mr Stan Vermeulen, Alpinvest chairman, predicted that continental Europe's private equity market would grow by an annual 10-20 per cent in the coming years. "The current wave of restructurings, privatisations and spin-offs by large companies in several European countries creates an enormous market for us," he said.

Alpinvest was born from a merger between two smaller groups in 1991, and is still 30 per cent owned by the Dutch government. The state, however, will divest its stake through the IPO. ABN Amro, which holds 48.5 per cent of Alpinvest, wants to cut its stake to 25-33 per cent.

Mr Simon Barnasconi, of ABN Amro's equity markets unit in Amsterdam, said Alpinvest's European network made it "more or less unique". But Mr Roel Gooskens. analyst at Van Meer James Capel in Amsterdam, was more sceptical. "The current shareholders are probably selling because they feel that the market has gone over the hill," he said. "There is too much money floating around the European market and not enough investment opportunities." Barbara Smit. Amsterdam

## The French company own board with its rival pro- holders would only benefit Mondragón helps itself to success

The Spanish co-operative is expanding abroad along orthodox commercial lines

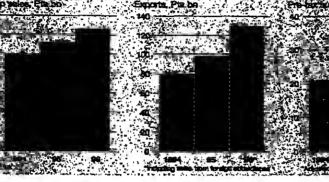
The Mondragón group of co-operatives, based in the wooded valleys of the Spanish Basque country, is a doubly rare phenomenon. For decades it has stood out as a necessful example of indus-Usinor yesterday signalled trial worker-ownership. Now better times for European it is evolving as something steelmakers, predicting that almost equally uncommon: a its second half-profits would Spanish manufacturing mulbe "much higher" than a tinational

But the two sides of the The French group also group - on the one hand cheered analysts by suggest-ing its first-half results its home-grown cluster of member-owned companies, would be only slightly lower complete with education and than the FFr833m (\$142.7m) welfare facilities, on the in net attributable income other a string of ventures earned in the first six from Mexico to Morocco and from China to the Czech The shares surged to a Republic - are run along difyear's high of FFr99.90 in ferent lines.

> In the Basque region the group has remained faithful in its original approach, with a relatively egalitarian structure in which the highest paid receives six times the salary of the lowest.

Abroad, it functions as an orthodox company, working mostly with local business partners, engaging staff on standard employment terms and taking advantage of low labour costs. Executives sent out to the foreign ventures, while maintaining their cooperative membership, receive salary packages in keeping with international

indicated that the strength competitors. Of the 32,400 people workof the dollar, which bad beiped to make European steel prices lower than those elsewhere, would belp the employees. Admirers of the and company to pursue new



regard this with dismay, but industrial division rose 16 McLean, with three plants, a managers see foreign expansion as evidence of the practical sense that has underpinned the success of what is Spain'e 10th largest company in terms of sales, with expected turnover of Pta717bn (\$4.9bn) this year.

Mondragón Corporación Cooperativa

Founded by pupils of a technical school set up by a about 100 financial, mannfacturing, commercial, research and training cooperatives, headed by a central administrative body, Mondragón Corporación Cooperativa (MCC). It includes the Pagor

brand of housebold equipment, a range of industrial activities, a growing retail division, banking and insur-Sales last year totalled

per cent to Pta292bn, with 44 per cent coming from abroad, compared with 35 per cent two years earlier. In the first quarter of this year this proportion grew to 48.5 Its foreign investment has

gathered pace since 1989, when the group set up a priest, the group consists of joint venture in Mexico to supply barbecue components for the US market in response to an adverse peseta-US dollar exchange rate which was damaging its export business from Spain. This was followed by semi-

conductors in Thailand, compnter systems in France, coaches in China, washing machines and gas boilers in Egypt, components in the Netherlands and refrigerators in Morocco.

a third are non-co-operative was generated by exports has added a controlling foreign-based stake in the Argentine Mondragon model might operations. Turnover of its refrigerator company according to Mr Antonio

second joint venture by its lrizar coach-building unit in Morocco; a Chinese automation project and a footbold in central Europe through Zerco, a Czech components subsidiary.

ts Broski distribution arm, which grew out of a consumer co-operative, has become the only Spanish food retailer to establish a presence in France, where it rans three hypermarkets and 17 supermarkets with the French company Promodès. It is now looking for

a partner in create a Spatobased group of international dimensions in response to the trend towards concentration in the European retail sector.

to Ptal,100bn by 2000, invest-ing some Pta214bn and creating 8,800 jobs. Up to half,

caused some mitial "perplexity" among co-operative members, but see the volnme of foreign-generated sales multiplying over the next few years.

They also argue that their co-operative system cannot easily be transplanted, partly because it grew organically in a particular society at a particular period. "We are not even sure it would It aims to boost total sales have worked if it had started in Spain today rather than back in the 1950s," says one.

David White

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CREDITO ITALIANO S.p.A.

Rome, April 29, 1997

#### that second-half earnings would not be as good as those for the first half of would not be as good as those for the first half of 1995, when the then recently as crucial to privatised company reported Mr Terence Sinclair, a London-based analyst with Saab's survival Salomon Brothers, said the "simple boring fact" that first-balf result not far

By Greg McIvor in Stockholm

Saab, the struggling Swedish carmaker managed and halfowned by General Motors of the US, yesterday launched its new top-of-the-range 9-5 saloon, in a renewed attempt to restore its operations to long-term profitability.

However, Mr Mer was "always extremely bullish", he added. "Invesiors tend for that reason to apply a certain pinch of salt." Mr Sinclair forecast that the second half should be "quite a corker", helping in

take full-year profits to about FFr2.25bn, against net income of FFr1.5bn, or FFr6.12 a share, in 1996. The company remains keen to invest in Corporación Sidertirgica, of Spain. Mr Mer has said in the past

model that, if the Spanish government confirmed its intention to privatise, Usinor would seek to play a role that satisfied both its and the Spanish company's interests. Mr Mer also announced

the company was shortening its name from Usinor Sacilor to Usinor. He pledged that the Sacilor "culture" would be maintained, with the group's new logo being "a very clear graphic interpretation" of the old Sacilor

The success of the new model has been billed as essential if Saab is finally in emerge from a run of debilitating losses which have kept it in the red for seven of

the past nine years. The car, unveiled to the media yesterday at the group's headquarters in Trolihāttan, will enter the market in August or September. It will be sold alongside and ultimately replace Saab's 12-year-old 9000

Saab forecast that the 9-5 would account for 8-10 per cent of this year's sales - expected in top 100,000. The goal is for Saab's annual sales to reach 150,000 units by 2000, with the 9-5 accounting for half of this.

Mr Philip Ayton, motor analyst at BZW in London, said the 9-5 was "utterly crucial" to Saab's survival. The most important factor, he said, was that Saab was able to hold prices at premium levels in order to generate adequate margins.

"The car looks okay but not exceptional. Unfortunately, that is likely to mean that price packaging will become very important," he

GM and investor, the main investment vehicle of Sweden's Wallenberg family. which has a 50 per cent stake in Saab, have pumped SKr11.5bn (\$1.48bn) into the company since 1989. In this time Saab has racked up SKr10bn in accumulated net

Mr Bob Hendry, the GM executive brought in last year to turn Saab around, said the company would return to profit in the fourth quarter of next year and make a full-year profit

. Saab has invested beavily in pre-leunch testing and Saab's retail car sales fell quality control measures to to 98,000 cars last year, a ensure the 9-5 is not prope to figure seen as far short of the multitude of small faults the volume needed to sur- which plagued early vervive in the highly competi-sions of the remodelled 900 tive International motor mid-sized car after its launch

3 Industrial Bank of Korea US\$119,000,000

Australia and New Zealand Banking Group Limited A.C.N. 005 357 522 The interest amount payable per US\$1.000 Nece will be US\$15.10 and per US\$100,000 Nece will be US\$1,509.92 pt 110 September 1997. (Incorporated with limited liability in the State of Victoria, Amstralia) NOTICE IS HEREBY GIVEN that for the Interest Period 10th June, 1997 to 10th September, 1997 the Notes will carry a Rate of Interest of 6.2625 per cent per amount with an Amount of Interest of U.S. \$160,04 per U.S. \$10,000 None and U.S. \$1600.42 per U.S. \$100,000 Note. The relevant Interest Payment Date will be

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BARCLAYS

## Investor anger hits Italian telecoms shares

By Paul Betts in Milan

Shares in Stet and Telecom Italia, the two Italian telecoms groups to be merged and privatised this year, yesterday fell sharply as investors reacted angrily to the Treasury's decision not to convert their savings shares into ordinary voting shares. Stet and Telecom Italia

savings shares both fell by about 15 per ceot on the Milan bourse in hectic trading, with the stock repeatedly suspended because of excessive sell orders.

Tag

Heuer

rejigs

board

By William Hall in Zurich

the German sportswear com-

shares have underperformed

Mr Louis-Dreyfus, 51, for-

mer chief executive of Saat-

chi & Saatchi, the UK adver-

Heuer's headquarters, has

also been appointed a direc-

tor. The company is also

looking for a financial figure

Doughty Hanson, one of

the more secretive venture

capitalist firms, Salomon Brothers and SBC Warburg

- the global co-ordinators for

the issue - were criticised

for rushing through one of

the biggest IPOs in Swiss history without properly pre

The presence of Mr Han-

son as chairman led to some

investor concerns about pos-

sible conflicts of interest, as

stantial number of shares in

Mr Christian Viros, Tag

were priced at SFr245, fell

sharply after the IPO. They

bave fallen 8 per cent this

year, despite a rise of more than one third in the Swiss

stock market. Yesterday,

Mr Louis-Dreyfus, who has

overseeo a remarkable turn-

they rose SFr1 to SFr200.

H Share Offer

paring Tag Heuer.

Doughty Hanson".

to strengthen its board.

autumn flotation.

At one stage, the savings or non-voting - shares lost as much as 18 per cent, with Stet trading at L5.500 and Telecom Italia falling to a low of L3,100. Stet closed at L5,676 and Telecom Italia at

The falls in the savings shares also dragged down Stet and Telecom Italia ordioary shares, which lost nearly 2 per cent during the day. However, they recovered later to close at L8,546, up L32, and L4,637, up L13,

respectively.
The violent market reac-

tion reflected investors' tors assumed it would stick weeks as a first step in the footed over whether the savings shares could be converted into ordinary and Credito Italiano. shares at the time of the

Savings shares, which carry a higher dividend yield, have traditionally sion for the Stet and Teletraded at a discount to ordinary voting shares in Italy. Conversion would have provided investors with an attractive gain.

The Treasury has never sury. indicated it would approve conversion, but most inves- due to merge in the coming group.

anger at having been wrong- to the policy it adopted on privatisation of the new the earlier privatisations of Banca Commerciale Italiana this year. The process

> tors yesterday blamed the shares for new Telecom Treasury for falling to say it was not considering convercom Italia savings shares. However, other market players said investors had simply speculated wrongly and been caught off-guard by the Trea-

Telecom Italia groop later includes the exchange of Some institutional inves- Stet and Telecom Italia per cent. Italia ordinary and savings

shares. The Treasury's decision not to convert the savings shares into ordinary shares appears to have been prompted by the fact that conversion would have further diluted the Treesury's Stet and Telecom Italia are stake in the merged telecoms

The merger will already see the Tressury's stake fall to 41.7 per cent, and conversion would have further diluted its stake, to about 32

The centre-left administration of Mr Romano Prodi has faced strong political opposition over the Stat-Telecom Italia privatisation and won support for the sell-off from the Refounded Communists - on whose support the government relies - only after agreeing to introduce a "golden share" giving it a veto on important decisions. **EUROPEAN NEWS DIGEST** 

## **EDS and FNB** sign R1.5bn deal

EDS, the US computer resources company, has signed a 10-year deal to take over the cheque processing and back-office book-keeping of First National Bank of South Africa. The R1.5bn (\$335m) contract is the large-t outsourcing deal yet signed in South Africa and signals a new trend among the country's banks of transferring day-to-day, generic banking activities to specialists.

It follows a decision in September by Standard Bank to appoint EDS to run its credit card operations in a deal worth Ribn. Sage, the insurance group, has signed a similar contract, due to be annumeed this work, oursourcing management of its information technology to EDS. The trend is driven by competition among South African banks, which are vying to reduce costs to below 60 per cent of operating income by 2000.

Mr Viv Bartlett, FNB managing director, said the deal

was "a dramatic step" which would enable the bank to focus on core activitles. "In modern banking, certain systems and processes are critical but not strategic. Cheque processing is a factory operation," he saul. About 550 FNB staff will be transferred to EDS as part of the deal which - as with the Standard Bank contract guarantees job security for the bank's staff.

Outsourcing is gaining popularity among South African corporates as a means of improving the antiquated systems, poor service standards and overstaffing that are legacy of the country's isolation. In the past two years, EDS had signed more such deals in South Africa Ilian anywhere else the group operates. "We buy the legacy, we buy out the costs, take them over and rebuild these operations in EDS. The chonging of the staff culture is our responsibility," said Mr James Fitzgerald, managing director of EDS Africa. Mark Ashurst, Johanneshu Mark Ashurst, Johanneshur

## Kemira operating profit falls

Kemira, the Finnish chemicals group, yesterday announced a sharp fall in operating profit for the first four months of this year, despite increased sales. The group said three of its four divisions had been hit by falling prices for some products.

Kemira made a profit of FM473m (\$91m) on sales of FM5.129hn, compared with a profit for January to April. last year of FM626m on sales of FM4.825hn. Earnings per share fell from FM2.8 to FM2. The pigments division suffered most. It incurred a loss of FM48m, enopound with a profit of FM22m. Kemira blamed the decline on the continuing low price of the white pigment titanium dioxide. But profits for the chemicals and fertiliser businesses also declined, fulling FM18m and FM19m respectively to FM132m and FM3ctim. Kemira said the price of hydrogen peroxide, manufactured by the chemicals division, was about a third below the level of the same time last year. Only Tikkurila, the colour processing unit, showed improved results. Its operating profit increased FM39m to FM60m.

Although the coropany said its full-year result would be good, but below last year's record level", one auxilyst sounded a more sceptical note, "All in all, I wouldn't have said the outlook for Kemira looks very bright at his stage," said Mr Lucus Herrmann, a chemicals analyst for Michael Peel, London NatWest Securities.

#### Retevisión bids down to two

Germany's Mannesmann yesterday narrowed the field of potential purchasers of Retevision, Spain's second telecoms operator, to two groups when it failed to deliver a bid for the company. One group is led by Banco Central Hispano (BCH), the big domestic retail bank, and is backed by France Telecom and Sprint of the US. The other is jointly led by Haly's Stet and Endesa, the state-controlled power group and Spain's dominant electricity generator.

The competing sealed cash bids for Retevision, which is due to commence competing with Telefonica, the national operator, before the end of this year, are due to be disclosed today. The winner of the tender for will be announced within two mooths, after the board appointed by the government to rule on the second operator has examined the investment strategies and technology

commitments of Retevision's potential buyers. The government has invited bids for 60 per cent of Retevision with a minimum price of Pta45.6bn (\$3)2.8m) and the purchaser will subsequently underwrite a capital increase that will take its shareholding up to 70 per cent. Over the next five years Retevision, which at present transmits TV signals, is due to invest at least Pta200bn to develop nationwide fixed telephony services.

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OCHAB

By: The Chase Man

June 10, 1997

Lucidon, Agent Sont

Anteed Floating Rain Notes due 1997

## Gazprom's second ADS issue

Gazprom is to offer a second round of American Depositary Shares in early 1998, according to Mr Eduard lvanov, head of the Russian gas company's securities operation. The offering, which follows moves to stamp out the Moscow "grey market" in shares for foreign buyers, gives foreign investors a link to underlying Gazprom shares. Foreign ownership of Gazprom is limited to 9 per cent of its equity. In Its first ADS last November, Gazprom also became the first Russian company to be listed on an international exchange. The gas giant is to issue an estimated \$1bn in international bonds late this year or in early 1998. Its ADS shares were issued at \$15.75 Edward Luce, London

## Stet and OTE secure Serbian deal

By Guy Dinmore in Belgrade and Kerin Hope in Athens

Serbia yesterday clinched its biggest foreign investment deal by selling 49 per cent of state-owned Telecom Serbia to Stet, the Italian telecoms group, and OTE, the Greek telecoms group, DM1.568bn (\$907m). Mr Robert Louis-Dreyfus, who masterminded the stock

Officials said Stet would market flotation of Adidas, take 29 per cent and OTE 20 per cent, with an option for pany, is to take over as the Greek state-controlled chairman of Tag Hener, the operator to buy a further Swiss watch company whose

4 per cent from Stet. The Serbian government tha stock market since its will hand over day-to-day management of Telecom Serbia but retain a "golden share", giving it a veto over important decisions. Stet said it would hold what it tising agency, replaces Mr called a "sub-golden share". Richard Hanson, 40, an execgiving it the casting vote on utive with Doughty Hanson, the UK venture capital firm the board of governors.

and Tag Hener's biggest shareholder at the time of For the socialist government of Serhia's President Slobodan Milosevic, the deal September's SFr614m (\$423m) initial public offerprovides much-needed cash for the debt-laden economy. Mr Hanson remains a Local analysts said part of member of the board, but Mr | the money would be used to Nigel Doughty, Doughty meet several months of Hanson chief executive, and unpaid wages owed to public sector workers. Serbia faces Mr Ken Terry, a partner in Doughty Hanson, have parliamentary and presidential elections this year and needs an injection of money Mr Clande Frey, 54, a Swiss member of parliament to avert industrial unrest, from Neuchatel, home of Tag they said.

Stet and OTE are to pay 80 per cent of the DML568bn immediately after signing the contract and the rest by early next year.

As part of the deal, Stet and OTE will have an eightyear monopoly on fixed tele-



President Milosevic with Stet's Tomaso Tomassi di Vignano (centre) and OTE's Demetrios Papulias (right) yesterday

licence, valued at DM125m. in what would be Serbia's second cellular network.

Serbia's BK group, which was granted a 20-year exclusive right over mobile telephones in an earlier deal with the Serbian PTT, has threatened court action over what it sees as a breach of

Yesterday's signing repre-

GSM mohile telephony Stet in eastern Europe after kets without a western Euroits failure in open tenders to pean partner. buy into Czech and Hungarian telecoms operators.

The deal marks OTE's first strategic alliance outside Greece and reflects close political and economic ties between Greece and Serbia. The Greek operator is keen to expand into south-eastern Europe, but acknowledges it lacks the management expe-

A senior OTE official said the Serbian telecoms market offered "tremendous potential for growth as the economy recovers, because only 5 per cent of the network has heen digitalised so far".

Stet plans to double the number of lines to more than 4m and replace 1m existing lines by 2006. By

non-essential activities

He adds that all options

including a single investor.

or several different share-

holders working together -

cast to have tripled and profits to have doubled.

According to official figures, Serbia's PTT, which includes Telecom Serbia and the loss-making postal division, achieved a profit of \$25.2m in 1995. Independent economists warned that the figures were unaudited.

The Serbian side was advised by NatWest Markets; Stet by UBS; and OTE by phone systems and a 20-year sents a breakthrough for rience to enter foreign mar that time revenues are fore- BZW and Ionian Finance.

# Change of heart at Crédit Foncier

stark, modern glass table has been installed in the mid-Doughty Hanson sold a subdle of the classicallyfurnished office of the head of Crédit Foncier de France. the specialist property lending institution.

Heuer chief executive, said yesterday the company had It is one of the more superoot had enough time to ficial changes since Mr Jérappoint outside directors to ome Meyssonnier was its board before the IPO, appointed "governor" by the which bad been pushed state at the start of last year through "at the behest of to take charge of an institution on the brink of collapse. Tag Heuer's shares, which

After a programme of costcutting and diversification over the last few months. Crédit Foncier has finalised a 70-page information memorandum to be sent to prospective investors or acquirers. It just requires approval from ministers - a process which has been delayed by

the change of government. round in the fortunes of Adi-The new plans seem far

housing loan programme, which had provided the lifeblood of Credit Foncier.

the group's credit ratings, a alternative - to transfer are open to consideration. funding crisis, and the appointment of Mr Meyssonnier, who made provisions which dragged the bank into losses of FFr10.8bn (\$1.85bn) for 1995, wiping out shareholders' funds.

Last summer there was an unprecedented state takeover of Crédit Foncier - a quoted company but with top directors appointed by the state - and at the start of the year Mr Meyssonnier was held in his office for a week by employees afraid that they would shortly be out of jobs.

Many former and present executives, as well as more junior staff, are convinced

government's decision to simply to shut Crédit Fon- reduce costs and to shed during the takeover after cancel its PAP low-income cier. Certainly, the government appeared unreceptive to buyers, and Mr Meyssonnier made no secret of his That led to a sharp drop in .opposition to its proposed many of Crédit Foncier's activities to a rival mutualist home-loan organisation.

Crédit Immobilier de France. But there appears to have been a change of heart by the state. Deutsche Morgan Grenfell, the investment bank, has been hired to help work on restructuring and

survival plans. Mr Meyssonnier says he is now working "hand in hand" or five" potential buyers have already asked for the

with the state to find new shareholders, and that "four memorandum. He stresses that the group

takeover last year. is in line with its business plan to develop profitable enrage shareholders, who

and stresses that the decision lies with the state, as the controlling shareholder. Price, he suggests, will not be a decisive fac-

tor. He argues there needs to be a capital injection of PFr2.5bn-FFr3bn to raise Crédit Foncier's solvency ratio to international norms. A further FFr2.5bn plus a commission of perhaps 4 per cent interest on this - will be needed to compensate the Caisse des Dépôts, the state-controlled institution which funded the

To pay any more would potential investors.

few months. Instead, Mr Meyssonnier wants to see the choice of a buyer for Crédit Foncier made on the basis of the strategic plan for the future of the bank. He remains particularly

watching the value of their

investment fall more than

fourfold over the previous

attached to several areas of activity, including housing loans; property valuations; and management of high quality buildings. A competitor argues more harshly: "If you buy Crédit

Foncier, you buy problems." The next few mooths should reveal who is right and whether Mr Meyssonnier has been able to do more than rearrange the furniture in his effort to create an institution of interest to

Andrew Jack

#### das, is not expected to become a big shareholder in removed from the crisis precipitated in late 1995 by the that the government wanted business, to sell assets, received just FFr70 a share This notice is issued in compliance with the requirements of the London Stock Exchange Limited and appears maner of record only. It does not constitute an offer or invitation to the public to subscribe for or purchase if Shares in Jiangzi Copper Company Limited. Application has been made to the London Stock Exchange Limited all the It Shares of Jiangzi Copper Company Limited to the object to the Official List. It is expected that admit to the Official List will become effective and that dealings in the It Shares will commence on 12th June, 1997.



Placing and New Issue of 628,212,000 H Shares of Rmb 1.00 each at a New Issue Price of HK\$2.55 per H Share

Listing on the London Stock Exchange Limited

Sponsor Merrill Lynch International

d share capital immediately following the Placing and New Issue (assuming the Over-allotment Option is not exercised)

Number of Shares Domestic Shares of Rmb 1.00 each, in issue H Shares of Rmb 1.00 each, in issue H Shares of Rmb 1.00 each, to be issued under the 1,277,556,200 500,000,000

Rmb 628,212,000 628,212,000

Supplementary listing particulars dated 9th June, 1997 prepared in accordance with the listing rules made under Section 142 of the Financial Services Act 1986 (which are supplemental to the listing particulars dated 2nd June, 1997) have been published. Copies of the supplementary listing particulars have been delivered to the Registrar of Companies in England and Wales for registration in accordance with Section 149 of the Financial Services Act 1986. Expressions used herein have the meanings given to them in the listing particulars. Copies are available for collection only, during normal business hours on any weekday and for two business days from the date of this notice, from the Company Ansouncements Office, London Stock Exchange Limited, Stock Exchange Tower, Old Broad Street, London ECC.

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## The International Group of FIA Companies





Lord Armstrone of Universe G.C.R. C.VO. Rod Stamler, President of International FIA Holdings Limited, on behalf of the International Group of FIA Companies worldwide, is pleased to amounce the following appointment:

Effective June 1, 1997, Lord Armstrong of Ilminster becomes Chairman of Forensic Investigative Associates PLC (London, England), Chairman of FIA (Cyprus) Limited in Nicosia, and Director of Forensic Investigative Associates Inc. (Toronto, Canada). Lord Armstrong has had a distinguished career in the British Civil Service where he progressively served for twenty years in the Treasury; as Principal Private Secretary to two Prime Ministers; Deputy Under Secretary of State in charge of the Police Department and subsequently Permanent Under Secretary of State at the Home Office; Secretary of the Cabinet and Head of the Home Civil Service. He retired from the Civil Service in 1987 and has since served as a non-executive director of several multi-national companies and not for-profit organisations.

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NOTICE TO THE HOLDERS OF Telecom Argentina STET-France Telecom S.A.

Medium-Term Notes Series B due June 27, 1997 CUSIP No. 879273 AC4 CINS No. P9028NAC5

ItL.200,000,000,000

NOTICE IS HEREBY GIVEN that for the interest period December 27, 1996 to June 27, 1997 the Series B Notes will bear interest at a rate of 9,859389 per amum. Interest payable on June 27, 1997 will amount to Id\_249.223216666 per ltl\_5,000

On June 27, 1997, the Company shall also pay the aggre-gate principal amount of the our-standing Series B Notes equivalent to Id., 197,325,000,000. First Trust of New York, National Association, as paying agent will make the interest payment on such date to the person in whose name the Series B Notes are registered at the end of the fifteenth day next process the June 27, 1997 interest payment

TELECOM ARGENTINA STET-FRANCE TELECOM S.A. Dated: June 10, 1997

Kingdom of Norway U.S.\$200,000,000 Floating Rate Notes due December 2002 For the Interest Person 9th lune, 1997 to 8th December, 1997 the Notes will carry a Rate of Interest of 5.71464% per

amoun with Coupen Amounts of U.S. \$144.46 per U.S. \$5,000 and U.S. \$2,880 17 per U.S. SINUOU The relevant Interest Payment Date will be 5th December, 1907

Company, London Agentile



# Unigate seeks acquisitions | Mister Minit

THE PARTY

Unigate is looking for further acquisitions after completing its reshaping as a fresh food and distribution group, reducing its dependence on milk and dairy

Unveiling a slightly better than expected 3.4 per cent out. Margins are under rise in annual pre-tax profits before exceptional items to £129.6m (\$211.2m), Mr Ian Martin, chairman, said the group was interested in businesses in the UK and abroad. chief executive, said dairy The group had net cash of was still important. "We

nearly £188m on March 31, have s valuable business lier. The restructuring of the group since 1990 bas involved about fibn of So far it has not made a purchase of more than £150m.

dairy business was not ruled out. Margins are under cent of group profits, com-heavy pressure from falling pared with 16 per cent five butter and milk powder prices and competition in supermarket milk sales. But Mr Ross Buckland,

Meanwhile, a sale of the

up from £171m a year ear- that over time we believe foods offset a slump in dairy will become more valuable." Mr Michael Bourke, food analyst at Panmure Gordon, acquisitions and disposals. said: "It's all s question of price. The dairy business is not a sacred cow."

Mr Buckland said fresh foods now contributed 51 per years ago. Unigate spent fillin on food acquisitions during the year, including the £79m purchase of Kraft's European margarine and

Strong growth from fresh profits to leave pre-exceptional profits from continuing operations 16 per cent higher at £1243m, on sales up 13 per cent to 22.4bn.

Sales at the Malton pigmeat business nearly doubled to £706m, following acquisitions. Underlying sales grew 26 per cent thanks to extra capacity.

The dairy business was hit by a £12m shortfall from lower European butter and milk powder prices, exacer-bated by the strong pound.

# bought by **UBŠ** Capital

A publicity-shy American is set to receive a multi-million dollar payment from selling the world's largest shoe repair and key-cutting business to the UBS banking

The sale price for the Mister Minit group was not disclosed yesterday, but the company reported sales of £300m (\$489m) in 1996. Its

Mr Donald Hillsdon Ryan, believed to be in his early 70s, started the group in 1957, when he could not find a shop to repair his wife's

The group has its headquarters in Belgium, where Mr Hillsdon Ryan had been working for Procter & Gamble. Mister Minit operates through 3,800 shops in 26 countries, including most of Europe and the Far East.

The business is being bought by the private equity arm of UBS, UBS Capital Mr Ian Siddall, executive Edwin Richards, UBS direc-

directors. Mr Siddail will chair the business in the chairman, the company will seek a new

UBS hopes to float the company in three to five years, with a listing in Amsterdam or London. It plans to streamline the operating divisions of the company and simplify its legal

Services, such as personalising gifts with engravings or embroidering, will be expanded, Mr Siddall said. The company's watch repair service might also be developed. Mister Minit also processss photographs and

retails travel goods.
"Mister Minit has a unique, global market position which is under-pinned by strong operating manageportfolio of shop locations," said Mr Siddall, who added he bad been learning all about shoe repairs recently

# LEX COMMENT

BAA is a pretty good airport operator, and not a Share price relative to the FTSE All-Share Index bad political operator either. The timely accounting change in yesterday's 220 results. which conveniently depresses earnings at a politically tander moment, is a case in point. So are clear signs of the cusby deal the company 1886 recently extracted from its regulator. Passenger numbers are growing faster than the Monopolies and Mergers Commission assumed; so is retail income per passenger. As a result the company

stands a strong chance of delivering the healthy earnings

growth the market expects. But look further out and there is a snag. The MMC's purpose was gradually to cut BAA's returns back to its cost of capital - between 6.4 and 8.3 per cent. Yet the market is assuming returns will remain around 10-11 per cent. In the short term, it may well be right. But there are two obvious risks. The lesser is that the government could take an interest in such a stark case of surplus profits. The greater is that, come the next regulatory review, the MMC finally delivers on its promise to prune returns right down. Even if BAA's capital base were by then about £7bn in today's prices, the MMC's suggested 6.7 per cent return for the next regulatory period implies operating profits not much greater in real terms than they are today. Of course, given BAA's record of skilful regulatory fencing, such an outcome is no certainty. But investors can hardly complain if the market starts to fret

## Breakaway sales lift Eurocamp

By Tim Burt

Rising sales of short break holidays and steady bookings for camping destinations in France helped Eurocamp to announce reduced first-balf losses yesterday.

The package holiday company, which traditionally makes all its profits in the second half, said pre-tax losses had fallen from £5.2m (\$8.47m) to £4.66m on increased sales of £16.6m (£14.7m) in the six months to April 30.

Mr Richard Atkinson, chief executive, said the losses had been contained by a 12 per cent increase in sales of its Superbreak and Goldenrail hotel breaks, while occupancy at campsites had risen 7 per cent.

Although he declined to reveal the exact sales figures for either the short breaks or camping businesses, Mr Atkinson said the prospects for the current year were encouraging compared with the flat performance last

industry analysts believe

RESULTS

the strengthening pound and tighter financial controls could help lift pre-tax profits to about £11m this year. against £9.27m for the 12 months to October 31. The group has reduced the number of campeites from 315 to 252 in an attempt to

match capacity more closely to demand, and has cut commission costs by switching from multiple travel agencies to independent agents. It has also begun seeking a

possible third leg to offset the cyclicality of the camping and short break markets. Some analysts, however, claim the company's relatively weak balance sheet makes an acquisition unlikely in the short term.

Eurocamp spent a total of £21m on Superbreak two years ago and last year acquired its German and Dutch agencies for £10m.

That left the group with borrowings of £14m and net liabilities of £1.3m at the end of the first half. Year end borrowings are expected to fall to about fAm, equivalent to gearing of 65-70 per cent.

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Richard Atkinson (left) and Angus Crichton-Miller,

5.65 1.1 7.125 7.35 2.8 0.75

chairman of Eurocamp, said prospects were promising

## Oriflame plans | Unilever sells overseas focus

By Virginia Marsh

Oriflame International, the Sweden-based door-to-door connetics group, said yesterday it expected that India and Brazil, where it had just started sales, would become its largest markets in terms of turnover and profits.

Mr Robert af Jochnick, chairman, said sales were going so well in India that the company would have to decide within six months Colombia, Egypt, Morocco whether to proceed with s and Sri Lanka this year. £15m (\$24.5m) greenfield

plant there. It had already spent £4m itself in the country and set- remained at 5.8 per cent. ting up a distribution netthe venture would contrib- (£90.8m).

nte to group profits this

Oriflame - Which decided to focus on the Indian market in the early 1990s when its competitors were expanding into China - claims to he the country's first foreign direct seller. It is being followed into the market by Avon and Revion.

Mr af Jochnick said sales had begun in March in Brazil and would also start in

The expansion had wiped \$2.5m off last year's operating profits, which were flat over four years establishing at £15.9m. Gearing

Pre-tax profits rose 7.5 per work. Nationwide sales cent to £21.4m (£19.9m), on began last December and sales up slightly at £91.8m rial Chemical Industries for business and ensure it has

# Nordsee chain

By Ross Tieman

Unilever yesterday sold its German and Austrian fish restaurants and fish wholefund, for an undisclosed

reshaping by co-chairmen. Mr Niall Fitzgerald and Mr Morris Tabaksblatt, to focus the Anglo-Dutch foods and household products group on businesses that can be developed worldwide.

The sale of Nordsee, with annual sales last year of

Nordsee is the second largest fast-food chain in Germany, with 276 restaurants, and a further 31 outlets in Austria. More than half the sale operation to Apax Part- restaurants have an associners, the venture capital ated shop selling fresh fish and seafood products.

These outlets are under The disposal is part of a pinned by a wholesale business which generates about half of Nordsee sales. Operating from 31 depots in Germany and three in Austria, Nordsee wholesale supplies fresh fish to retailers, hotels, restaurants and institutional caterers.

Unilever declined to reveal DM1.1bn (\$630bn), follows an the price paid for Nordsee, agreement to sell the group's but Apax Partners is underspeciality chemicals manu- stood to be providing about facturing operation to Impe- DM500m to purchase the adequate working capital.

## Christian Salvesen advances 7%

By Charis Gresser

38.7 10.8 15 7<del>2</del> 0.9 8.85 0.028 5.7 4.25 16.86

7.54

Mr Chris Masters, chief executive of the logistics and tian Salvesen, said bs still believed his board was justified in refusing to recommend Hay's takeover proposal of 890p a share last

236%p, as the company should be complete by Sep-unveiled a 7.4 per cent rise tember. specialist hire group Chris- in annual profits before tax and exceptionals to £83.4m (\$135.94) on turnover of

£746.3m (£700m). The company's strategy to demerge its specialist plant business, Aggreko from the Since then, Christian Salv- company's logistics busi-

per cent. They were said, deliver "superior temporary power generators unchanged yesterday at value" to shareholders and to a range of industries, from

Analysts were deeply critical of the company's rejection of Hay's approach, however, and expressed some scepticism over whether the demerger would actually boost returns to sharehold-

Aggreko, which provides

mining to TV link-ups. pushed up operating profits by 25.1 per cent to £38.4m on turnover of £165.4m.

Group pre-tax profits were £85.9m, after £3.3m of exceptional charges for dealing with the Hays approach and in paying the special dividends, and a £5.8m exceptional profit on disposal.

## Earnings shown basic, Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. VAter exceptional credit. †On incre X-Second Interim of 6.4p in lieu of final already pold. #Adjusted for rights leave. Second Interim. Pro forms. \*\*Contains foreign income dividend element. \*\*On esen shares have slumped 42 ness, would, Mr Masters Investing in growth. Investing in Britain.

1.85\*

July 15



Nearly 100 million passengers have used our improved airports during the year.

avesting in rail BAA is spending £500 million on rail projects, including Heathrow Express.



investing in safety and security BAA spent £200 million last year un safety



investing in sirports BAA is spending around £1.4 million a day to give the UK airports to be proud of.



in more than 250,000 jobs.

RAA invested £496 million in improving facilities last year - the first step towards a programme costing \$4.4 billion over

10 years. In no other country in the world is this level of national infrastructure provided

at no cost to the taxpayer. BAA is a company investing for growth. Last year, we served a record 98 million passengers. Traffic increased by 4.6 per cent. And it is likely to continue to grow as more people have the

opportunity to travel on business or on holiday, to visit friends and relatives or to share in a wide variety of international leisure activity.

To meet this ever-increasing demand, the country needs 21st century airport facilities, providing high quality customer service and maintaining the highest level of safety and security. And to fund the cost of these facilities, including the new £440 million Heathrow Express rail service, the company needs to be

profitable. That's why our strong business performance in 1996-97 matters.

Thanks to the outstanding efforts of our employees, the loyalty of our customers and the support of our shareholders, we can continue to do what works for both BAA and Britain ... invest for growth.

For a copy of the full BAA Annual Report, telephone 0171 932 6654 or write to: Corporate & Public Affairs, BAA plc, 130 Wilton Road, London SWIV ILQ.

HIGHLIGHTS OF THE YEAR ENDED 31 MARCH 1997 щ 9.6% £1.373m Revenue пр 10.8% Operating profit £491m Profit before tax and exceptional items £444m пр 10.2% Profit before tax down 2.6% Earnings per share up 10.3% пр 10.2% Total dividend 12.4p up 4.6% 98.0m

Profit before tex was affected by a recursid

BAA 🖊 Shaping up for the 21st century GOVERNMENT BONDS

By Michael Lindemann in London and Jane Martinson in New York

European government bond prices fell yesterday as worries about the planned single currency once again gripped

Some analysts suggested the markets would bave dropped anyway as profits were taken after Friday's rally, but any hint of this was compounded by comments from French ministers about the need to review the European monetary

union stability pact. "On days like this, you certainly don't want to bold Europe," said Mr Simon Briscoe chief economist at Nikko Securities.

Most analysts expected the markets to remain "jittery" ahead of the Franco-German two years and if Emn optiments were responsible for fall in glits prices was sur-Amsterdam summit on June

Ms Phyllis Reed, at BZW, said a delay to the single currency had become more plausible over the past week, but she suggested a decision would be delayed until the end of this year in the hope that stronger economic growth would help Germany and others to meet the Maastricht treaty's 3 per cent

budget deficit target. ITALIAN BTPs were hit hardest by the worries over Emu. The September BTP future settled at 129.47, down from 130.23. In the cash market, the spread of BTPs over bunds widened nina basis points to 153 basis points. Analysts warned it could get worse. "Italy has been in

the forefront of Europe's

convergence rally in the last

summit this Friday and the mism is going to come apart the renewed worries about prising since investors were now, the quintessence of deconvergence will be expressed via outright attacks on BTPs and the lira," said Mr David Brown, chief European economist at Bear Stearns.

The 10-year BTP/bund spread could touch 175 basis points "very quickly" if Emn was derailed, Mr Brown said. SPANISH BONOS began weak but found domestic support, some of which seemed to be anticipating

se on Friday. The June bono future ended lower, settling down 0.20 at 115.07. The spread over bunds widened four basis points to 87 basis points, having reached 89

strong May inflation data.

The figures are due for

Given that French com-

Emn, analysts were surthan Friday's close. The June notional future settled at 129.56, up from 129.40.

Observers said domestic future fell & to 1134.

Observers had beloed shore US TREASURY prices investors had helped shore up the market, even though the long end continued to

UK GILTS also fell as traders took fright at data showing a 1.2 per cent month-onmonth increase in industrial production in April. Mr Briscoe, at Nikko, said

gilts also suffered from the bearish sentiment about Europe, even though many gilts should benefit from worries about continental European markets.

Ms Tilly Russell, a trader at NatWest Markets, said the curtailed.

sitting on an estimated prised to see FRENCH OATs 52.8bn following the June 7 end the day slightly higher coupon payments. "It's strange that there is no buying in the market," she said. The September long gilt

were lower at mid-se profit takers came to the fore in a light market.

The benchmark 30-year note fell % to 97%, yielding 6.801 per cent, after strong gains on Friday when key unemployment figures were released

The government had some influence on prices yesterday when it announced the analysts have argued that cancellation of two 10-year auctions In an expansion of its inflation-linked programme. Traders had not expected supply to be so

the sale of new five-year index-linked notes in July, and said it planned to sell another 10-year index note next January. It also announced plans for a 30-year index-linked bond sometime next year.

Traders expected yesterday to be quiet, with little economic data on the calendar. Howaver, the market will pay keen attention to the publication of retail sales and producer price figures later this week.

They will be used as pointers to the likelihood of the Federal Reserve's Open Market Committee lifting interest rates at its next meeting in July.

The two-year note eased 4 to 100%, yielding 6.113 per cent, while the 10-year bond lost & to 100 yielding 6.507 CAPITAL MARKETS NEWS DIGEST

## US to issue more index-linked bonds

The US Treasury is to increase the volume of "inflation-indexed" bonds after the auccess of its experimental operation in February, Mr Lawrence Summers, deputy secretary to the Treasury, vesterday said the Treasury would issue five year and 30-year maturity bonds after it kicked off with 10-year paper earlier this year.

This is obviously a confident statement by the US Pressury about the country's medium term inflation outlook. If US inflation were suddenly to rise, the cust of servicing inflation-indexed bonds would also rise, so the government has an incentive to keep inflation low." said Mr Rob Hayward, economic adviser to Bank of America.

With just \$15bn issued so far, the market for index-linked Treasury bonds is still a fraction of the size of the conventional Tressury bond sector. Traders have complained that the market is still relatively illiquid. which means that the paper is difficult to trade. By issuing index-linked bonds at different maturities. however, Mr Summers hopes to build up a more liquid

"The success of our first issue demonstrates strong demand for the product," said Mr Summers. "But this is o long-term project and it is still in its opening stages. The US Federal Reserve is also keen on index-linked bonds because it says they provide a good market indicator on expectations of inflation. Competition between the two types of government debt should olso reduce the overall cost of Treasury funding, according to officials, by making the market more liquid. Edward Luce

## Sicily raises \$1bn via special-purpose entity

INTERNATIONAL BONDS

and Edward Luce

The market took a respite yesterday to recover from last week'a hectic pace. which led to the issuance of \$14bn of new bonds in the

dollar sector alone. The session's largest transaction was an issue by credits or high triple-B. ROSSINI - a repackaging of Sicily's first international financing as an autonomous

Rossini, a special-purpose vehicle set up by Credit Suisse First Boston, Issued \$1bn of floating-rate notes offering a margin of 45 basis points over the London interbank

loan, which will be changed into floating-rate payments to investors via a swap with CSFP, a sister company of CSFB which specialises in

structured financing.
Although Sicily is not rated by international credit rating agencies, its financial strength is believed to be in the region of lower single-A

For investors preferring to hold rated paper, CSFB is planning to seek a triple-A credit insurance policy from a specialised institution, which will be used to enhance the credit of a quarter to half of the bonds, at the cost of a lower yield to

omy. It is also the only region with the power to set, modify and collect taxes directly. Italian law states that the region's debt service may not exceed one-quarter

of operating revenues

The high volume of forthcoming redemptions on Swiss retail-type deals persuaded UNITED PARCEL SERVICES to issue a \$300m hond targeted at Swiss investors. The three-year paper, which was priced flat to US Treasuries, was lead-managed by Merrill Lynch and Tokyo-Mitsubishi.

A syndicate official said the July 7 payment date coincided with the redemption of a \$2bn Canadian also due to be redeemed this week. "It's a good time to spread of 26 basis points first euro-Asian bond issue - access a new investor base."

0.15

Italy-

Strice Price 12900 12960 13000

Sop UK

M SUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

M NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES

Open Sets price Change

-0.76 130.60 -0.66 102.75

102.75

(LIFFE)" Line 200m 100ths of 100%

102.75 102.72

M NOTIONAL SPANISH BOND FUTURES (MEFF)

III NOTIONAL UK GILT FUTURES (LIFFE)\* \$50,000 32mb of 100%

113-27 113-07 -0-17 113-27 114-05 113-17 -0-17 114-08

New international bond issues Remover DOLLARS
Reastri SV(s);
Beta Finance
Morgan Guesanty Tat Co NY
United Parcel Services
Seria Leaning(t)
New Zealand(c)
Postpanidd(d) A SEE LESS 100.00R Feb 2008 0.35R CSF8
90.773R Jul 2002 0.25R 18/15/May(22) Selomon/SBC Warb
98.553R Jun 2004 0.30R +25/5/May(22) JP Morgan Securitis
99.75R Jul 2000 0.1875R finif/5/46-00; Merr#/TMI
99.75R Jun 2005 0.45R +179/5/M5-00; Bear Steeme/Deutse
99.95R Jul 2002 0.25R +26/5/May(22) Morgan Startley DW
99.827R Jun 2007 0.40R Salomon Brothers is (a1) 6.625 6.625 6.25 6.125# 6.75 (d1) 500 PERETAS Hamburgische Landesbenich 10bn Floating-rate note. #Semi-ennual coupon. R: fixed re-offer price; fees shown at re-offer level.
 Sidly, Amordises: expected 6.4 year average life. at) 6-min Libor +450p. b) Calleble and putt on 164502 at 99.8594. c) Calleble on 97/99 at per. d) 3-min Libor form Jun 02 per. d) 3-min +1750p. e) 6-min Libor +1000p; interest accrues when 6-min Libor is between 4% and 6.

retail homidity," said a syndicate member

NEW ZEALAND was also in search of retail investors with a five-year \$150m offering callable after two years. Morgan Stanley Dean Witter, lead manager, said the combination of the call option bond. A \$1hn Toyota bond is and attractive swap rates allowed the issuer to offer a

"Est vol Open int.

would have been on a conventional five-year issue by New Zealand.

• 3CIF, the financing arm of Immobilier de France, is hoping to double the proportion of Asian investors in its bonds to about 30 per cent. Last week it launched its

catch continental (European) over Treasuries, about 20 \$750m of seven-year floatingbasis points higher than it rate notes. The deal, through lead managers CSFB and Paribas, was priced at nine

basis points over Libor. "This is higher than what property lender Crédit similar credits pay," said Mr Arnaud Scuderoni, finance director, "In Europe, we would have paid seven basis points [over Libor]. But it is normal to pay a premium to

## Lithuania 'investment grade'

Lithuania was yesterday awarded an investment grade rating by Standard Poor's, the US credit rating agency. S&P assigned a BBB- rating, its lowest non-speculative grade, to Lithuania's foreign currency-denominated debt and a BBB+ rating to its long-term debt in local currency. Short-term debt was rated A3 and A2 for foreign and local currency respectively.

"Accelerated privatisation and restructuring of large interprises, along with conservative fiscal and monetary policies, should lead to faster output growth over the remainder of the decade," S&P sald. "Downward rating pressure is unlikely, given the buffer provided by low overnment debt levels."

The ratings are supported by the government's commitment to market based economic reforms and plans for accelerating the secood phase of privatisation. The reduction of dependence on countries of the former Seviet Union is also seen as positive factor. However, S&P pointed out that the banking system is still restrained by asset quality problems and low financial intermediation. Lithuania's foreign currency debt is rated Ball - two notches below investment grade - by Moody's, the other large US agency. Moody's said: "The speed and success of

structural reforms...will be key elements in the future of

## Sicily is one of five Italian The special entity will regions with a special status receive Sicily's fixed-rate of greater political, adminis-WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS Day's Week Month change Yield ago ago 6.44 6.55 7.00 7.02 7.11 7.18 6.51 6.60 6.05 6.63 6.64 7.00 7.05 7.19 7.25 6.68 6.92 6.14 118.8500 104.7300 107.8706 89-29 101-00 113-31 100-26 97-24 06.3100 02/03 03/07 08/07 06/02 12/07 10/08 05/07 02/27 04/06 -0.310 -0.300 -10/32 -15/32 -17/32 +7/32 +5/32 -0.180 **US INTEREST RATES**

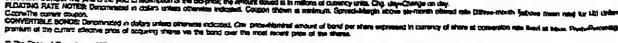
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Sep	128.00	127.90	+0.16	128.16		58.281	98,653
Dec	97.06	96.96	+0.16	97.06	97.06	2	
M LONG	TERM FRI	ENCH BON	OPTIO	TAM) EM	<del>2-</del> )		
Strike		CAL	LS			PUTS	
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127	1.14	1,48	9 1.	70	0.24	0.59	0.81
128	0.48	8.0	B 1.	11	0.58	0.98	1.21
129	0.13	0.4	5 0.	65	1.23	1.55	1.74
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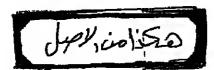
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1 Up to 5 years (2		119.64	-0.14		0.81	1,84	5.5		упь	7.D4	36.8	7.62	7.10	7.03	7.86	7 15	7.07	7 76
2 5-15 years 20		151,65	-0.38		2.24	7.81	5.9		5 yes	7,14	7.11	8.34	7,18	7.12	8.36	7 13	7:3	3.44
3 Over 15 years (		178.85	-0.57		9.88	5.13	5.0		0 yrs	7.17	7.16	8.41	7.18	7.12	8.41	7 1S	7.13	2 18
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7 Over 5 years (10		196.29	-0.24	796		1.50	2.88		wer 6 yrs	3.67				3.47	3.45	3 58		
8 All stocks (12)		196.08	-0.22	196	.51	1,45	2.8							-				
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rency area.

The US dollar began the

week under pressure after

US officials expressed con-

cern about Japan's rising

trade surplus and as France

threw the future of Europe's

troubled single currency

The approach of next

week's summit of heads of

government and finance

ministers from the Group of

Eight leading industrial

countries has put concerns

about Japan's trade position

The US is expected to bring up trade at the Denver

meeting, which will come

just days after official fig.

ures expected to show a dou-

bling in the bilateral surplus

over the past year. Meanwhile, the dollar suf-

fered against the D-mark as

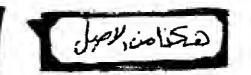
the future of European mon-

etary union was further muddled by French demands

Europe Austria Belgium Denmari Pintendi France

into sharper focus.

project further into doubt.



Dollar falls on trade and Emu fears

MARKETS REPORT

for more time to consider the "stability pact" proposals for drift higher in order to avoid the Theorem of the Theorem

دسه رحمد ح

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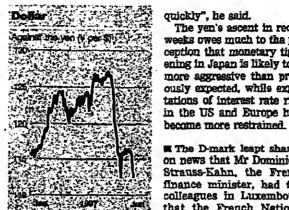
0.20 0.42 0.65

under way a week on Friday. Mr Tsutomu Makino, Japa-Concern over Japan's nese vice-minister of internatrade surplus with the US tional trade and industry. saw the dollar crumble to a said the issue might come up low of Y111.80 at midday in among the G8, but he added: Tokyo, its weakest since "I have not heard that the December 6 last year. This trade surplus is going to be was two-and-s-half yen discussed as a special subbeneath the low point ject at the summit".

reached by the dollar in late Mr Peter von Maydell, New York trading on Friday. senior currency economist at The slide was triggered by UBS, said that the move expressions of concern about began in Asia with active the trade position on Friday selling of D-Mark/yen with from Ms Charlene Barshefthe dollar following, albeit in sky, the US trade representathin conditions. The D-Mark tive, and Mr Robert Rubin. reached a 21-month high the US Treasury secretary. against the Japanese cur-Analysts speculated that rency at Y65.22. the Japanese authorities

The US currency steadied following reassuring comments from Japanese offi-cials and then traded above Y112 in Europe. The dollar closed in London at Y112.75, a fall of Y2.62 since Friday's close and 11.5 per cent down could go through Y105 very

-- Prev. close --1.6320 1.6306



from the five-year high recorded on May 1. Mr Michael Burke, ed mist at Citibank, asid the short-term outlook for the yen was poor, with plenty of funds still looking to offload dollars which they had bought on the way up. "If it breaches Y110 - which is a berrier both psychologically and technically - then it could go through Y105 very

The yen's ascent in recent Mr Burke said traders weeks owes much to the per- ting on Emu unraveiling I ception that monetary tight- used the D-mark as a si ening in Japan is likely to be haven, while those expect more aggressive than previ- Emu to go ahead with

The D-mark leapt sharply on news that Mr Dominique Strauss-Kahn, the French finance minister, had told colleagues in Luxembourg that the French National Assembly would have to be if - e big if - it crossed the consulted before agreement then the rate could move could be reached on the sta- FFr3.50 or beyond.

bility pact. The dollar ended in London at DM1.7085, down from

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

ously expected, while expec- broad membership h tations of interest rate rises brought tha Europe in the US and Europe have crosses. As a result the Eu pean bloc as a whole r against the dollar.

The D-mark closed FFr3.38, up a little from day's close of FFr3.375. Burke said that the n important levels w FFr3.40 and FFr3.43 and t

Sterling was cause between the US and Germ currencies. It shed 2.16 pf mgs to reach DM2.7920, gained two-thirds of a c to reach \$1.6342. Sterli jumped briefly on buoys manufacturing producti figures, which were seen ex post justification for I day's quarter-point rise

WAL	ILD IN	TER	CT I	LATE	C			
		_	-	PATE	~			_
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June 9		Over	One	Three	Six	One	Lomb.	Dis.
		night	month	miths	mths	year	inter.	rate
Belgium		3 <u>7</u> 914	314	3% 3%	34	3%	6.00 3.10	2.50
France German		5	34 31	31	3 <u>7</u> 34	3 <u>;;</u> 3£	4.50	2.50
ومستورة		5%	64	62	614	8%	-	-
limby .		82 31	6	68	<del>8%</del>	6%	8.25	8.75
Nother to Suitzerie		1%	3 <u>4</u>	3 <u>2</u> 1 <u>6</u>	34 14	3% 1%	-	2,50 1,00
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Jun 9		Short	7 day		One conth	Three	St	
		term	netic	_				
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German & Dutch Gu	Ader 3	- 3 <sup>1</sup> 2	2.0 3	3	- 241 - 3 <sup>1</sup> 2 - 34	344 - 344	343 -	34
French Fr	anc 3	2 - 3/3	325 S			315 - 37 514 - 51	54	5.2
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Swise Fra Canadian	Dollar 3	- 27	14 · 1 34 · 2 55 · 5	3	24	1/4 - 1/4 3/2 - 3/2	3.2	3.4
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Aelen \$51	<b>ng</b> 23	- 25	318 -	3 3⅓	- 34	312 - 31	32 -	3,7
Short term	R MONTH	all for the	e LER Do	Ser seri	Yen, oth	one two d	eys' notice	pe. ed rate
	Open		rice Ct	_	High	Low		vol (
	96.54	96.			98.58	96,4		872
Jun		50.	- 2	0.02	80.33			
Jun Sep	96,46	96.	42 -	0.04	96.49	96.3		
Sep Dec	96.44	96.	42 - 42 -	0.04 0.02	96.49 98.47	96.3	5 9,4	162
Sep Dec	98.44 E MONTI	96. 98. H MURIC	42 - 42 -	0.04 0.02 FUTU	96.49 96.47 NES (LI	96.3 FE)* DM	5 9,4 1m poin	162 to of 1
Sep Dec	96.44 E PROPETT	96. 98. H MURIC Sett p	12 - MARK rice C	0.04 0.02 FUTUI	96.49 96.47 NES (LE	96.3 FE)* DM Low	1m poin	to of 1 vol (
Sep Dec III THIRM	96.44 E PRONTTI Open 96.86	96.6 98.6 1 MURO Sett p 96.8	12 - 12 - MEATRIK rice C2 4 +	0.04 0.02 FUTUI range 0.01	96.49 96.47 NES (LE High 93.86	96.30 FE)* DM Low 96.84	5 9,4 1m poin Est. 16	162 to of 1 vol ( 626
Sep Dec III THIRM Jun Sep Dec	96.44 SE RECHTS Open 95.86 96.81 96.72	96.4 98.4 96.8 96.8 96.8 96.7	12 - 12 - 16 C2 14 + 0 + 0 +	0.04 0.02 FUTUI Venge 0.01 0.01 0.01	96.49 96.47 NES (LE High 96.86 96.81 96.73	96.30 FE;* DM Low 96.84 96.78 96.70	5 9,4 1m poin Est. 16 26 27	162 to of 1 vol ( 626 129 623
Sep Dec III THARM Jun Sep Dec Mer	96.44 Open 96.86 96.81 96.72 96.01	96.4 98.4 96.8 96.8 96.8 96.7 96.6	12 - 12 - 12 - 16 C2 14 + 10 + 10 + 10 +	0.04 0.02 FUTUS 0.01 0.01 0.01 0.01	96.49 96.47 NES (LE High 93.86 96.81 96.73 96.62	96.30 FEP* DM LDW 96.84 96.78 96.70 96.59	1m poin Est. 16 26 27 24	162 to of 1 vol ( 626 129 623 967
Sep Dec III THARM Jun Sep Dec Mer	96.44 Open 96.86 96.81 96.72 96.72 96.71	96.4 98.4 Sett p 96.8 96.8 96.7 96.6	12 - 12 - 16 C2 14 + 10 + 10 + 10 + 10 +	0.04 0.02 FUTUI enge 0.01 0.01 0.01 0.02	96.49 96.47 NEE (LE High 93.86 96.81 96.73 96.62 8 (LIFFE	96.30 FE)* DIM Low 96.84 96.78 96.70 96.59	1m points	ta of 1 vol ( 626 129 623 967 of 100
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Sep Dec III THIRII Sep Dec Mer III ONIII S Jun Jul Aug Sep	96.44 E BEORTH Open 96.86 96.81 96.72 96.61 MONTH S Open 96.85	96.8 96.8 96.8 96.8 96.7 96.6 <b>OROGIL</b> Sett p 96.8 96.8	12 - 12 - 14 + 10 + 10 + 10 + 10 + 10 + 10 + 10 +	0.04 0.02 FUTUR 0.01 0.01 0.01 0.02 FURBE 0.02 0.01 0.02	96.49 96.47 NES (LE High 96.85 96.81 96.73 96.62 B (LIFFE High	96.39 PEP DM LDW 96.84 96.70 96.59 96.59 DM3m LDW	5 9,4 1m poin 18: 16: 26: 27: 24: points:	162 to of 1 vol ( 626 129 323 967 of 100 vol ( 0
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Sep Dec III THIRI Jun Sep Dec Mer III O'III ! Jul Aug Sep III THIRI	96.44 SE NOORTH Open 96.86 96.81 96.72 96.87 Open 96.85 Copen 96.85	96.8 96.8 96.8 96.8 96.8 96.6 96.6 96.8 96.8	HEARK PURICE CT	0.04 0.02 FUTUR 4mge 0.01 0.01 0.02 FTURE 0.02 0.03 4mge 0.05	96.49 96.47 NES (LS High 96.86 96.81 96.73 96.62 High 96.86	96.39 96.84 96.59 97. DM3m LDW 96.85 12 L1000 LDW 93.02	Est.	162 150 of 1 1526 1529 1529 1529 1539 1500 150
Sep Dec III THIRM Sep Dec Mer III ONIII S Jun Jun Jun Jun Jun Sep	96.44 E NONTH Open 96.86 96.81 96.72 96.07 MONTH II Open 96.85	96.8 96.8 96.8 96.8 96.7 96.7 96.8 96.8 96.8 96.8 96.8 96.8 96.8	12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 -	0.04 0.02 FUTUR 0.01 0.01 0.02 FTURE 0.01 0.02 0.01 0.02 0.03	96.49 96.47 NES (LE High 96.86 96.81 96.62 1 (LIFFE High	96.30 Low 96.84 96.75 96.59 97 DM3m Low 96.85	Est. (15)	652 to of 1 to of 1 626 129 623 967 of 100 vol ( 78 0) ts of 1

Austria	(Sch)	19,6496	-0.152	5 404 - 5	88 1	9.8430	19.6374	19.5061	33	19,5081	2.8			1034	Aust	rie	Sett	12.0240	-0.1438 218	287	12,1510	12,0050	12,0015	2.2	11.9527	2.4	11.704	27 102
Belgkm	(BFr)	57,6138		1 604 - 6	71 5	8.2000		57.A588	3.2	57.1438	3.3	56.7135	1 11	102			EFA	35.2550			35,8950	35,2000		2.5	85.025		34.285	2.8 102.7
Denmerk	(DKr)	10.6313		4 271 - 3			10.6234	10.6058	29	10.5533	2.9	10.3316		105.		merk	(DKr)	0.5055			8.6712	6.4955	8.4937	22	8,488	22	B.357	2.3 104,3
France	(FM)	8,4039		8 977 - 1	-	8.5080	8.3977		-		-			82	2 Ani		(FM)	5.1425	-0.0477 400 -	450	5.2100	5.1357	5.1306	2.5	5.1062	2.8	4.908	28 814
Germany	(DAG)	9,4359 2,7920		3 319 - 3		9.5159	8,4318	9.4117	3.1	9.3638	8.1	0.1412		105			(FTr)	5.7740			5.8262	5.7890		24	5.7396		5.6245	28 104.7
Greece	(00)	444.820		6 907 - 6 6 806 - 0			2.7885	2.7844	8.5	2.7884	3.4	2.6981	3.4	104.			DIG	1.7065			1.7270	1,7048		2.6	1.8971	2.7	1.8802	2.8 103.
Iretand	(20)	1.0812		2 502 - 8			1.0902	1.0813	-41	1.0803	0.5		0.7	65.0			(D)	272.200			274,380	271,790		-39	274,825	-3.6	280.0	-32 64.7
Italy	<b>3</b>	2757.38		5 606 - E			2755.82	2739.29	-0.1	2750.89	-05	1.0735		78.			<b>#23</b>	1.5115			1.5125	1,4905	1.5109	0.5	1,5103	0.3	1.507	0.3
Luciambourg	(LFr)	57,6158		1 804 - 8				57.A588	32	57.1438	3.3	55.7132		102		mbourn	650	15.2550			1699.75			-1.A 2.B	1691,9	-1.1 2.6	1694.17	-0.4 75.7 2.8 102.7
Netherlands	(FI)	3.1412		7 995 - 4			3.1371	3.1327	3.2	3.1147	3.4	3.0366		102		rentencia	F1	1.9222			1.9410		1.9181	2.6	1,9095	2.6	1.889	2.8 102.2
Norway	(NKr)	11.6248		8 201 - 2		1.8852 1	11.5583	11,5941	8.1	11.3346	3.1	11.2886		98.1			(NK)	7.1133			7.1620	7.0893	7.095	2.6	7.0705	2.4	6.9448	2.4 97.1
Portugal	(Es)	282,798		2 647 - 9		85.751 2	282,503	282.648	0.6	282,273	0.7		-	93			(Es)	173.050				-,	173,035	D.1	172.97	0.2	171.66	0.5 93.5
Spain	(Pts)	238,387		8 248 - 5			236.248	236,227	8.0	295,787	1.0	239.092	1.4	77.5			Pin	144,850			148.050	144,500	144.65	0.0	144.573	0.2	143.315	O.D 77,1
Sweden	(SKI)	12.8707		8 815 - 7			12,6592	12.8482	. 20	12.6012	2.2	12,4072	21	83.0			SKI	7,7535	-0.0388 497 -	- 572	7,7968	7,7364	7.7441	1.4	7.7235	1.5	7.829	1.6 82.5
Switzerland	(SFr)	2.3493	-0.011	7 481 - 5	04	2.3694	2.3368	2.3300	4.9	2.3208	4.9	2.2960	4.8	104.7	Seet.	arriand	(SP)	1.4375	-0.0191 372 -	379	1.4505	1,4282	1.4327	4.0	1,423	4.1	1.3779	42 1042
UK	(E)			• •		-	-	-	-	-	-			98.1	UK		(2)	1.8342	+0.0067 338 -	- 346	1,6386	1,6304	1.633	0.9	1.6308	0.8	1.6228	D.7 99.2
Ecu	-	1,4354	-0.008	8 338 - 3	70	1.4478	1.4330	1.4327	22	1.4288	24	1.8997	2.5		. Ecn		-	1.1385		396	1,1419	1.1300	1.14	-1.5	1.1433	-1.7	1.1609	-2.0
SDR†	-	1.174787				•	•		-	•	-		٠, -		SDR	•	-	72205			-	-	-	-		-		
Americas	(Dece)			- 400	-											ricas												
Argentina Brazil	(Peso)	1.6332	+0.006	7 328 - 3 9 626 - 5			1.6294	•	-	-	-		-			rtine,	(Penc)	0.9994			0.9894	0.9984	•	-	-	•	•	
Canada	CS	2.2658		2 648 - 6			1.74B3								- Braze		RS	1.0729			1.0732	1,0724		- :				-: -:
	w Pesol	13,0491		4 377 - 6			2.2578	2.2995	3.3	2.2481	21	2.2084	2.8	84,1			CS	1.3885	,		1.3875		1,3836	2.6	1,378	25	1,359	2.0 84.1
USA	651	1.6342		7 338 - 3			1.6304	1,633	0.9	1,6306	0.6	1,6228	0.7	101.5	- Mexi		w Feac)	7.9850	-0.0095 800 -	900	7.9810	7,9880	8.0935	-16.3	8.295	-15.5	9.29	-16.3
Pacific/Middle			10,000	, 20a - a		12000	1200	1,000	0.3	1.0306	O.B	1.0220		1012			le East/	-		•	-	•	•	-	-	•	-	- 103.9
Australia	(AS)	21468	+0.004	1 455 - 4	80 :	2.1529	21406	2.1462	0.3	2.1443	0.5	2.1342	0.6	92.8	Aust		(ASS	1,3136	-0.003 182 -	141	1,3141	1,3132	1,314	-0.4	1.3141	-0.2	1,3131	0.0 85.7
Hone Kong	(HIGS)	12.6544		2 505 - 5				12.6485	0.6	12.6979	0.5	12.6031		-		Kona	04653	7.7435			7.7440	7.7430		-02	7.7459	-0.1	7,756	-02
Inclin	(Pal	58,4586		6 034 - 1			58.3470	-	-				-		ndie		Bul	35,7720			35,7970	35,7470	26.862	-30	36,147	-42	33.862	5.1
laraet	(Styl)	5.5518		6 453 - 5			5.5302		-		-			-	lezae		SH	3.3971			3.4100	3,3907	ander,	~	90.141	~~	-	0.1
Decrea	m	184.258		5 128 - 3			82,720	183,196	6.8	181,186	6.7	172.871	6.5	134.6	Jacon	-	m	112,750			114.150	111.900	112,195	5.9	111.09	5.9	106.19	5.8 133.3
Malaysia	(MS)	4,1069	+0.018	9 051 - 0	67	4.1162	4.0838	•	-		•				Make		0.00	2.5131			2.5136	2,5000	2.5154	-1.7	2.5185	-1.D	2.5384	-0.0
New Zealand	(NZS)	2.3685	+0.001	2 647 - 6	83 2	2,3727	2,3620	2.3663	0.1	2,3573	-0.1	2,3744	-0.3	112.5		Zesland		1,4481	-0.0053 474 -		1,4489	1.4474	1.4489	-0.7	1,4513	-0.9	1,4514	-0.9
Philippines .	(Peso)	43,1066	+0,160	2 570 - 5	02 4	3,1502 4	3.0670	•	-		-				Phil	opines	(Peso)	26.3790			26,3980	26,5800				-		
Sauci Arabia	SFO	6,1291	+0.025	2 274 - 3	07 (	8,1452	6.1150	-	•	•	-		-	•	Sauc	Andria I	(SFO	9,7505	-0.0001 504 -	508	3,7508	3.7504	3,7508	-0.1	3,7513	-0.1	3.7542	-0.1 -
Singapore	(83)	2.9183	-0.006	5 178 - 2			2,8178		•	-	•	-	•	-	Sing	apore	SS	1,4192	-0.0000 187 -	187	1,4283	1,4179	1,4176	1,4	1,4135	1.9	1,3917	1.9 -
South Alrica	(FI)	7.3552		5 513 - 5			7.3130	•	-	-	-	•		•	Sout	h Africa	(FQ)	4,5008	+0.0173 995 -	020	4.5100	4,4840	4,5403	-10.5	4.6178	-10.4	4,9158	-8.2 -
South Korea	(Won)			2 163 - 0			450,52	•	-	-	•		-	•	Sout	h Kores	(Wart)	891,000			803.500	888.500				-	100	
Talwon	(LZ)	45.5533		S D15 - 0			<b>15.4637</b>	-	•	-	-		•	-	Tarre		(12)	27,8750	-0.02 500 -	000	27,8000	27.8500	27.8757	0.0	27.877	0.0	27,8813	0.0 -
Thailand	(En)	39,9582	+0.864	647 - 4	77 4	2,0477 3	8,8050		•	-	-		-	-	()		(64)	24,4500	+0.43 000 -	000	25.7600	23.7500	24.5113	-30	24,835	-3.0	25,205	-3.1 -
1 Plates for June and trapled by Mid-rates in both The exchange at	CHICAGO SIN	the Dollar	Sporting to Sport total	nini Calcul m garbed S	test by THE	THE BRING	of England TERS CLI	SING SPO	<b>10</b>	1 .00 a DE	school red	1/2	A BK	Offer and	Quote Barre	d to the t	1690-100	क्रिक क्रम्बु	offer aproposit in the and by outrant inter subin are since pred	THE THE	L EK, Indi	end & BOU	tera quotac	d in US to	circui puce currency, J.I	P. Morgan	y Minigally p	notices Jun 6:
CROSS	RAT	ES AF	10 01	ERIVA	TIVE	s																			_			
EXCHAN		CROS	RAT DK	TES Ett	DM			B	N.	Kr Bi		Pta :	sk-	SFr		CS			Ecu	10				-	<b>^</b> !-			. 1
July		err	שוע		-	- 14.								ort				<u> </u>	1		Tar	าตล			Ch	an	err	
Belgium	(BFr)	100	18.45	16.38	4.846								1.98	4.078	1.738	3.933	2.836	319.8	2.481		<u>~~</u>	144		64.	VI.	<u> </u>	010	<u>~                                       </u>
Оегипаль	(DKs)	54.19	10	8.878	2.620								1.92	2.210	0.941	2.181	1.537	173.3	1,350									
France	(FFI)	81.06	11.27	10	2.959					32 299			3.43	2.490	1.080	2.401	1.732	195.3	1.521		S	stand	lard (	Cha	rtere	a Pi	_C	
Germany	(OMI)	20.64	3.808	3.380	1	0.387				63 101			.538	0.841	0.358	D.B12	0.585	65.99	0.514	1	_				ally is Supley			10
treland	(PET)	53.29	9.833	6.727	2.582		255			75 281			1.72	2173	0.825	2.096	1.512	170.4	1.328				,		,	,		111
traly	<u>u</u>	2.086	0.386	0.342	0.101								1480	0.085	0.036	0.082	0.059	0.662	0.052	U .	100-	00 0						W
Netherlands	FO	18.94	3.384	3.004	0.889				3.7	01 90.0 D 243			0.80	2.021	0.318	0.721	1,406	\$8.66 158.5	1.235		1334	UU,U	JU,UU	N U	ndate	3G P	uma	ry Ki
Norway	(KK)	49.56	9.146	6.117	2.402						_		UBU	0.831	0.354	0.801	0.578	65.15	0.508	Co	Ichin	Floo	time !	Date	Note	DC /	Saria	6 3
Portugus	(Es)	20.37	3.769	3.337	0.987	0,382	2 975.	0 1.11	1 41	10 TU	, 0	<b>J.J.</b> 4	M-01	~~~	****	0.00	0.278	62.13	W-246		viual	I IUd	ILLI ILLI	TO LE	FIRUU	50 F	361 it	

CHUS	S NA	res an	ID DE	RIVA	11VI-4					-								
EXCHA	NGE	CROSS										7.0						
Jur	1.0	BFY	DK	FFr .	DM	Æ	L	R	NRGr	B	Pts	SK:	SFr	2	<u> </u>	. \$	Y	Ecu
elgium	(BFr)	100	18.45	16.38	4.848	1.877			20.19	490.9	410.3	21.98	4,078	1.738	3.933	2.836		2.481
<b>COLUMN </b>	(DKs)	54.19	10	8.876	2.626	1.017			10.93	266.0	222.A 250.5	11.92	2,210	0.941	2.131	1.537		1,350
rence	(FFr)	81.06 20.64	11.27 3.808	10 3.380	2.959	0.387			12.32	299.7	84.66	13.43	2.490 0.841	1.060	2.401 D.B12	1.732		1.521
iemnuny reland	(E)	53.29	9.833	6.727	2.582	1	2550		10.75	281.9	218.5	11.72	2.173	0.825	2.096	1.512		1.328
aly	(L)	2.086	0.386	0.342	0.101	0.036		0.114	0.422	10.26	8.573	0.480	0.085	0.036	0.082	0.059	0.662	0.052
letherlands	e OFO	18.34	3.384	3.004	0.889	0.344			3.701	90.03	75.25	4,034	0.748	0.318	0.721	0.520	58.88	0.457
lorway	(NIKI)	49.56	9.146	6.117	2.402	0.930			10	243.3	203.4	10.80	2.021	0.860	1.949	1.406		1.235
ortugus	(Es)	20.37	3.759	3.337	0.987	0,382			4.111 .	100	83.59	4.A81 5.360	0.831	0.354	0.801	0.578	65.15	0.508
poin	(Pta)	24.37	4.497	3.892	1.191	0.457			4.916 9.174	119.6	186.8	. 10	1.854	0.423	0.959	1.290	77.95	1.133
woden	(SKr)	45.47 24.52	8.390 4.525	7,447	2.204 1.186	0.480			4.948	120.4	100.6	5.393	1	0.426	0.964	0.896	78.43	0.611
iwitzertend IK	(5)	57.91	10.63	9.436	2.732	1.081		3.141	11.62	282.8	238.4	12.67	2.348	1	2.266	1.634		1.435
onada	(CS)	25,43	4.692	4,184	1,232	0,477		1.386	5.130	124.8	104.3	5.502	1.037	0.441	1	0.721	81.32	0.634
SA	(5)	35.26	9.506	5.774	1.700	0.662	1687	1.922	7.113	173.1	144.7	7.754	1.438	0.612	1.387	1	1128	0.878
apen	m	31.27	5.770	5,121	1.515	0.587			5.309	153.5	128.3	6.877	1.275	0.545	1.230	D.887	100	0.778
cu	-	40.14	7.407	6,574	1.945	0.753	1921	2.186	8.098	197.0	184,7	8.827	1,637	0.897	1.579	1.139	126.4	1
		arc, Norwegi		_		per 10;	Bulgian Fa	enc, Yea, Es				PUTURE		V 12 (	<b> -</b>	V 100		
D-MARG	KINTU	RES (MM)						O t									-	
	Open	Latent	Change				Est. vol	Open int.			Open	Later	Chang	_				Open in
LIFT	0.5805	0.5869	+0.0074			796	33,472	71,304	Jun		1.8767 1.8882	0.8919	+0.018				25,417 10,202	70,915
øb.	0.5840	0.5906	+0.0073	0.590		836	16,040	34,818 459	Sep		0.9150	0.9150	+0.018			B150	12	890
ec							٠,	-100									_	
2W136	PLANC.	UTURES		_		_			_			RES (M		_	_			Land
ATI	0.6916	0.7010	+0.0111				23,048	33,578	Jun		.6338	1.6330	+0.001				16,834	35,830
ec ep	8969.0	0.7084	+0.0110			980 160	6,700 163	12,522 617	Sep		.8300	1,6298 1,6290	+0.001			224	3,574	7,374
ONDO			TES						EM:		ROPE			Change				nd Div
OILDO.	N MC	MEY R							Jen :		Ecu o	or. F	iate est Ecu	Change on day	y car	ic rate	% sprei v westo	est incl.
	N MC	Over-	ATES	One		ree	Stx months	One	Jun :	9 ad	Ecu co rected 0.7967	er. F ageb	inte	Change on day	76 + Car	A from	% sprew v weeks	est incl.
	N MC	Over- night	7 days notice	One	th mo	athe:	months	year	Jen :	od agei	Ecu o	er. F ageb 09 0.7	Sate est Ecu 56333	Change on day -0.00896 +0.54 +0.0081	7 - Cer 57	- from L rate 5.31	% sprei v westo	est incl.
pn 9 perbank St	erting	Over-	ATES	One mont	th mo	ethe 65 c	months 10 - 61	7 <sup>1</sup> 4 - 7	Jun : Freier Ports Finier Spein	od agei nd	0.7987 197,3 5,854 153,8	on. F ageb 09 0.7 98 18 24 5.0 25 18	56333 98.504 89515 56.878	0.00896 +0.54 +0.0081 +0.21	76 + 7 Cer 57 ~ 48 (	- from L rate 5.31 0.56 0.70	94 spread v weeks 1.82 1.78 1.25	98 -4 -5 -8
on 9 perbank State perling CDs	erting	Over- night	7 days notice	One mont	th mod 51 61 64 611	65 6 611 6	months	year	Jun : Froise Ports Finite Spain Italy	od agel nd	0.7967 197.3 5.854 183.8 1908.4	00 0.7 00 0.7 00 18 24 5. 25 18 48 19	56333 56333 98,504 69515 55,818 84,94	Change on day +0.54 +0.0091 +0.21 +7.7	94 + 7 cer 67 ~ 18 (12 (13)	- from L rate 5.31 0.56 0.70 1.21 1.49	% sprew v weeks 1.82 1.78 1.25 0.88	96 -4 -5 -8 -11
on 9 terbank Streeting CDs matury 366	erting	Over- night	7 days notice	One mont 6% - 6 6% - 6	th mod 54 64 54 641 54 641	65 6 61 6	13 - 612 months	7 <sup>1</sup> 4 - 7	trains Ports Floins Spair Italy Denn	od agel nd	0.7967 197.3 5.854 183.8 1908. 7.345	on. Fi agent 09 0.7 98 19 24 5.7 25 16 48 19 55 7.7	56333 56333 98.504 89.515 55.818 834.94 45531	0.0099 +0.56 +0.0091 +0.0091 +7.7 -0.0105	74 + 47 cer 57 ~ 18 18 (19 19 77 52	- from L rate 5.31 0.56 0.70 1.21 1.49 1.49	% sprew v wester 1,82 1,78 1,25 0,99	98 -4 -5 -8 -11 -10
on 9 terbank Statering CDs mateury Bills ank Bills	erting	Over- night 61 <sub>8</sub> - 5	7 days notice	One mont 6% - 6 6% - 6 6% - 6	th mo	65 6 61 6 64 6	months 10 - 61	7 <sup>1</sup> 4 - 7	trains Ports Finis Spair Italy Denn Noth	od agei nd n	0.7967 197.3 5.854 183.8 1908. 7.343 2.180	on. Financia (1986) 18 18 18 18 18 18 18 18 18 18 18 18 18	56333 98.504 98.515 55.818 98.4.94 45531 20273	0.0096 +0.56 +0.0091 +0.0091 +7.7 -0.0106	94 + 7 car 187 ~ 188 (198 ) 19 (198 ) 19 (198 )	- from 1. rate 5.31 0.56 0.70 1.21 1.49 1.49	94 spread v wester 1,92 1,78 1,25 0,99 0,96	36 -4 -5 -8 -11 -10 -11
on 9 terbank Statering CDs mateury Bills ank Bills scal author	erting	Over- night 6 <sup>1</sup> g - 5	7 days notice 8 <sup>1</sup> 2 - 6 <sup>5</sup> 1	One mont	th mo	65 6 61 6 64 6	12 - 612 14 - 612 14 - 612	year 7 <sup>1</sup> 4 - 7 6聲 - 8强	trains Ports Floins Spair Italy Denn	od agei nd n mark erlande	0.7967 197.3 5.854 183.8 1908. 7.345	on. F again 09 0.7 98 18 24 5.7 25 18 18 19 55 7.7 79 25 73 1.7	56333 56333 98.504 89.515 55.818 834.94 45531	0.0099 +0.56 +0.0091 +0.0091 +7.7 -0.0105	74 + 47 cent	- from L rate 5.31 0.56 0.70 1.21 1.49 1.49	% sprew v wester 1,82 1,78 1,25 0,99	98 -4 -5 -8 -11 -10
terbank Staterling CDs mateury Bills and Bills scal author scount Ma	erting a ity steps.	Over- night 6 <sup>1</sup> s - 5 6 <sup>1</sup> s - 6 6 <sup>1</sup> s - 6 <sup>1</sup> s	7 days notice 61 <sub>2</sub> - 65 51 <sub>6</sub> - 61 51 <sub>6</sub> - 61	One more 6% - 6% - 6% - 6% - 6% - 6% - 6% - 6%	th mo	65 6 61 6 62 64 6	months 101 - 612 102 - 612 103 - 613	year 7 <sup>1</sup> 4 - 7 6聲 - 8强	trains Ports Finis Spati Italy Denn Noth Gent	od agel nd n mark erlande may	0.7987/ 197.3 5.854 193.8 1908. 7.343 2.189 1.925 13.54 39.71	09 0.7 98 18 24 5.0 25 18 48 19 48 19 77 2.2 73 1.3 35 13	58333 98.504 89.515 55.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818 95.818	Change on day +0.54 +0.0081 +0.201 +7.7 -0.0108 -0.0033 -0.0033	94 + car 67 - car 18 (19 19 19 19 19 19 19 19 19 19 19 19 19 1	- from - rate 5.31 0.56 0.70 1.21 1.49 1.49 1.52 1.57 1.71	% sprew v weeks 1,824 1,822 1,78 1,25 0,99 0,99 0,91 0,77 0,75	36 -4 -5 -8 -11 -10 -11 -15 -12 -13
terbank Staterling CDs mateury Bills and Bills scal author scount Ma	erting a ity steps.	Over- night 6 <sup>1</sup> g - 5	7 days notice 6 <sup>1</sup> 2 - 6 <sup>5</sup> 1 - 6 <sup>1</sup> 2 - 6 <sup>1</sup> 3 - 6 <sup>1</sup> 4 3 - 6 <sup>1</sup> 2 p	One more	th models of the second	65 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	months 183 - 612 183 - 612 183 - 613	7 <sup>1</sup> 4 - 7 6費 - 6型 7 - 6營	trains Ports Finis Spain Italy Denn Neth Genn Austr	od agel nd n mark erianda many fa	0.7967/ 197.3 5.854/ 163.8 1908. 7.343/ 2.160/ 1.925/ 13.54/	09 0.7 98 18 24 5.0 25 18 48 19 48 19 77 2.2 73 1.3 35 13	56333 98.504 89.515 55.818 834.94 45531 20273 95785 1,7799	Change on day +0.56 +0.0091 +0.21 +7.7 -0.0108 -0.0033 -0.0033	94 + car 67 - car 18 (19 19 19 19 19 19 19 19 19 19 19 19 19 1	- from L rate 5.31 0.56 0.70 1.21 1.49 1.49 1.52 1.57	94 spread v wester 1.82 1.78 1.25 0.89 0.96 0.81 0.77	36 -4 -5 -8 -11 -10 -11 -15 -12
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0.575	0.1		0.97	1.30	0.7		0.41	0.83
0.500	0.1		0.67	1,04	. 0.3		0.62	0.85
0.895	0.0		0.45	0.80	0.6		0.90	1.08
	day's vol. Ca	-						30,045
E THE	Coen	Lete				5 OT 100		Open in
	94.20			•	_	14.19		387,474
Jun Sep	94.05					4.03		504.946
Dec	93.88	93.				13.83		406.312
E US T	REAFURY	BELL F	UTURE	(MAA) S	im per 1	00%		
	94.94	44.		0/	.25	14.84	219	4.000
Jun	94,34	94.5						
Jun Sep Al Open	94,59 94,59 Internal figh.	94.5	59 ·	. 9		4.89	340	5,933
Sep Al Open EL EUR	94.69	S4.i uro for p PTIONE	(LIFFE)	. S	1.89	00%	340	
Sep All Open	94,69 Internet figs.	S4.i uro for p PTIONE	59 . Weisse da	. S	1.89	00%		5,933
Sep Al Open E EURo Strike	94.89 Internal figs.	SALI ure for p	(LIFFE) I	o V	iote of 1	34.89 34 34 0.02	PUTS	5,933 Sep 0,04
Sep Al Open El EUR Strike Price	94.59 Internet figs. DOMESTICK CO	Jul 0.07	CALLS -	Sep 0.09 0.02	Jun 0.01 0.17	00% 0.02 0.20	340 PUTS Aug 0.03 0.21	5,933 Sep 0,04 0,22
Sap AI Open EURo Strike Price 9678 9700 9725	JUIN 0.10 0.01 D	Jul 0.07	CALLS - AUG 0.06 0.01	Sep 0.09 0.02 0.02	Jun 0.01 0.17 0.41	0.02 0.45	340 PUTS — Aug 0.03 0.21 6.45	\$ep 0.04 0.22 0.45
Sap Al Open EUNic Strike Price 9678 9700 9725	JUIN 0.10 0.01	Jul 0.07 D	CALLS - AUG 0.06 0.01 0	Sep 0.09 0.02 0	Jun O.01 O.17 O.41	34.89 00% 0.02 0.20 0.45	340 PUTS — Aug 0.03 0.21 0.45 22351 Pub	\$ep 0.04 0.22 0.45
Sap Al Open Elline Strike Price 9678 9700 9725 Est. vol. 1 Elline Strike	94.69 Internal figs. Jun 0.10 0.01 D cost, Cath 80 0.599785 F	Jul 0.07 D SS Pars	CALLS -	Sep 0.09 0.09 0.02 0 0.02 0 0.02	Jun O.01 O.41 O.05 O.41 O.61 O.61 O.61 O.61 O.61 O.61 O.61	34.59 00% 3ul 0.02 0.20 0.45 . Cats 5	940 PUTS — Aug 0.03 0.21 6.45 22351 Pus 1 100% PUTS —	Sep 0.04 0.22 0.45 1 331535
Sap Al Open Elline Strice Price 9678 9725 Est, vol. 6 Elline	Jun Ontario Con Jun Onto Onto Onto Onto Onto	Jul 0.07 D SS Pars	CALLS - Sep	Sep 0.09 0.02 0 nous day's 0.0772)	Jun O.01 O.41 O.05 O.41 O.07 O.41 O.07 O.41 O.07 O.41 O.07	34.89 30% 0.02 0.20 0.46 . Cats 5	940 PUTS — Aug 0.03 0.21 0.45 22351 Puts — 1 100% PUTS — Sep	Sep 0.04 0.22 0.45 331535
Sap Al Open Elline Strike Price 9678 9700 9725 Est. vol. 1 Elline Strike	94.69 Internal figs. Jun 0.10 0.01 D cost, Cath 80 0.599785 F	Juli 0.07 0 0 50 Puss RAMC	CALLS -	Sep 0.09 0.09 0.02 0 0.02 0 0.02	Jun O.01 O.41 O.05 O.41 O.61 O.61 O.61 O.61 O.61 O.61 O.61	Jul 0.02 0.20 0.46 coints o	940 PUTS — Aug 0.03 0.21 6.45 22351 Pus 1 100% PUTS —	Sep 0.04 0.22 0.45 1 331535

Capital Floating Hate Notes (Series 3)

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from 10th June 1997 to 10th December 1997 the Notes will carry interest at the rate of 6.2125 per cent per

Interest payable on 10th December 1997 will amount to US\$315.80 per US\$10,000 Note and US\$7,895.05 per US\$250,000

> West Merchant Bank Limited Agent Bank

> > Denmark US\$1,000,000,000

Notice is hereby given that the notes will bear interest at 6.6875% per curum from 6 June 1997 to 8 September 1997. Interest payable on 8 September 1997 will amount to \$172.23 per \$10.000 note

and \$1,7222.26 per \$100,000 Agent: Morgan Guaranty Trust Company **JPMorgan** 

Halifax Plc

Hallfax plc \$500,000,000 Floating rate notes

March 1999



Floating rate notes 1997 The notes will bear interest at 5.6875% per assum from to 3.5575% per dayant from 10 Jane 1997 to 10 Septembe 1997, Interest payable on 10 September 1997 will amount to US\$14.53 per US\$1,000,

US\$145.35 per US\$10,000 and US\$1,453.35 per US\$100,000 note. Agent: Morgan Guaranty Trust Company

US\$500,000,000 Irish Permanent Floating rate notes September 1999 Treasury plc 000,000,0002 Notice is hereby given that Guaranteed floating rate the notes will bear interest at 5.8125% per annum from potes 1997 10 June 1997 to 10 September 1997. Interest payable on 10 September 1997 will

amount to US\$14.85 per US\$1,000 note, US\$148.54 per US\$10,000 note and US\$1,485.42 per US\$100,000 Agent: Morgan Guaranty Trust Company **JPMorgan** 

#RISH PERMANENT

The notes will bear interest at 6.7875% perantum for the Interest period 6 June 1997 to 8 September 1997, Interest poyable on 8 September 1997 will be \$174.80 per \$10,000 note and \$1,748.01 per \$100,000 note. Agent: Morgan Guaranty Trust Company

**JPMorgan** 

#### **EUROPE STRATEGY FUND**

98.50 98.40 98.24

98.13

99.39 99.23

98.95

95.80 95.77

98.95

-0.07 -0.08 -0.07 -0.05

THREE MONTH ECU PUTURES (LIFTE) Sourism points of 100%

RA OPTIONS (LIFFE) L1000m points of 100%

Sett price Change -0'05 -0'05 -0'01

98.58 98.53 98.34

+0.05 98.95 98.95

95.84 95.80

95.76

MONTH EUROYEN PUTURES (LIFTE) Y100m points of 100%

98.49 96.86 98.23

95.78 95.77 95.78 5473

managed by Europe Harmony Fund Management (Lexembourg) S.A.

17, Côte d'Eich, L-1450 Luxemb R.C. Luxembourg B 33 497

In accordance with stricle 17 of the Management Regulations of Europe Strategy Pand (the "Pund"), the Fund coased to exist as from May 315t, 1997. Europe Harmony Pand Management (Luxembourg) S.A. has finalised an approved the liquidation procedure.

All redemption and liquidation proceeds have been paid to the sharehold entitled there to und, accordingly, no amount has been deposited at the Caisse de

The documents and accounts of the Fund will restain deposited at the offices of

Banque Pictet (Luxembourg) S.A., 17, Côte d'Eich, L-1450 Luxembourg, for a Europe Harmony Fund Management (Luxembourg) S.A.

T.LML (LUXEMBOURG) S.A.

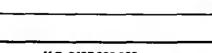
## U\$\$ 20,000,000 FRN DUE 1998

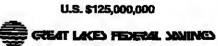
in accordance with the provisions of the above mentioned Note notice is hereby given as follows:

Interest period: June 9, 1997 to December 8, 1997 (182 days) Interest payment date: December 8, 1997

Interest rate: 6.51484% per annum Coupon amount peyeble per Bond of US\$ 100,000: US\$

Agent Bank BANQUE INTERNATIONALE BILLY





Colleteralized Floating Rate Notes Series A due December 1997

n accordance with the provisions of the Notes, notice is hereby given that or the three month interest Parlod from June 10, 1997 to September 10, 1997 the Notes will carry an Interest Fate of 6.1975% per annum. The Interest payable on the relevant payment date, September 10, 1997 will be U.S. \$1,581.25 per U.S. \$100,000 principal amount of Notes.

June 10, 1997

**O**CHASE

CREDIT LOCAL DE FRANCE FRF 500 000 000 REVERSE FLOATER BONDS DUE 2000 Sol 000 000 REVERSE FLOATER BONDS DUE 20
ISIN CODE: XS0047358972
For the period June 06, 1997 to December 08, 1997
the new rate has been fixed at 9,17266 % P.A.
Next payment date: December 08, 1997
Coupon at: 7
Amount:
FRF 471.37 for the denomination of FRF 10 000
FRF 4 713.73 for the denomination of FRF 100 000
FRF 4 713.73 for the denomination of FRF 100 000

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST S.A. LUXEMBOURG



Notice is hereby given that the Rate of interest has been fixed at 6.8125% and that the interest payable on the relevant interest Poyment Date September 10, 1997 against Coupon No. 32 in respect of US\$100,000 naminal of the Notes will be US\$1,740.97.

ook, N.A., (Compareiro Agency & Trust), Agent Bank CITIBANCO

# Chinese copper usage underestimated, say analysts

By Kenneth Gooding, Mining Correspondent

Rig differences in official statistics covering China's copper consumption caused some detective work.

Six months later, the anamarket and official esti- \$1.35 in 1998." She adds that have increased substantially cantly above market expectheir copper price forecasts. resource analyst at BT Secu- and 911/2 cents in 1998".

rities (Australia), who was responsible for much of the detective work, says: "We expect the copper price could reach US\$1.30 a pound [\$2,865 a tonne] by the end analysts at Bankers Trust, of 1997 and \$1.45 a pound the investment bank to start [\$3,196 a tonne] by the end of 1998.

"For the purpose of forelysts have concluded that casting, we assume the aver-Chinese copper usage "might age price of \$1.20 in the secsignificantly exceed both ond half of this year and mates". Consequently, they the forecasts "are signifitations of 98 cents a pound Ms Virginia Howarth, for the second half of 1997

Ms Howarth suggests that the previous official figure, and Industrial production) the Bankers Trust analysis provided by China National and with the microeconomic may at least partly explain many recent discrepancies in world copper statistics. including the recent revisions by the UK-based World Bureau of Metal Statistics, whose fleures many analysis rely on for their basic infor-

mation. She says Bankers Trust started its inquiries after the Chinese State Statistical Bureau published its latest 10-year survey at the end of 1996. This put China's copper consumption in 1995 at 1.58m tonnes, compared with its gross domestic product nomic growth.

Nonferrous Metals Corpora- components which use coption (CNNC), of 980,000

As China accounts for about 10 per cent of global copper consumption and is a components of industrial key "swing" factor in the output including motor outlook for the global copper market. Bankers Trust and refrigerators). decided to dig deeper.

made detailed comparisons copper consumption statisof Chinese copper consumption with the macroeconomic factors in the country'a economy (for example,

per (such as foreign capital ventures, capital construc- rise to 1.621m tonnes this tion in electricity and telecommunications as well as vehicles, washing machines

The results led her to con-Ms Howarth says she clude that previous refined tics might have been significantly underestimated. She also concluded that China was poised for further eco-

Ms Howarth argues that, conservatively, China consumed 1.3m tonnes of copper in 1995 and that this could year and to 1.862m tonnesin 1998.

This would cause the global copper market to have a supply deficit of 210,000 tonnes this year and one of 472,000 tonnes in 1998, she

She expects the supply deficit to continue in 1999 and says: "we expect that the copper price will remain at least at \$1.35 a pound [\$2,975 a tonne] in 1999."



## Colombia tries new approach to coffee pest

Bio-technology may replace a toxic and ineffective poison in fighting the berry borer beetle

than 2mm long, Hypothenemus hampei, the coffee berry borer beetle, is an ugly beast as far as coffee producers are concerned.

Since the 1930s the beetle has slowly wormed its way north from Brazil. Five years ago it reached Colombia, of the 900,000 bectares planted with coffee. The fear is that by 2000 all Colombian coffee farms will be affected. The International Coffee Organisation (ICO) says this

minute parasite now annually costs Latin America's coffee growers \$500m in lost Colombia's national coffee growers' federation has just

reported that production for the July-September quarter will be no more than 1.5m 60kg bags, well below normal average exports of 900,000 bags a month, partly as a consequence of the beetle'e activities.

that 1997 will see a global newly-fertilised females only shortage of arabica coffee. which in May drove prices to a 20-year peak. It seems that inside the bean, it is rela-

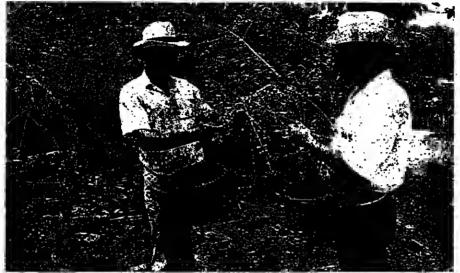
mall is not necessarily Colombia – which speci-beautiful. At no more alises in arabica and is the world's second biggest coffee producer, after Brazil - may this year harvest less than 10m bags, compared with 13m in 1996.

"The beetle is coffee's most damaging insect pest on a worldwide basis. Given there has been a deficit of where it now infests 680,000 arabica production over consumption for the past four years, of as much as 8m bags annually, there's an urgent need to control it," says Mr Pablo Dubois, head of operations at the ICO. Controlling the beetle has

been largely limited to spraying plantations with the insecticide endosulfan which is highly toxic and has no human antidote. In any case, the borer beetle'e life-cycle militates

against the efficacy of such pesticides. It bores into the coffee cherry and often the bean itself where the female lays eggs. Males never leave the tun-

There is growing concern nels eaten into the beans; briefly exit to find new beans. Once the beetle is



Some Colombian coffee farmers may be able to give up chemicals entirely

tively protected from sprayed-on pesticides. Colombian arabica has long bad a high reputation, particularly in the US, for purity, which increasing use of insecticides will damage. However, there are now some encouraging alternatives to poison.

the International Institute of Biological Control (IIBC), part of CAB International, a 40-member inter-governmental organisa-tion, in conjunction with farmers to adopt tidy habits,

Cenicafé, the Colombian Coffee Research Institute, will have concluded a four-year project aimed at developing bio-technological methods of controlling the berry borer in Colombia

The IIBC/Cenicafé team has adopted a multi-pronged approach involving spraying thew Cock, deputy director on the coffee bushes a naturof the IIBC. "It's all a quesrally-occurring paraeitic fungi, Beauveria bassiana; introducing from Africa three types of tiny parasitic wasp that inhabit and kill

clearing and destroying all dropped berries, thus cutting the risk of spreading the infestation.

"Each of these contribute perhaps 5 to 10 per cent mortality rates, so they shouldn't be regarded as a 'silver bullet'," says Dr Mattion of introducing more mortality into the system."

"All coffee producers now suffer from this pest, not least Colombia, However, on utation - than the chemists. the basis of this research I think Colombia is further

solution," he adds.

"It's now quite practical to think that with this integrated management, Colom-bian farmers may in some areas be able to give up using chemicals entirely."

he IIBC's work on this pest is now going global. With financial backing from the Common Fund for Commodities (the Amsterdam-based organisation established in 1989 by UNCTAD to provide finance for commodity projects), as well as from France, the UK and the US Department of Agriculture, the ICO has just started applying the borer beetle research from Colombia to six other leading cof-fee producers - Ecuador, Guatamala, Honduras. Jamaica, Mexico and India.

Dr Cock'e project still has a comple of years to run, and no-one is forecasting a swift termination for the berry borer beetle. After all, the parasitic wasps now being introduced to Colombia have been in Africa as long as their favoured food, the berry borer. But in time, biotechnicians may prove much better allies of the coffee farmer - protecting both his plants and coffee's vital rep-

Gary Mead trading it was up 8.75 cents a he added.

## High stocks put pressure on oil

MARKETS REPORT By Gary Mead and Kenneth Gooding

The steady recent downward pressure on oil prices saw the benchmark Brent blend July future down 6 cents a barrel to \$17.65 in late trading yesterday, following a 62 cent plunge on Friday.

Brent oil prices on London's International Petroleam Exchange have now fallen \$7 a barrel since January, driven down by relatively high world stocks which so far this year have exceeded increased demand. Some specialists yesterday were forecasting a price range of \$15 to \$18 a barrel for the rest of this year. Fur-

ther depressing the market is the probable resumption of supplies from Iraq in the next few weeks. Coffee recovered somewhat on the London International Financial Futures

Exchange, with the July robusta future closing \$67 higher at \$1,890 a tonne. On the Coffee, Sugar and Cocoa Exchange in New York, the July future for

pound to 246 cents. Worries persisted about frost in Bra-zil, but local forecasts see no signs of damaging cold.

Platinum and palladium markets quietened after the pandemonium last week that sent prices soaring. Traders said there was virtually no business and not all market participants were offering forward prices.

Palladium closed in London up another \$2 an ounce at \$226 while platinum eased back to close at \$466.5 an ounce, down \$23.5.

Bureaucratic bold-ups have prevented all exports this year from Russia, the biggest palladium producer and second biggest producer of platinum. One Japanese trader in London said be was confident deliverles from Russia to Japan, the biggest consumer, would start early in July, but it was not clear bow much metal would be in the first shipment.

A. 电中枢程度:

"Japanese end-users are very unhappy about the delay. When deliveries start again I am sure they will begin stockpiling in order to try to avoid this problem in the future. In the long term arabica pulled back some of they will be trying to find ast week's losses; in early substitutes for palladium."

#### COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading) E ALUMENBUM, 99.7 PURITY (S per torne

	Cash	3 prilits
Close	1581.5-82.5	1605.5-06.0
revious	1572-3	1596-7
Mgh/kaw		1611/1602
M Official	1560-61	1604.5-5.0
arti close		1603-04
pen Int.	× 261,054	
otal daily turnover	70,720	
ALGMINIUM AL	LOY (5 per to	тие)
lose	1450-55	1475-77
revious	1448-53	1471-6
igh/law		1490/1475
M Official	1452-3	1478-80
erty close		1472-76
pen int.	5,275	
otal daily turnover	4,684	
LEAD (S per ton	ne)	
cee	625-27	639-40
revious	632.5-3.5	645-6
gh/low	625	645/637
M Official	625-6	636-8.5
erto ciose		641-42
pen int.	35,549	
ital daily turnover	7,371	
NICKEL (\$ per t	onne)	
COS	7155-65	7270-75
revious	7225-35	7330-40
gh/low	7190/7180	7340/7240
VI Official	7180-90	7290-91
erb close pen int.	53,211	7250-55
tal delly turnover	12.632	
TIN (3 per tonne		
Coo	5505-75	5610-15
revious	5705-15	5730-40
at/low	3. 00 .0	5710/5580
M Official	5650-60	5685-90
ut close		5575-85
pen int.	18,676	
tal daily turnover	4,684	
ZINC, special N	gh grade (\$ p	er tonne)
COOP	1332-33	1356-57
evious	1347.5-8.5	1371-2
gh/low	1348	1371/1351
	1044 1 2	

M LME AM Official £/\$ rate: 1.6366 LME Closing £/\$ rate: 1.6296 Spot: 1,6353 3 miles: 1,6316 8 miles: 1,6393 9 miles: 1,6253

1341-1.5 94,177 17,821

2557 2558-7

COPPER, grade A & per tonne

117.25 +0.25 117.25 116.60 348 2,278 117.55 +0.40 116.60 116.60 3.304 31.851 115.45 +0.50 115.50 115.50 114.45 +0.40 114.70 113.60 112.35 +0.30 111.60 111.80 4,590 57,917 PRECIOUS METALS E LONDON BULLION MARKET

\$ price 2 equiv SFr equiv 343.30-343.60 343.85 210.435 485.312

...4.01 6 months ... p/troy oz. 293.85 481,35 486,25 3 months 6 months 310.05 503.80 **Gold Colm** \$ price 344-348

Precious Metals continued GOLD COMEX (100 Troy az.; S/troy az.)

Jun	343.9	+0.7	344.4	343.0	108	489
Ang	346.3	+0.6	347.3	345.5	27,040	72,367
Get	348.8	+0.6	349.2	348.0	161	7,528
Dec	351.3	+0.6	351.8	350,2	061	25,141
Feb	353.8	+0.6	353.7	353.7	184	9,452
Mar.	356.2	+0.7	-	-	234	3,972
Total						139,305
W PL	MUNITA	NYME	X (50 )	lioy o	4; <b>3/</b> 00	y (III.)
Jul	45L1	-34	459.5	447.0	4,476	13,248
0et	423.6	-1.3	429.0	418.0	1,874	5,157
Jes	418.1	-1.2	424.0	415.0	16	1,303
Apr	414.1	-1.5	-	-	2	22
Total				_		19,736
$\overline{}$	LADE	MYM P	ex (100	Troy	z.; \$/tr	oy ce.)
Jun	209.50				190	297
2eb	174.90				274	6,688
Dec			178.15	171.00	76	431
Jag	164.90	-4.25	-	-	-	95
Tetal	-				374	7,751
E SL	VER CO	(EX 5)	100 Troy	CC.; C	a Extro	(OZ.)
Jen	472.6	-4.3	-	485.0	14	2
74	474.0	-4.3	482.0		29,166	
Sep	478.6	-4.1	486.5	475.Q	1,111	10,400
Dec	485.2	-39	492.5	481.0	864	7,762
Jen	487.3	-3.8				17
Total	492.1	-3.7	499.0	489.5	181 31,405	8,539 <b>88,57</b> 7
	RGY		o,ŋ X	00 ban	role. \$/	(Jerred
	Labort					Open
	price (	-	Mark.	LOW.	Wei	*
74		-0.10	18.96		74,572	
Amp		-0.06	19.23		47,182	
Sep		-0.09	19.45		16,103	
Oct Nev		-0.05	19.48	19.37		21,815
Dec	19.52 19.62	-0.02	19.58	19.52		17,507
Total	13,02	+0.02	1872	19.80	7,255	
						-

HEATING OIL MINEX (42,000 US gails,) of US gails,) 52.10 -0.16 52.75 52.06 10,211 21,439 52.10 -0.16 52.75 53.05 3,915 11,241 55.06 -0.07 55.70 55.00 1,955 0,833 55.90 -0.01 55.15 55.00 4,187 15,854

Sett Day's Open price change Righ Low Yel let 160,00 -4.25 162,00 159,75 5,527 14,039 165.75 -4.00 187.00 185.50 2,310 5,938 168.25 -3.75 169.25 168.00 824 5,538 170.25 -3.50 171.00 170.25 571 2,462 E NATURAL GAS WAEX (10,000 mmBh; \$/amBh) 2.150 -0.038 2.195 2.150 13,393 32,773 2.160 -0.038 2.205 2.180 4.063 23.47 2.160 -0.022 2.185 2.185 1,832 18,157 2.160 -0.018 2.190 2.170 1,353 20,024 2320 -0.008 2330 2300 489 9,147 2450 -0.009 2465 2450 644 12,546

MYMEX (42,000 US galls.; c/US galls.) -0.63 57.60 58.40 17,105 49,375 -0.31 57.00 58.10 8,350 18,630 -0.25 56.40 55.80 2,155 5,222 - 56.15 54.85 388 3,475 - 54.80 54.50 122 1,858 +0.05 54.75 54.25 442 4,108 22,782 78,880

GRAINS AND OIL SEEDS

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1				365.50			
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_	YABEAI 21.23 21.44 23.64 23.75 23.96	-0.23 -0.24 -0.23 -0.23	23.50 23.65 23.65 23.65 23.75 24.18	582.00 6,000k 22.96 23.16 23.38 23.45	149 40,200 5,696 3,581 1,195 517 1,610	1,870 (70,713 (70,713 (43,792 17,334 9,168 10,501 18,569 1,473	1

418 1,225 358 583 57

Deniend for tea was intued, The Tea Bro-kers' Association reports. Only fair demand prevailed for landed teas. Bright East Africans were generally between 5 pence and 10 pence lower, with only selected lines firm. Coloury mediums were selectly to 5p lower and there were some withdrawals among plainer sorts. There was good demand for offshore teas. Bright bas were about steedy my colours. Bright bas were about steady and coloury Central Africans were taly firm to dearer, Cuotations for this sale, Landed: best available 168p; good 158p; good medium 147p; medium 148p; low medium 128p; (north). The highest price realised this week was 168p for a Kenya PF1. SOFTS W COCOA LIFFE (10 tonnes; £/turne) Day's Dent Character Might Lawr Vet last

+7 1002 988 1,745 22,337 +3 1022 1009 2,546 24,058 +2 1021 1010 542 30,136 +1 1032 1023 607 31,358 S COCCA SCCO (SDR's/tonnel

Pres. day 1116.32 +87 1890 1831 1,515 18,339 253.20 +16.05 258.00 235.50 3.995 7.648 223.80 +5.45 225.50 214.00 2,850 193.30 +8.45 183.45 186.00 851 178.90 +7.25 180.00 175.00 282 COFFEE (ICC) (US cents/pound)

28.1 +0.1 225.5 324.9 860 15,663 316.8 +0.0 316.7 315.5 381 8,111 312.9 +0.6 314.2 313.0 138 2,792 314.1 +0.9 314.2 313.0 131 2,540 312.1 +0.3 312.0 212.0 77 784 312.1 +0.2 311.5 315.5 3 598 1,332 316.0 11.45 - 11.47 11.37 9.386 78,410 11.31 +0.05 11.32 11.22 5,124 63,253 11.19 +0.05 11.20 11.11 2,209 22,958 11.07 +0.05 11.07 11.02 338 8,747 11.00 +0.03 10.97 10.97 173 3,194 10.90 +0.01 10.88 10.81 84 933 72.12 -0.25 72.80 71.90 9.093 30.892 74.09 -0.16 74.45 74.00 1.302 5.428 74.74 -0.31 75.15 74.95 4.490 25.593 75.95 -0.25 76.85 76.85 4.87 25.76 76.80 -0.25 76.85 76.85 45 524 78.80 -0.30 77.10 76.82 45 524

E CRANGE JUICE NYCE (15,000lbs; certs/be) 76.80 -0.90 77.75 76.50 1,353 15,582 79.30 -0.80 80.25 79.00 803 8,952 81.80 -0.80 83.00 81.80 84.50 -0.60 85.10 84.50 87.20 -0.50 88.00 87.50 28 1,241 90.05 -0.15 90.70 90.70 - 286 2,181 21,587 VOLUME DATA
Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CET, NYCE, CME, CSCE and IPE Crude Oil are

INDICES E Routers (Base: 18/9/31 = 100) Jun 9 Jun 6 month ago year ago 2008.8 2008.5 1970.8 2105.0 E CRS Putures (Base: 1967 = 100) Jun 6 Jun 5 month ago year ago 246.80 246.64 E GSCI Spot (Base: 1970 = 100) LEE WA Aluminium

MEAT AND LIVESTOCK III LIVE CATTLE CME (40,000lbs; cents/lbs)

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4				53,150		48,205	
t.	55,850	-0.275	67,500	66,625	2,656	22,341	
	68,500	-0.250	89,500	69.500	760	10,635	
•	70.450	-0.050	70.750	70.425	895	6,005	
*	72,300	-	72,500	72.275	179	2,216	
				1	4,622	161,781	
L	AN HO	2S CM	E (40,0	OOTba;	cents/	be)	
	81.425	-0.700	81,250	50.360	1,699	6,541	
				79.900		10,785	
4	78,400	-1.175	79,900	78.100	1,875	8,850	
	70.550	-0.725	71.750	70,250	794	6,645	
C	BL875	-1.075	65,750	86.500	400	3,545	
b	54.800	-1.500	55,350	84.650	105	1,499	
					·	20.608	
_					7,864	ani,one	

IN PORK BELLIES CAVE (40,000 bs; cents/bd 63.575-0.825 85.100 82.675 2,819 5,254 63.350-0,675 84,725 82,400 1,026 2,283

LONDON TRADED OPTIONS Strike price \$ torsse - Calls - - Puts -

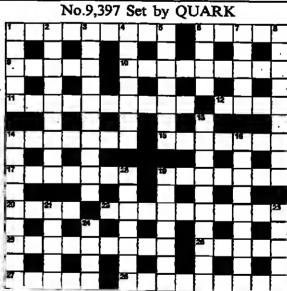
E COFFEE LIFFE LONDON SPOT MARKETS \$17.20-7.25 \$17.63-7.65

\$162-163 \$83-85 \$179-151 10.00-10.25

153 3.821 E OTHER Gold (per troy oz) Silver (per troy oz) Pietirium (per troy oz.) Paledium (per troy oz.) \$228.00 122.0c 45.00c 14.08r Tin (Kusta Lumpur) Tin (New York) 284.5 Cattle (live weight Sheep (live weight 90.05p Pigs (thre weight): 97.77p Lon. day sugar (rew) Lon. day sugar (was) Sarley (Eng. feed) Matte (US No3 Yellow) \$281.60 \$332.00 Uhq 2109.00 Wheat (US Dark Nor Rubber (July Pubber (Aug) Rubber (KL RSS No.1) 284.0x Coccrut Ol (Pro) 640.0y 635.0w \$410.0y -25 -25 -25 Pain Oil (Malay.)§ Soyabeans (US) 221,0 79,95c 435p 720,950 62,080 130,875 Cotton Outlook'A' Index Woottops (64s Super) 52,002

JOTTER PAD

**CROSSWORD** 



1 Feeling for what nice flavour? (4,5) come round again (5) 9 Holiday snap (5) 10 On trial, undergoing

repairs? (2.8.4)
11 A comfortable situation, yet see star in trouble (4,6) 12 A kind of sign of the new age? (4) 14 One to cut down bit of heat in the boiler (7)

15 NT healer (not eastern) possibly to hold spellbound 17 For example oxygen device mainly for a kind of flu (7) 19 Obstructed deep mid off (7) Wild party in Gravesend (4) 22 I offer warnings in the

main (10) 25 One popular in child's play 26 Man seen in several photo-27 Hard to deal with reverses

in old age (5) 28 Airs feelings (9)

there's no light (9) 16 Made extra effort regarding drink to a little degree (9) 18 Monster spread of ham and rice (7) 19 Get left? (7) 21 See nothing in the recorded film (5) 23 The moral significance of little Ethel getting very

Items of footwear always

3 Separates acts in a play

(5.5) 4 Right reverend tries to

change troublemaker (7)

getting a break is the limit

6 Animals reared in the

I'm fired once again (9) 13 Apply preservative and pre

vent total collapse (4.3,3)

14 lt's impossible to draw on if

being worn out? (9)

5 The large number in Ex

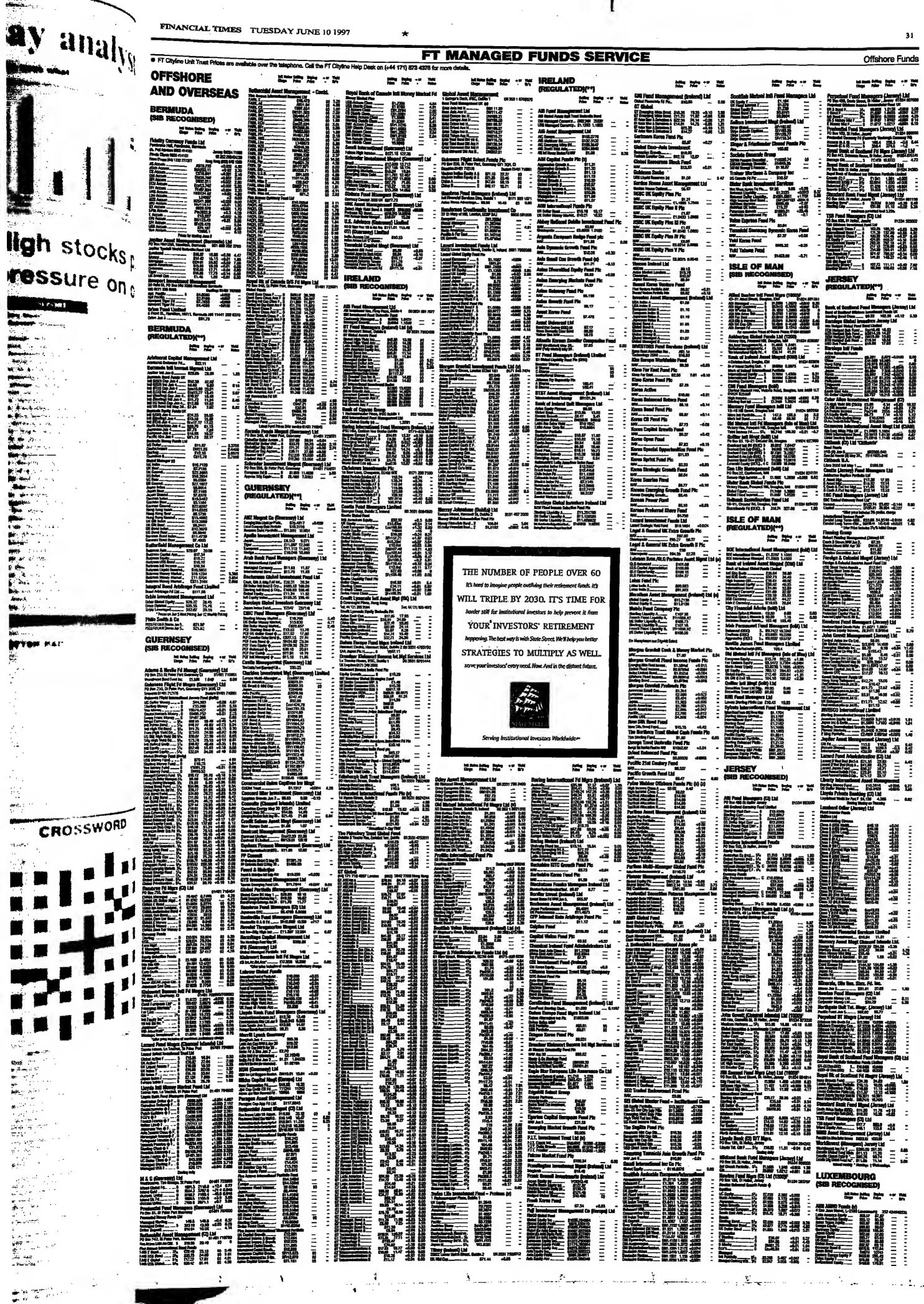
marsh grass (4)

7 Near the end (5)

large? (6) 24 My short article's e bit of fletion (4)

Solution to Saturday's prize puzzle on Saturday June 21. Solution to yesterday's prize puzzle on Monday Juna 23.

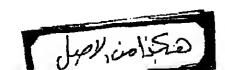
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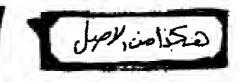


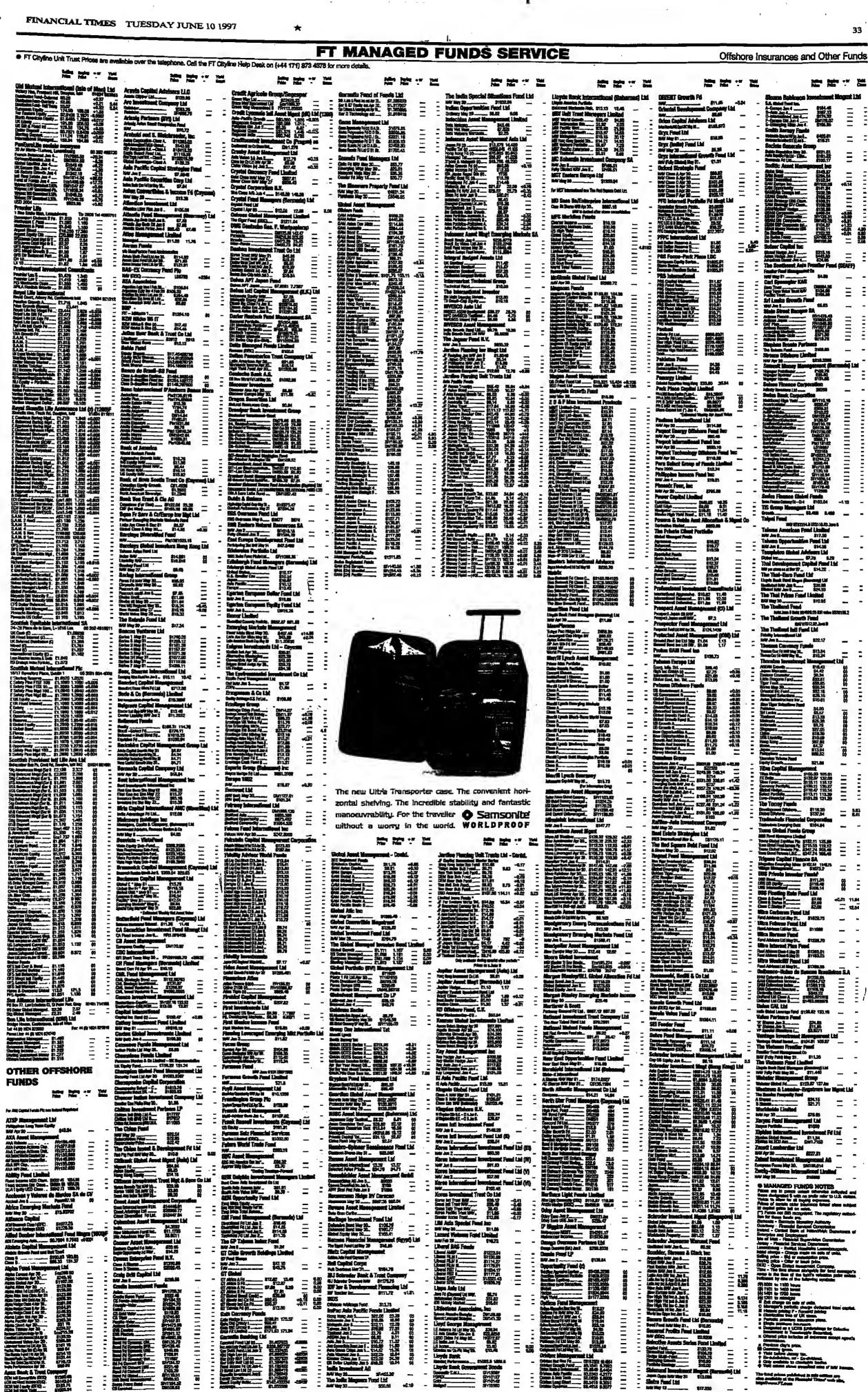
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Offshore Funds and Insurances  Et Cityling Unit Trust Prices are available over the telephone. Call the FT Cityling	FT MANAGED FUNDS SERVICE ne Help Deek on (+44 171) 873 4978 for more details.	
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**LONDON SHARE SERVICE** 

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Tel. +44 171 873 3794
or Haj Haffejee
Tel. +44 171 873 4784 Fax: +44 171 873 3204
or your usual Financial Times representative

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ETSUTCYS

ENGINEERING, VEHICLES

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EXTRACTIVE INDUSTRIES

EXTRACTIVE INDUSTRIES

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FT Cityline

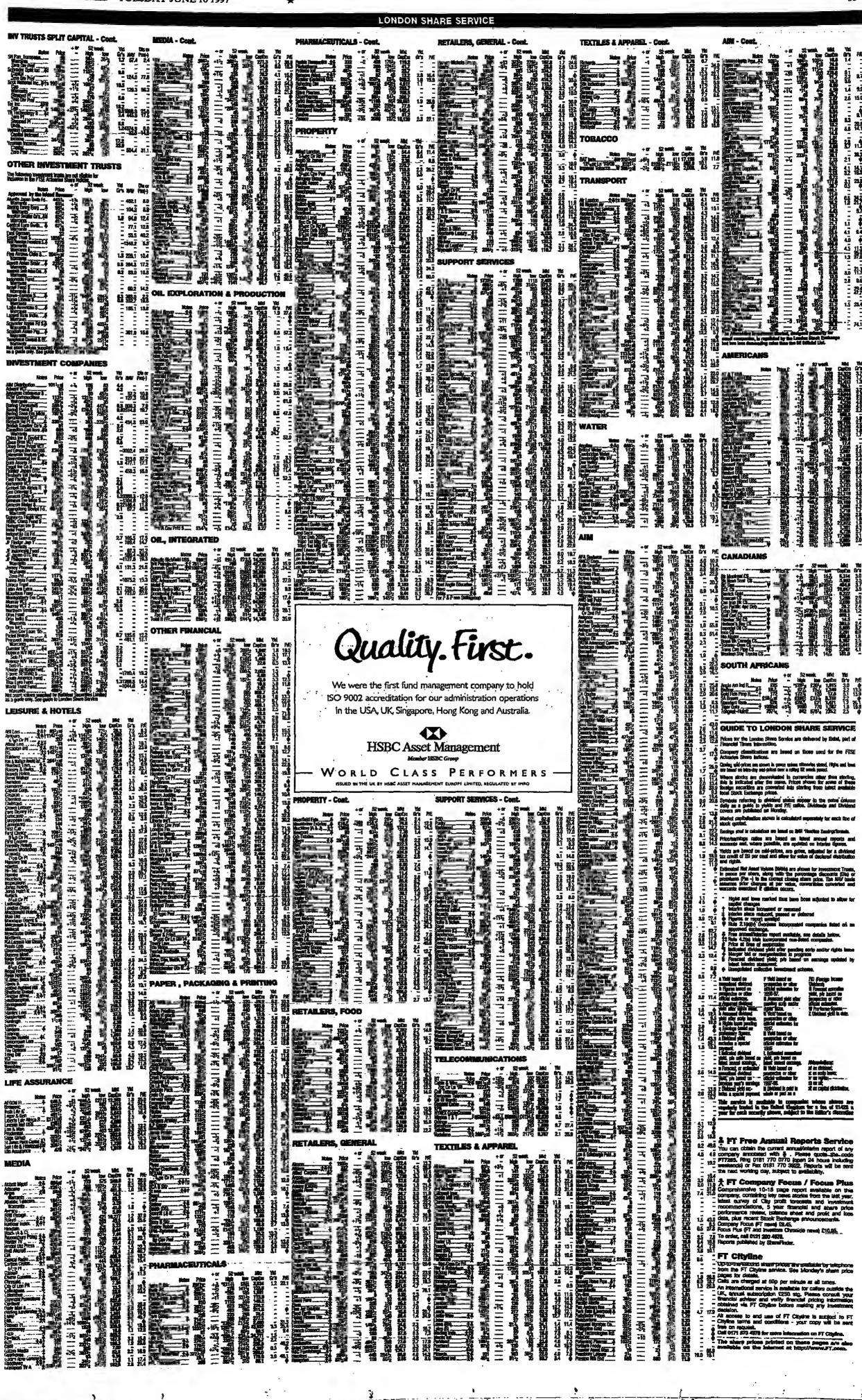
Up to missing price are available by telephone from the FT Cityline service. See Monday's share price pages for details.

13.7 Calls are charged at 50p per minute at all times.

23.2 An international service is available for calling outside the UK, atmast sustections 1250 sto. Please consult your financial advicer and verify financial pricing information obtained via FT Cityline before making any investment of the Cityline terms and conditions - your copy will be sent the on rejucial.

Cast 017;1 873-878 for some information on FT Cityline.

The share prices printed on these pages are also available on the infarmed at http://www.FT.nosm.



### LONDON STOCK EXCHANGE

## Footsie surges to brink of record close

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

UK atocks built substantially on last Friday's showing, kicking off the day in strong fashion, stuttering in midsession, and then surging ahead to close at the day's high, boosted by another surge

on Wall Street The Dow Jones Industrial Average, which hit a new peak on Friday in the wake of the May non-farm payroll report, jumped over 50 points shortly after the start of trading yesterday.

The mid-morning setback in London was triggered by a weak stories concerning recent talks gains in financials and else-

news, which was viewed by some as having inflationary implications. Both manufacturing output

higher than expected. But a continuation of the recent intense speculation that at fected shareholders by pulling off least one bid or merger is being a big deal in the short to medium the boil yesterday. "The institu- desks yesterday was that a deal tions are terrified of being under- between NatWest and the newly weight in the financials when a floated Halifax was a possibility, bid or merger is inveiled," said as was a NatWest bid for Allione marketmaker.

The weekend press was full of Powered mostly by those big

performance by the gilts market. between National Westminster Gilts were hit by a batch of stron-Bank and Abbey National and ger than axpected economic these two stocks were strongly bought and sharply higher for much of yesterday's session.

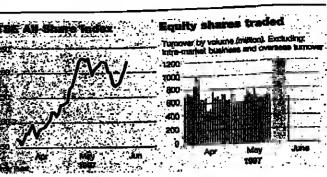
The most intense rumours and producer price data were focused on NatWest, with speculators pinning their hopes that the bank would appease disafprepared in the financial sector term. Among the wilder suggeskept the hanks and insurances on tions doing the rounds of trading ance & Leicester.

where, the FTSE 100 index ran up the government had dropped all-time closing record level. Other indices were less successful, however, extending their reached 756.9m shares. poor total returns compared with Footsie over recent months.

coming windfall profits tax.

41.7 to 4,686.7, only 7.32 below its plans to abolish mortgage interest rate relief. The SmallCan eased 0.9 to 2,279.5. Turnover

The Merrill Lynch Gallup Survey of UK fund managers, carried In May, Footsie returned 4.5 out before tha increase in UK per cent against 0.2 per cent for interest rates, revealed that fund the FTSE 250 and the SmallCap, managers have downgraded their and 3.4 per cent for the All-Share. forecasts for earnings per share. Yesterday, the FTSE 250 was growth in the face of sterling burdened by a poor showing by strength; the average forecast for the utilities, which continued to eps growth for 1997 is 8.5 per register unease over the forth- cent, down from last October's peak of 10 per cent. The survey At the finish the FTSE 250 was also showed that buying of gilts 10.9 firmer at 4,484.1, helped by a over the last two months has firm housebuilding sector that been the greatest since the first responded to press reports that quarter of 1995.





## Life Assurance Haatth Care ... Insurance ... Food Producers

## **Bid talk** engulfs banks

By Joel Kibazo

The market spotlight remained firmly fixed on the banking sector as rumours of corporate activity continued to circulate.

The focus was very much on National Westminster. now known to have sought a merger deal with Abbey National. Analysts believe National Westminster will return to Abbey with a sweetened offer and the continued prospect of such a man Brothars, yesterday deal drove the group's urged investors to buy the shares sharply ahead, making it one of the best performing stocks of the session. They gained 35% or 4.5 per cent to close at 816p. Volume was again heavy, reacbing 14m.

"Everyone feels National Westminster has to do somehurry up and do it while they have the goodwill of the investment community." said one banks specialist.

Meanwhile, Abbey National shares appreciated 24 to 8831/2p, in trade of 7m, with talk in the market returning to the prospect of the group linking up with Prudential Corporation. Such a deal would be "a merger made in heaven" said one market specialist. Shares in Prudential rose

Speculation about corporate activity boosted trading in the retail banking sector as a whole. Barclays gained 34% to £12.11%p while Lloyds TSB put on 17% to 619p.

Bank of Scotland rose on a reports suggesting Cazenove bad recommended the shares. Turnover of 7.5m also pointed to buying ahead of today's annual meeting. The shares ended the day as the best performer in the FTSE 100 having risen 191/4

to 384p. Standard Chartered, which fell sharply last week following a clutch of profit downgrades, was back in favour. The shares appreciated 191/4 to 959p, after trade

US investment bank Lehstock. Analysts at the bank said: "Although the group has warned that cost growth is likely to resume this year, we remain confident that revenue growth is likely to be roughly twice as fast."

Hallfax shares closed 13% up at 749p, the highest price thing, so they had better since last Monday week, when the shares peaked at 776p. Dealers said there was evidence that the big institutions had begun to chase the shares: turnover reached

#### Granada gains

Granada Group was the focus of attention as traders mulled over rumours, confirmed after the market had closed, that it was to bid for Yorkshire-Tyne Tees Television Holdings. A statement

made by the two at 6pm confirmed that they were in preliminary talks regarding an offer by Granada for Yorkshire at £11.75 a share. Granada shares were up 12

to 890p, almost 2 per cent, combination of bid talk and while Yorkshire Tyne-Tees was up 521/2 to £11.60n. A merger would create trans-Pennine ITV region. "I think the story is spot-on," said trader before the mar-

ket closed. Mr Bruce Jones at Merrill Lynch said: "Granada won't overpay because Yorkshire is not central to its strat-

Analysts said that a deal at £12 a share would dilute Granada's earnings by about 1.5 per cent but synergies could enhance earnings by 2 or 3 per cent, suggesting the price is right.

Granada also said it had sold Brown's Hotel in London's Mayfair, marking prog- rate of about 11 per cent to

FT 30 INDEX

SEAQ bargains Equity turnover (2m)† Equity bargains† Shares traded (mil)†

ress on its hotels disposals. Elsewhere in the leisure sector, shares in Rank fell 15 to 433%p in volume of 7.4m. making it the eighth most traded Footsie stock. Sentiment in the stock was not helped by UBS yesterday shifting its stance from "buy" to "hold" after its analysts took a close look at the

Xerox last week Shares in Bass continued their poor showing of last week and fell 8 to 746p amid continuing talk of downgrades following a series of meetings with analysts.

sale of its stake in Rank

Sentiment was not helped by James Capel yesterday shifting its stance from "hold" to "sell". Its analysts suggest it is difficult to see where growth will come from during the next five years, and believe growth could slow from a historical

Jun 9 Jun 6 Jun 5 Jun 4 Jun 3 Yrago "High "Low

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was turnover but including Crest turnover

150 Week blobs and lower LEFE Emply coffees

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Jun 9 Jun 8 Jun 5 Jun 4 Jun 3 Yr ago

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2990.4 3002.8 3006.2 2988.3 2996.2 2989.7 2992.7 2999.0 3002.3 3007.2 2989.0

51,410 45,188 41,277 NA NA NA NA NA NA

about 6 per cent a year. Investors are also said to

be uneasy at a decision by Mrs Margaret Beckett, trade and industry secretary, on tha planned merger with Carlsberg-Tetley. There may be a result this week, and the deal is allowed, it could be earnings-dilutive.

In the retail sector, Boots

staved in favour with investors, and rose 7% to 708%p in volume of 1.9m, helped by a bullish note from Mr Rowan Morgan at Nikko. He rates the ahares a "huy" and believes the company, which last week announced a special 44.2p dividend, could be in a position to repeat the trick within two years. He added: "There is more going on in Boots the Chemists than I think the market has given credit for." He also thinks a profit from the Do It All side is in sight for next

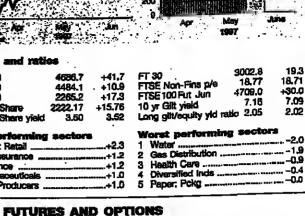
Among utilities, water and electricity group Hyder rose 51/2 to 8241/2p. The group reported improved figures but it was the better-than-expected increase in the dividend that cheered analysts.

and gas company said it had received two informal

approaches. NFC shares rose 4% to 138½p: sentiment in the stock was helped by the purchase by Sir Christopher Bland, chairman, of 500,000 analysts believe that, even if shares in the transport group at 134p each.

McBrida, the own-label household products group, rose 6 to 124%p. Following the market close, it was announced that conglomerate Wassall holds a 2.98 per cent stake in McBride.

Shares in BTR hit a 6% year low of 186%p, on vague fears that cash flow will not be able to cover this year'a dividend. However, the more optimistic dismissed thosa rumours.

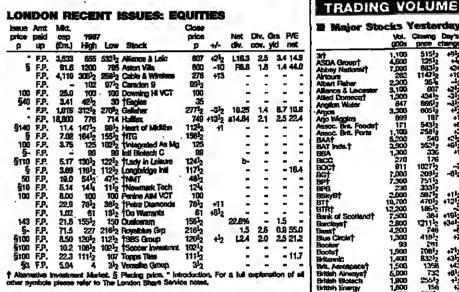


## # FTSE 100 PADEX FUTURES (LIFFE) 525 per full Index point Open Sett price Change High Low 4888.0 4708.0 +53.0 4715.0 4659.0 4720.0 4741.0 +53.0 4738.0 4700.0 4781.5 4792.0 +55.0 4781.5 4767.0 W FISE 250 MIDEX PUTURIES (LIFFE) \$10 per full index point 4483.0 +13.0 0 4535.0 4835.0 +13.0 4535.0 4535.0 300 FTSE 180 BRDEX OPTION (LIFFE) ("4684.1) £10 per full index point Cells 5,109 Pets 4,705 EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point 4525 4575 4625 4675 4725 4775 4826 4878 Jan 1881<sub>2</sub> 51<sub>2</sub> 1451<sub>2</sub> 91<sub>2</sub> 161 171<sub>2</sub> 551<sub>2</sub> 311<sub>2</sub> 38 54 281<sub>2</sub> 861<sub>2</sub> 91<sub>2</sub> 125 31 163 Jan 2381<sub>2</sub> 30 1891<sub>2</sub> 40 1331<sub>2</sub> 521<sub>2</sub> 120 89 911<sub>2</sub> 90 67 115 47 145 31 1781<sub>2</sub> Aug 3671<sub>2</sub> 51 240 63 1751<sub>2</sub> 771<sub>2</sub> 143 941<sub>2</sub> 1131<sub>2</sub> 1142 881<sub>2</sub> 136 671<sub>2</sub> 151<sub>2</sub> 151<sub>2</sub> Sep 2781<sub>2</sub> 661<sub>2</sub> 289 85 1481<sub>2</sub> 134 100 1821<sub>2</sub> Dec† 3851<sub>2</sub> 971<sub>2</sub> 288 1281<sub>2</sub> 2781<sub>2</sub> 164 175 287

Vol. Closing Day's gods page change

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buce		cab	1907			price		Net	DIV.		
p	цþ	(£mr.)	High	Low	Stock	р	4/-	dv.	COV.	yld i	nek
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5	F.P.	91.6	1200	795	Aston Villa	800	-10	P8.8	1.5	1,4	44.
	F.P.	4,110	306 <sup>1</sup> 2	2581 <sub>2</sub>	Cable & Wireless	276	+13	-	-	-	
	F.P.		102		Caradon 9	9912		-	-	-	
100	F.P.	25.0	100		Downing HI VCT	100				-	
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	F.P.	1,915	31212		Gallisher	2772	-312	10.25	1.4	8.7	10
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<b>§140</b>	F.P.	11.4	14712	9817	Heart of Midden	11232	+1		-	-	
- 5	F.P.	7.02	164 <sup>1</sup> 2	15512	trrg	15612		-	-	-	
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ş	F.P.	3.69	11912	11212	Longbridge Inti	1172		-	-	-	16.
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610	F.P.	5.14	144		Nowmark Tech	124		-	-	-	
100	F.P.	8.00	100		Penine AIM VCT	100		-	-	-	
	F.P.	22.9	7812	3812	Petra Diamonde	78 <sup>1</sup> 2	+11	-	-	-	
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143		21.8	15512		Qualceram	156 <sup>1</sup> 2		22.6%	-	1.5	
S-		71.5	227		Royalblus Grp	216l2		1,5	2.5	0.9	55.
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<b>§140</b>		11.4			Heart of Midden	11232	+1	-	-	
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100	F.P.	3.75			Integrated As Mo	125		-	-	
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§110	F.P.	5.17	13012	12272	flacy in Leisure	12412		b-	-	
- 6	F.P.	3.69	11912	1122	Longbridge Inti	1172		-	-	- 184
50	F.P.	19.0	5412	471-	TNMT	4812		-	-	
§10	F.P.	5.14	144	1112	Nowmark Tech	124		-	-	
100	F.P.	8.00	100		Penine AIM VCT	100		-	-	
	F.P.	22,9	7812	3812	Petra Diamonda	78 <sup>1</sup> 2	+11	-	-	
	F.P.	1,02	61	1912	To Warrants	61	+8 <sup>1</sup> 2		-	
143	F.P.	21.8	15512		Qualceram	156 <sup>1</sup> 2		22.6%	-	1.5 -
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FTS	E	GO	D	AllW	IES INDE	X				
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Among utilities, water a electricity group Hyder in 5% to 824%p. The groreported improved figure but it was the better-than-pected increase in the dend that cheered analysis Mr Kevin Lapwood, net arrived at MeesPierson, optimistic about "divide growth in the future regards is shares as cheap.  A two-way pull in Sew	ose oup res ex. ivi- ts. s wly is end s urd- the	F.P. 3,83 § F.P. \$1,1 F.P. 4,11 F.P. 100 F.P. 25,4 \$40 F.P. 18,10 F.P. 18,90 F.P. 18,90 F.P. 100 F.P. 3,7 § F.P. 3,6 § F.P. 3,6	5 1200 5 305½ 25 5 1200 5 305½ 25 5 1200 5 1000 5 1 42½ 2 164½ 15 1 42½ 1 164½ 1 165	12½ Aliame 1765 Aston 1765 Aston 1765 Aston 1762 Caraca 1700 Down 1704 Callie 1714 Halife 1815 Heart 1714 Halife 1815 Heart 1715 Thom 17	Villa B Wireless Ing HI VCT Ing HI VCT Ing HI VCT Ing HI VCT Ing Ing HI VCT Ing Ing HI VCT Ing	8 2 98 98 98 98 98 98 98 98 98 98 98 98 98	00 35 35 49 413 41 41 41 41 41 41 41 41 41 41 41 41 41	10.25 2 10.25 2 14.84	1.4 21	3.4 149 1.4 44.0 8.7 10.8 2.5 22.4 - 18.4	art ASDA Group† ASDA Group† Abbay National† Altours Albar Helser Albar Helser Albar Democrit Anglian Water Argos Arjo Waggins Assoc. Brit. Fonts BAAT BBAT BBAT BBC BBC BBC BBC BBC BBC BBC BBC BBC BB	1,100 4,600 7,000 282 2,300 1,300 899 1,100 5,200 1,300 2,000 1,300 2,000 2,000 2,000 1,200 1,20	51512 12512 86312 114712 967 43412 60512 75412 75412 20912 75112 20912 33312 87712 87712 87712 87712 87712 87712 87712
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expected to announce a t ance sheet restructuri	DO. TA	\$3 F.P. 5.0 bemative investi	next Market	3 <sup>1</sup> 2 Versal 5 Placin	g price. "	Introduc	tion. Fo	ra luli e	- Jogofenski	on of ell	British Airways† British Blotech	1,500 8,000 1,900	1358 732 25512
London Internation Group stock saw excepti	Tar	r symbols pleas	e relief to T	he London	Share Se	indos no	1005,				British Energy British Land	1,600 398	156 598 <sup>3</sup> 2
ally busy trade, reachi	ing		and the								British Steeth Burmah Castrol† Burton1	3,900 1,200 5,400 22,800	1484 1007 13134
12m to be one of the m heavily-traded shares in	ost 5	TSE GO			-						Cable & Wire† Cacbury Schwepper	1.100	561 <sup>1</sup> 2 533 2071 <sub>2</sub>
market as the company we	ent				Maria Year 5 Mg		ese div	P/E ratio	High	l,ow	Caradon Canton Comms.† Contrica†	1,700 1,500 7,200	674
ex-dividend yesterday. T shares eased 2 to 168p, w	ith bear	Mines Index (31)	1542.97	+1.0 15	27,84 218	7.91	219	, -	2167.91	1468.60	Coats Viyella Comm. Union? Compane.	4,800 1,800 424	1271 <sub>2</sub> 700 6981 <sub>2</sub>
a block of 5m shares go through early in the d	Wig Aric	egiornal tudices a (14)	1733.10		587.50 297		5.12	27.50		1687.50	Cookeon Courtsuids	848 2,000 41	3391 <sub>2</sub> 2771 <sub>2</sub>
bought at 166p and placed	at North	ralasia (6) America (11)	1740.05 1471.70	+0.4 14	729.01 2471 165.34 192	2.85 .	3.00 0.95		1922.85	1729.01 1335.84	Daigety De La Rue Dixons†	1,300 3,600	359x3 49112 76212xd
167%p. Seafield Resource rose 7 to 60%p after the	and the	yright, FTSE tri ber of companie unavgilable for	a. Beein US	Dollars, B	97. All rig	1000.0	erved, F 0 31/12/	igures k 92. † Per	i bracky tial Lake	es byons	EMAP EMI† Electrocompa	122 1,200 739	7621230 1158 4121 <sub>2</sub>
		in including the	and discovery								Energy Group† Enterprise Off†	933 1,500 2,800	5611 <sub>2</sub> 698 1781 <sub>2</sub>
FTSE Actuaries Sh	are Inc	dices					Th	e Uk	Se	ries	Foreign & Col. LT. Gen. Accident	1,200 1,000 8,200	1854
Broduced at conjunction w			17/34/10/25	of Acad	20005						General Elect.† Glesso Wellcorne† Glymwed	3,700 1,200	336 <sup>1</sup> 2 1233 <sup>1</sup> 2 270
		Day's chge% Jun	6 Jun 5	Jon 4	Year ago y	Div.	Net	P/E X	id adj.	Total Return	Grand Met.† Grand Met.† GUS†	3,400 6,600 3,100	564 <sup>1</sup> 2 843 <sup>1</sup> 2 459
FTSE 100	4686.7	+0.9 4645	0 4576.2	4557.1	3726.8	3.50	2.04	17.50	87.55	2000.05	Greenalis GRE† GROT	2,600	28543
FTSE 250 ex IT	4484.1 4488.1		6 4473.0	4474.3		3.64	1.59	20.43	80.76	1870.11 1876.87	Givinness† HSBC (75p shsp†	3,000 1,700	10211 <sub>2</sub> 578 18271 <sub>2</sub>
FTSE 350 FTSE 350 ex IT	2265.2 2264.6	+0.8 2247		2211.7	1887.3	3.53 3.56	1.95	17.92	9.49	1973.95 1011.68	Hammerson Hammerson	10,400 960 926	749 497 <sup>1</sup> 2 314
FTSE 350 Higher Yold FTSE 350 Lower Yield FTSE SmallCap	2198.3 2338.2 2279.49	+0.9 2318.	2 2159.3 4 2286.7 8 2277.24	2279.0	1817.8	4.54 2.50 3.09	1.83 2.17	23.06	33.34	1623.23 1667.19	Hartsons Crostield Hays† Hitladown	1,400	115 581 181
FTSE SmallCap ex IT FTSE All-Share	2262.11	-0.1 2265.4 +0.7 2206.4	1 2262.96	2262.90	2246.94	3.32	1.72 1.80 1.93	20.81	36.70	1933.09 1934.29 1965.10	Hyder Bit	403 258 672	D241-
FTSE Al-Share ex IT  FTSE Actuaries ind	2221.12	+0.7 2205.3			_	3.54	1.95			1010.11	Imperial Tobaccont Inchespe	3,200 1,900 435	348 <sup>1</sup> 2 860 <sup>1</sup> 2 385 <sup>1</sup> 2 486 <sup>1</sup> 2 737 <sup>1</sup> 2
a / rot //out //out ind		Day's	6 Jun 5	Jun 4	Year ago · y	Div.	Not	P/E X		Total Return	Johnson Matthey Kinglisher† Kwik Save	683 700	405 <sup>1</sup> 2 737 <sup>1</sup> 2
10 MINERAL EXTRACTION(20) 12 Extractive industries(5)	4446.97 4382.03	+0.2 4438.6	8 4358.28	4360.14	3469.09	3.43	2.01	18.09	88.75	1992.15	Ladbroke† Land Securities† Laporte	5,400	264 248 <sup>1</sup> 2 883 670
15 Oil Integrated(3) 16 Oil Exploration & Prod(12)	4589.13 3798.97	+0.1 4585.2	8 4500.03	4504.87	3508.12	3.64	1.96	17.64	94.47 2	1339.45 2114.02 2327.27	Legal & General† Lloyda TS8† LASMO†	353 1,900 7,900	4513 <sub>2</sub>
20 GEN INDUSTRIALS(267)	1906.74	+0.3 1900.7	5 1892.59	1884.93	2061,35	4.20	1.91	15.58	96.16	1086.41	LucasVerityt	7,400 1,800 2,500	2751 <sub>2</sub> 136 1941 <sub>2</sub>
21 Building & Construction(35) 22 Building Metis & Merchs(30) 23 Chemicals(26)	1379,44 1841,00 2433,52	+0.6 1371.0	6 1823.69	1829.48	1814,91	3.15 4.36	1.88	21.16	36.86	870.45	MEPC MP Marks & Spencer†	1,500 427 4,600	521xd
24 Diversified Industrials(16) 25 Electronic & Elect Equip(38)	1278.61	+0.3 2425.2 -0.4 1283.9 +0.2 1990.8	1 1298.66	1309.09	1667,22	4.33 5.69 3.95	1.48 2.01 1.53	10.93	38.57		Mercury Asset Morri Morrison (Wm.) NFC	1,400 3,900	511 1366 153 <sup>1</sup> 2 138 <sup>1</sup> 2 816
26 Engineering(63) 27 Engineering, Vehicles(13)	2533.83	+0.6 2517.4	8 2495.85	2482.29	2432,75	3.35	2.48	15.00	34.21	1066,62 1588.60 1502,31	NatWest Bank†	15,000 3,400	
26 Paper, Pokg & Printing(27) 29 Textiles & Apparel(14)	2072.66 1042.84		7 2068.14	2086.70	2618.02	5.06 8.70	1.64	13.45 19.30	54.71	904.48	National Power† Next† Northern Foods	4,900 2,800 1,100	527 <sup>1</sup> 2 723 <sup>1</sup> 2 200 212
30 CONSUMER GOODS(84) 32 Alcoholic Beverages(7)	4486.35 3212.16	+0.9 4448.0	B 4395.16	4392.39	3508,84	3,39	1.91	20.34	86.52	1732.07	Orange† Pearson† P & O†	2,700 1,300	7081 <sub>2</sub> 825
33 Food Producers(25) 34 Household Goods(17)	2914.33 2878.25	+1.0 2864.7	5 2856.37	2862.32	2460,04	3.80	1.85	17.82	60.48	1221.37 1377.48 1185.48	Plangton PowerGent Premier Famel	3,800 731	706 <sup>1</sup> 2 625 116 <sup>1</sup> 2 679 464 673 <sup>1</sup> 2 851 275
36 Health Cere(15) 37 Pharmaceuticals(18)	2182.70 7250.45	-0.9 2202.8 +1.0 7175.7	9 2196.10	2204.86	2081,98	2.77	1.65	27.37	35.33	1370.35 2545.26	Provident Pinencial Pourlement	784 764 3,600 7,400	673 <sup>1</sup> 2 651
38 Tobacco(2) 40 SERVICES(271)	4554.45 2679.22	+1.0 4509.5	8 4457.89	4444.04	4349,80	2.97	1,87	11,23 1	58.73	1215.33	REXAM RMC† Racel	847 722	919 227 844 <sup>1</sup> 2 433 <sup>1</sup> 2 847 <sup>1</sup> 2 325
41 Distributora(30) 42 Leisure & Hotele(31)	2688.45 3467.79	+0.2 2682.0		2689.65	2973.51	3.48	1.94	18.62	41.20 1	1026.31 1920.78	Railtruck† Rank Group† Recklit & Colmen†	2,900 7,400 2,000	433 <sup>1</sup> 2 847 <sup>1</sup> 2
43 Media(44) 44 Retailers, Food(15)	4338.34 2097.53	+0.3 4326.8 +0.3 2091.4	6 4298.04	4281.12	4171,92	2.29 3.89	1.92	26.49	59.25	1611.22	Recional Rest inti-† Rentokii initial†	2,600 4,200 2,600	325 596 231
45 Retailers, General(53) 47 Brewerles, Pubs & Rest.(22)	2080.63 3196.92	+0.5 2058.0 +0.3 3186.6	3 2063.76	2047.52	2099.65	3.49	2.07 2.19	17.92	39.08	1238.51	Routers† Rio Tinto† Rots Royce†	1,400	1049 <sup>1</sup> 2
48 Support Services(54) 49 Transport(22)	3086.42 2858.65	+1.0 3056.1 +0.4 2845.8	2 3042.44	3047.88	2438,46	1.67 3.50	2.88 1.29	27.86	22.12 2	2007.74	Royal & Sun Allcet Royal Bk Scotlandt	4,100	525 596 231 689 1049 <sup>1</sup> 2 250 480 <sup>1</sup> 2 631 353
60 UTILITIES(31) 62 Bectricity(9)	2898.15 3079.47		6 2830.92	2812.66	2378.08	4.83 5.78	1.50	17.26	46.68	1336.62	Sairsburyt	4,900 1,800 34	363 361 18701 <sub>2</sub> 6743 <sub>2</sub>
84 Gas Distribution(2) 88 Telecommunications(8)	1865.61 2419.68	-1.9 1902.6 +0.8 2400.4	1 1909,34	1932.90	1272.71	6.54	1.69	10.88 ( 20.21	88.13 1	1065.58	Scottish & New 1 Scottish Power!	2,000 159 2,100	6741 <sub>2</sub> 481 3781 <sub>2</sub>
88 Water(12)	2574.26	-2.0 2626.9	4 2603.36	2611.72	2167,08	6.15	233	8.74	45.88	1515.39	Sears Securicor Severn Transt	4,300 341 384	281 2
70 FINANCIALS(106)	2233.81 4390.96	+0.4 2224.4	0 4246.75	4219.93	2871,94	3.62	2,38			1982.77	Sieber	3,800	770 1204 <b>960</b>
71 Banks, Retail(8) 73 Insurance(18)	6688.40 1755.09	+2.3 6536.2 +1.2 1734.3	5 6403,76	6372.63	3934,69	3.01 4.94	2.65 2.53	15.69 1	29.00	2288.63 1403.03	Smith (W.H.) Smith & Nephew†	104 1,600	322 4 124 168
74 Life Assurance(7) 77 Other Financial(29)	5032.88 3202.13	+1.2 4971.1 +0.4 3189.2	9 4 <b>226.42</b> 7 3179.83	4806.85 : 3171.81 :	3370,75 2671,99	3.50 3.37	1.96 1,89	19.22 1	21.00 2	2198,37 1905,68	Smiths incis.† Southern Bect	1,600 5,300 922	166 167512 77715
79 Property(44)	2041.97	<b>10.0 0038 0</b>	1 2024 25	2020 0-	FOO EC	2 46	4 00	-			The second court	1,100	410

	Caradon Cariton Conims.† Centrica†	1,700 1,500	2071 <sub>2</sub> 523	15
2	Centrica† Coats Viyella Comm. Union†	1,700 1,500 7,200 4,800 1,800 474 848	674 127 <sup>1</sup> 2 700 698 <sup>1</sup> 2 223 339 <sup>1</sup> 2 277 <sup>1</sup> 2 359x <sup>1</sup> 3	京書を寄存するのはなな
	Compans Cooleign	474 848	698 <sup>1</sup> 2	+5
.50	Courtaulds Daigety De La Rue	2,000	3391 <sub>2</sub> 2771 <sub>2</sub>	+1 +12
.01 .84	De La Rue Dixone†	1,300 3,600	359x3	43,5
OMS.	Discrete Discrete EMAP EMIT Electrocomps Energy Groupt Enterprise Offt Pd	1,200	762124d 1156 41212 56112	+812
_	Energy Group†	933	56112	
	Foreign & Col. LT. Gen. Accident† General Elect.† Gless Wellconnet	1,200	178 <sup>1</sup> 2 1854	12
5	Gen. Accident	1,000 8,200	33612	12.2
	Glymwed	1,200	270	+16-2 -15 -15
E .	Grand MeL†	6,800 3,100	564 <sup>1</sup> 2 843 <sup>1</sup> 2	16/2
OS.	Greenalls GRET	2,600	285 <sup>1</sup> 2	12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
11	Guinness†	3,000	578	44
.95 .88	Grandat Grand Mect Gust Greenalis GHGt GUNT Gunnoset HSSC (75p ater) Hallion Hallion	2,000 1 1,000	698 698 698 698 698 698 698 698 698 698	+13-2
23 19	Hammerton Hamson's Crosheld Haysi's Hillsdown Hyder But Kop's Hillsdown Hyder But Kop's Hoheape Johnson Matthey Kenghaher's Land Securities Laparia	926 960	314 115	+512 +512
.09	HityaT Hitisdown	403	181	12
29 10	IIAF IC77	672 3.200	34812	+8/2
11	Imperial Tobacco† Incheape	1,900 435	385 <sup>1</sup> 2 283 <sup>1</sup> 2	100 P
4	Johnson Matthey Kinglisher†	,700	40512 73712	+6
15 45 27	Ladbroket Land Securities	5,400 1,900	248 <sup>1</sup> 2 883	+10%
45	Laporte Lagal & General*	353 1,900	670 45112	+8 2 2
27	LASMO†	7,400	275 <sup>1</sup> 2	+175
41 61 65	Lucinitio Lucinity the MEPC	2,500	194 <sup>1</sup> 2	· · · · · · · · · · · · · · · · · · ·
5 83	Merks & Spencer†	4,600	128 511	
83 54	Morrison (Wm.)	1,400	153 <sup>1</sup> 2	***
54 62 60	NetWest Bank† National Greth	15,000 3,400	816 2175d	485 2
.31 48	National Power!	4,900 2,800	527 <sup>1</sup> 2 723 <sup>1</sup> 2	+11 +14
33	Orange†	1,100	200 212	-4 -4
07 37	Local/westy† MEPC MAPC MAPC MAPC MAPC MAPC MAPC MAPC MA	1,300 3,600	625 116 <sup>1</sup> 2	おいととというないというないというないというないというないというないというないと
48 48 35 26 33	Pilington PowerGert Premier Fernet Provident Financial Provident Financial Provident Financial Provident P	731 784	464	+11 <sup>1</sup> 2
35	Product Financial Production	3,600	67312 651	+15 <sup>1</sup> 2
33	RMC1 Racel	847 722	919 227	75
23 31	Rank Group†	2,900 7,400	844 <sup>1</sup> 2 433 <sup>1</sup> 2	-15
31 78 22	Redland Reed inti,†	850 2,800	325 596	25
02 51	Routerst:	4,200 2,800	231 689	+4 +6
10	Rio Tinto† Rolls Royce† Royal & Sun Allos† Royal Bi Scotland† Sufovary† Salrashury† Schoolers†	2,600	250	+2
74 33	Reyal Bk Scotlandt	. 800 4.900	631 353	*** *** ***
62	Sainstany† Schroders† Scottish & Neer.1 Scottish & Neer.1 Scottish Present	34	351 187212	+12 +14 +14
11 58	Scottish & New.1 Scot. Hydro-Elect.	2,000 158	6741 <sub>2</sub> 401	+14
01 38	Scottish Power† Sears Securicor	2,100 4,300 341	37512 74 281 12	45½ **1
<u>51</u>	Severn Transt Shell Transport	364 3,500 3,500 3,800 554 104	770 1304	
77	Sleber Slough Ests	3,800	770 1204 960 322	44 47
63 03	Shough Eats Smith (W.H.) Smith & Nephew†	104 1,600	421 12 168 167512 77715 410	.4
37 68	Smith Beecham† Smiths Inds.† Southern Boct Southern Boct	1,600 5,300 922	10751 <sub>2</sub> 7771 <sub>2</sub>	4888714
83	South West Water	1,100 226 99		11
<u>34</u>	Stagecoach Standard Charte.† Storehouse		659 959	+101 <sub>2</sub>
.10 .11	Storehouse TAN TI Groupt	5,100 1,900 1,100 4,000 785 362	191 <sup>1</sup> 2 128 <sup>1</sup> 2 557 129	**
94		4,000 795		
30	Tate & Lyle† Tate & Lyle† Taylor Woodrow TeleWest Conses Teleo† Thurses Water† Thirtis Messie	362 4,300	2001 <sub>3</sub> 75	435 416 436 436
40	Theres Water†	2,600 743 547 2,300	75 375 668 <sup>1</sup> 2 172	-812
<b>*</b>	Thorn	2,300 3,600	260	**
3	Tombins† Unigate Uniforer†	814 1,700	4941 <sub>2</sub> 1856 470 209	125
5	United Assumption	814 1,700 1,000 815 565 941 6,600 751	470 209	
5	Unit. News & Medict	586 541	775 <sup>1</sup> 2 656 <sup>1</sup> 24d 286 <sup>1</sup> 24d	-04
•	Mbb Means Alexan	8,800 751 155	2531220	415
	Wedge, Water Whitneadt Williams Hidge, Wingooy Wobeleyt Yorkshire Whiter	485	7861 <u>3</u> 3131 <sub>3</sub>	7422041
	Winpey Wolseley!	1,600	1321, 46512m2 3721,m3	124
	veneral		19127	-35
<u> </u>	Based on tracing volume of the control of the contr	through	the SEAD	<i>-</i> -



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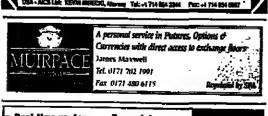
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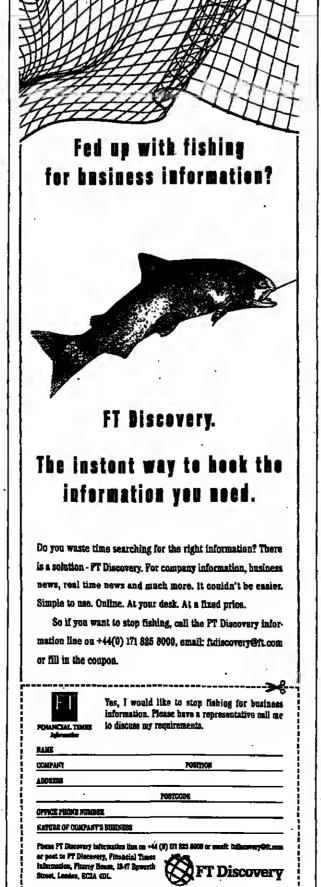
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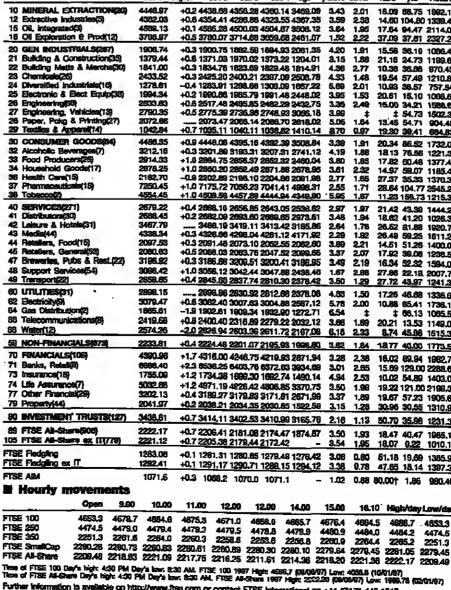
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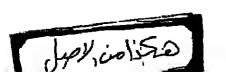




Time of FTSE All-Share Day's high: 4:30 PM Day's law: 8:30 AM. FTSE All-Share 1997 High: 2222.20 (04/09/07) Low: 1998.7 Further information is available on http://www.ftse.com or contact FTSE international on +44 (0)171 448 1810. © FTSE international Limited 1997. All Rights reserved. "FT-SE" and "Footsle" are trade marks of the London Stock Exchange and The Financial Times and are used by FTSE international under licence.

† Sector P/E natios greater than 80 and not covers greater than 30 are not shown.

‡ Values are negative. Deletion: APV Pic (FTSE SmallCap) 8 (26).



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-	FINANCIAL TIMES TUESDAY				37
•	Highs & Lows shown on a 52 wee	Law You Pro	PRLD STOCK MARK	ŒTS	
The second secon	EUROPE  ADSTRUK (Jun 9 / Sch)  ADSTRUK (Jun 9 / Sch)  AUSTRUK (Jun 9 / Sch)  BUT 1	9 USE 20 C	10.00 08.27 22 10.9   SHEEDER (Jun 9 / Kronor)	+/- Map (are Yit Pit	## PT Subs.  1 200578 Penders  1 200578 Penders  207, -1, 200, 170, 18507 Percent  208, -1, 200, 170, 18507 Percent  208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1, 200, 170, 208, -1,
C. Will	## Company   Fig. 2   Fig. 3	77 3.5 - Martin St. 95 +45 TAND 14,196 27 152 HORMAY (Ans. 9 / Kings	90 29 - 11.9 Inches 600mi 46 103 25 6.3 SWILZERICARD (Aus B / Fra.) Royce 6,730 40 101 14 32 2 weeks	THE RESERVE THE PROPERTY OF TH	222.5 15000 Charles
	CuSpo 232 = 337 288 1.7 11.8 505sts 132.7 -20 32.7 288 1.7 11.8 505sts 305.7 -20 32.7 288 1.7 11.8 505sts 305.7 -2.0 32.7 288 1.7 11.8 505sts 305.7 -2.0 32.7 2.8 1.7 11.8 505sts 305.7 -2.0 32.7 2.8 1.7 11.8 505sts 305.7 -2.0 32.7 2.8 1.7 11.8 505sts 12.5 1.2 505sts 12.5	500 25 1623 180 25 143 180 12 25 4 180 12 25 4 180 13 35 184 3.4 143 184 3.4 143	BY We 1,1407 -01,1505 68st - 1,925 by 20mil being 5,250 +65,3500 (2,50) - 143,3500 (2,50) BANG 55 -3,1,500 720 - 1,500 -1,500 -1,500 - 1,500	48 625 200	0.5 60022 (0nGd 7), -4 m/s, 74, 226 26 (215) Lange 344, -30, 724, 226 26 (215) Lange 344, -30, 724, 226, 226 27 (215) Lange 344, -30, 724, 226, 226, 226, 226, 226, 226, 226, 2
F	Solution 27 KJ Solution 27 KJ Solution 21 Solution 21 Solution 21 Solution 21 Solution 21 Solution 27	2 13 42,7 SET R 5.000 -1.05 7.03 1983 27 27 27 104:07 3,036 -20 2/20 21 3 42,7 SET R 5.000 -1.05 7.03 1983 27 27 27 104:07 3,036 -20 2/20 21 3 42,7 Set R 5.000 -1.05 7.03 1983 27 27 27 3 7 8 8 8 9 9 9 12 3 14 3 14 3 14 3 14 3 14 3 14 3 14 3	Part	***   ***	
	Jun Jun Jun	Jun Jun Jun	Low SINDICES  Down Jones Jun Jun 1997  G 5 4 Migh Low	ABSTRALIA (Am 6 / AustS)  Theore 3.24 -00 2.46 2.06 3.7 (4.0 1008 F 10 + 20 17.0 (3.20 1.1 (8.0 1008 F 10 + 20 17.0 (3.20 1.1 (8.0 1008 F 10 + 20 17.0 (3.20 1.1 (8.0 1008 F 10 + 20 1	Window 5.22 + 17 * 7250 5.60 _ 38.7 * 18.00
G 《	Seris (1979)   3335.35   3396.44   3873.55   3394.91   4/3   3225.24   271	2ml Section(VI-69) 1802.23 1800.67 1787.55 1828.21 671 1518.5  Malaysala  Milliografia  Milliografia	1944	100022   3.52   3.58   3.59   3.59   3.50   3.50   118   3.50	Affect 66
and	AMINIS GOTED - 550 99 MONTHAL & TOVERIO, (2) COMMIS (5) UNIMINISTEL (1 RESCUE )	O( aben-bours index: Jun 0 = 3889.61 <31.92. figures as bracients are previous day  ?'	, vegas a area management.	ing the day. (the Neppoin Steel Cp 3.3m 346 -2 Fujitsu	2.9m 1460 -10 2.7m 880 +8

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38					-			
4 pm cipes June 9		_	_					
1987 High Corffiest	m	YM.	P/	100a	-	i (me	Cassa Cassas	Carps France Casses
82 24 <sup>1</sup> 4 AVR	0.48	1,5	24	664	211/2	311/8	613	
42 33 <sup>1</sup> 2 AMP 102 <sup>1</sup> 2 78 <sup>1</sup> 4 AMR 37 <sup>3</sup> 2 21 <sup>1</sup> 2 ASA 67 <sup>1</sup> 2 49 <sup>1</sup> 4 AMAL	1.20	3.7	7 21	9030 586	41 % 32% 551 <sub>2</sub>	2012	41 39 <sup>2</sup> 2 32 <sup>2</sup> 3	おきれる
187 <sub>2</sub> 147 <sub>3</sub> AMBLET 20 177 <sub>3</sub> AMBLET 20 177 <sub>4</sub> Ambania	0.40	23 20	9 18 11	20 105 148	174 194 214	194	174 194 274 651 <sub>2</sub>	, są
65 <sup>1</sup> 2 35 <sup>1</sup> 2 ACE LM 16 <sup>2</sup> 4 10 ACM Set In 7 <sup>2</sup> 5 7 ACM Sept 8 <sup>2</sup> 5 9 <sup>1</sup> 4 ACM Man x	0.00	8.4	11	130	101 <sub>2</sub> 71 <sub>2</sub> 197 <sub>4</sub>	104 77s	712	4
10 <sup>3</sup> g 6 <sup>3</sup> g Acom Bact 20 15 Acom Mits 18 <sup>3</sup> g 14 ACM Josen 36 <sup>3</sup> g 27 <sup>3</sup> g Acomis x		2.5	33 19	1300	7 <sup>1</sup> 4 17 <sup>1</sup> 4 118 <sup>2</sup> 8	167	74 174 181 <sub>2</sub> 393	****
26 <sup>3</sup> 4, 21 <sup>3</sup> 5 Azanon 22 <sup>3</sup> 5 19 <sup>3</sup> 5 Adams Espi 48 <sup>3</sup> 2 24 <sup>3</sup> 5 Adams Espi 17 <sup>1</sup> 4, 10 <sup>3</sup> 5 Adams Esp	0.03	2.5	1	171 27796	22% 41% 16%	224	2214 4014 1614	+ + +
18 11 <sup>1</sup> g Advo in: 75 <sup>3</sup> g 81 <sup>1</sup> g Augund 6 <sup>1</sup> g 3 <sup>1</sup> g Audu 44 <sup>1</sup> g 38 Augu-V:x	1.45	19	18 21	305	165 <sub>0</sub> 1155 <sub>0</sub> 1765 <sub>0</sub> 4	3%	151g 763g 4	+14
74 46 AGS Curp 106 75 Anima 31 <sup>1</sup> s 37 <sup>1</sup> 2 AGS & 22 <sup>1</sup> s 10 <sup>1</sup> s AGS O	0.80 0.46 0.04	8.7	86 17	20 9022 1861	1744 1109 50%	74 4 106 4 48 7	744	2 <sup>5</sup> 1
215 <sub>2</sub> 183 <sub>2</sub> AGL Res 453 <sub>4</sub> 32 Ahrman 80 883 <sub>2</sub> AirPrC 353 <sub>2</sub> 223 <sub>4</sub> Airbne Pct	1.08 0.86 1.20 0.80	8.4 2.0 1.5	13 31 21	747 8074	44%	18% 43% 78%	4374	4-2-4-4.
24 <sup>1</sup> 2 15 <sup>3</sup> 2 Airgan <del>‡</del> 17 <sup>1</sup> 2 10 Airgan <del>‡</del> 29 <sup>3</sup> 2 22 Airtela 27 <sup>3</sup> 2 20 <sup>3</sup> 2 Ainste Air	2,43	21.8	S	12/1 55 8285	375 185 11 28 4 25 2	18%	18% 11% 28% 28%	4444
24 <sup>1</sup> 2 16 <sup>1</sup> 4 Atomy int x 24 <sup>1</sup> 2 14 <sup>1</sup> 2 Atomy int x 30 <sup>1</sup> 4 25 <sup>1</sup> 2 Atoms 25 <sup>2</sup> 9 20 AtomA	0.42 0.28 0.20 0.20		14 14 15	448 877	24 187 274 237	22% 16% 27½ 23%	234 184 274 234	
37 <sup>1</sup> <sub>0</sub> 30 <sup>5</sup> <sub>0</sub> Albim 38 <sup>1</sup> <sub>0</sub> 30 <sup>1</sup> <sub>2</sub> AlmAi z 70 <sup>7</sup> <sub>0</sub> 41 <sup>1</sup> <sub>0</sub> AlmSirom 31 <sup>5</sup> <sub>0</sub> 25 <sup>1</sup> <sub>2</sub> Alagh	0.64 0.60 0.88 1.72	17	16 18 11	4460 2002 501	101 <sub>2</sub>	35% 35% 55%	374 30 684 284	****
20 <sup>1</sup> 2 21 Alegī 26 <sup>1</sup> 2 16 <sup>2</sup> 1 Aleguso z 26 <sup>1</sup> 2 16 Alea Con 36 <sup>1</sup> 4 25 <sup>1</sup> 2 Aleagan x	0.64	1,4	22 : 22 : 27 :	4153 2714 297 1101	264	25 224 315	28 <sup>1</sup> 4 28 <sup>1</sup> 4 22 <sup>1</sup> 4 31 <sup>1</sup> 4	444
30 <sup>1</sup> c 24 Alloce Cap 15 <sup>1</sup> c 12 <sup>1</sup> c Alloce Cap 47 <sup>1</sup> c 36 <sup>1</sup> c A Intel <sup>2</sup> 78 <sup>3</sup> c 98 <sup>1</sup> c Alesig x	2.40 1.45	82 20 13	11 12	524 53 614	2614 1559 146 179	3500	30 165 <sub>2</sub> 46 781 <sub>2</sub>	4 44
22 <sup>1</sup> 4 95 Albury 10 <sup>4</sup> 5 10 Albury 75 <sup>5</sup> 6 55 <sup>1</sup> 4 Albury 36 <sup>3</sup> 4 29 <sup>3</sup> 5 Albury	0.18 0.64	2.5 0.8 1.2	13 131	32 33 0214	32 La 10 La	103	325	-7
18 <sup>5</sup> g 4 <sup>3</sup> q Allounis 18 71 <sup>3</sup> g Alphumus 40 <sup>3</sup> q 32 <sup>2</sup> g Aleman	0.18	1,8	53 10	334 t	85 <sub>1</sub> 185 <sub>4</sub> 385 <sub>2</sub> 755 <sub>3</sub>	84 174 374 727	81 <sub>2</sub> 15 37 1 727	京十十十 は
764, 627g Alcon 311g 241g Alza Op A 63g 8 Amilionine x 2012 161g Am Pracis	1.00 0.42	6.5	26	3958 154 21	214 84 194	30 83 191 <sub>2</sub> 83	30% 8% 19%	14 444 44444
77s 55s Amends 773s 42 Amend 291s 211s Amend ind a 62 475s Amend in	0.66	1.1	6	736	arz	77 <sup>1</sup> 4 24 <sup>5</sup> 2	774 345 544 247	4
25% 22% An See Prix 45% 36% Internex 72 55% Antique 44% 36% Antique	2.40 8.99 1.46	1.3	13	2586 0078 (	727	70%	774	444
5% 5 Am Gost In a 26 22% Am High Pr 29% 23% Am Horiton 77% 67 Ameliona	2.19 0.80 1.84	7.0 0.5 20 21	14	20	54 55 25 25 27 27	753	253 283 763	11.
1 <sup>1</sup> a 32 Am Hobels. 140 <sup>7</sup> c 106 <sup>1</sup> c Ambet x 8 <sup>1</sup> a 5 <sup>1</sup> a Am Opp Inc: 14 <sup>1</sup> a 9 Am Reed En	0.40 0.44 0.80	0.8 : 7.8 3.6	22 4	20. 44746 119 511	134	150 kg	-	11 I
46%, 39% Ansist 22%, 16% An Wate 5% 24% 19% An Wate 30% 52% Asset For	0.64 1.25 0.76 1.00	3.6	16	140	47 <sup>1</sup> 2 19 <sup>1</sup> 4 21 <sup>1</sup> 2 39 <sup>1</sup> 4	45 <sup>1</sup> 4 19 <sup>1</sup> 4 21 <sup>1</sup> 4	474 194 214 314	+ + +
51 37 <sup>5</sup> s, Antibodi <sup>2</sup> 65 55 <sup>1</sup> 4 Aprico 57 <sup>1</sup> s 40 <sup>5</sup> s America int 24 <sup>1</sup> 4 16 <sup>7</sup> s America	228	34	19 1 18 4	1919 1052 10	484	46 <sup>1</sup> 4	48 <sup>1</sup> 4	1
017 7914 Amoco x 1374 1714 AmocoPet 2812 2112 Amphinol	(1.34	25	10	134	90 <sup>1</sup> 4 13 <sup>2</sup> 4 35 <sup>2</sup> 2	2514	134	3
39% 31∰ Ameth 73 60% Ametho# x 29% 27 Ameto 21 16% Ametica 45% 40 Ametica	0.90	8.0	立ち	487	25%	623 243 173	314 674 254 174	71
18 <sup>1</sup> 4 12 Anhtor 49 <sup>1</sup> 6 40 <sup>1</sup> 6 Am Cp 39 <sup>3</sup> 4 30 <sup>1</sup> 6 Apecho Crp		21 06	23 36	218 1439 ( 1222	35	17% 48% 33%	4174	*****
6% 6% Apex Man F 60% 22% Apple Man 46% 38% Appl Per A 29 17 AnchOn	0.12	41	17	1219	174	48 h	94 204 204 204	444
50 <sup>1</sup> 2 40 <sup>7</sup> 4 Arcachi x 4 <sup>7</sup> 4 5 <sup>3</sup> 2 Arraco 24 21 Arraco 2.19 x 72 <sup>7</sup> 4 51 <sup>7</sup> 2 Arraco		0.3	36	326 326 543	45 2 4 224 694	Mh	454	.3
59% 21% Arms# 6% 3% ArmsGrp 28% 21 Arms ind x			72  1	921 118 538	504 47 27	28°1	30 14 20 12	4444
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DH Tech

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| Reinform# | 15 277 17<sup>1</sup>4 18<sup>1</sup>2 19<sup>2</sup>6 +<sup>1</sup>4 | Reinform# | 174 21<sup>2</sup>7 2<sup>2</sup>8 +<sup>1</sup>4 | Reymonal | 0.20 17 1076 133<sup>2</sup>6 | 33 33<sup>1</sup>2 +<sup>1</sup>2 | RCSB Fix | 0.60 15 4085 u42<sup>2</sup>6 41<sup>2</sup>8 42<sup>3</sup>8 +<sup>3</sup>8 | Read-Pite | 15883 | 25 24<sup>1</sup>4 24<sup>2</sup>6 +<sup>1</sup>8 |

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#### **US** shares continue to advance

Wall Street shrugged off weakness in the bond market at midsession to reach new highs, write Jone Mor-

tinson and John Authors in

New York. At 1pm, the Dow Jones Industrial Average rose 53.29 above Priday's closing record to 7,489.07. The rise prompted the so-called downtick rule designed to

limit momentum Other indices also rose to all-time highs as technology stocks and consumer products groups, in particular, enjoyed strong gains. The technology-driven Nasdaq composite index gained 9.74 to 1,414.58, past its previous gest risers with a gain of \$3% or more than 2 per cent to

Both the large and small sectors contributed to the rally. The Russell 2000 index of smaller companies rose 0.76 above Friday's record to 387.90, while the S&P 500

gained 4.93 at 862.94. Mr Warren Epstein, director of trading and sales at Rosenblatt & Co. described the market's strength as "a continuation of the same things we've been seeing - a lot of momentum". He said 8.70 at 6,488.40 at the noon the Nasdaq, and particularly Intel were enabling the market to ignore bond market hardened 25 cents to C\$49.70 weakness. The benchmark but Royal Bank of Canada 30-year note fell % to 97%, came off 40 cents to C\$60. .

yielding 6.801 per cent. However, Mr Epstein warned that the weak transport sector could have an adverse effect on the market if it continued to decline. The Dow Jones Transporta-

Technology stocks such as IBM and Hewlett Packard contributed to the leading indicator's gains. The former advanced \$1% to \$87% after launching a new generation of high performance mainframe computers, while the latter rose \$1% to \$53%. Procter & Gamble was among several consumer products groups to rise. It gained \$1%

Comcast gained \$3% to closing record of 1,410.18. \$21% after Microsoft Intel was among the stron-announced a \$1bn investment to improve the company's high-speed data and ideo services. The computer giant's shares rose \$1 at \$124%

Bank America's shares rose \$1% to \$124% after it confirmed the \$540m acquisition of Robertson Stephens & Co, a private bank based in San

Francisco TORONTO failed to track Wall Street higher. Having reached a record high at the close on Friday, the 300 composite index was trailing by calculation. Leaders were mixed. Alcan Aluminium

#### **Mexico City declines**

MEXICO CITY ran into modest profit-taking ahead of the May inflation data. Dealers said the trend was recent rally, which by Friday four record highs in five

"A pause is what we need right now. This is healthy," said one broker. At midses-18.43 at 4.142.42.

SAO PAULO, by contrast, rode up on the back of Wall Street's strength plus a steady inflow of liquidity not a surprise given the from local investors. Turnover, which topped R\$1hn on had pushed the market to Friday, stayed active. At midsession, the Bovespa index was 141 or 1.2 per cent ahead at 11,475.

SANTIAGO also made progress with the IPSA sion, the IPC index was off index ending the morning session 0.58 higher at 131.17.

<u>_</u>	LARKE	TS IN	PERSE	ECTN	E	
	**	dunga la fo	apendo it	% change In US S †		
	1 Week	4 Wyoks	1 Year	Start of 1907	Start of 1907	Surt of 1967
wstria	+1.80	+4.56	+13.28	+15.51	+8.20	+2.90
Belgium	+1.81	+3.34	+34.45	+23.19	+15.38	+9.74
Denmark	+2.02	+4.43	+44.35	+21.29	+14.30	+8.70
Firstand	+1.75	+2.43	+52.33	+23.58	+15.39	+9.74
France	+5.19	+2.78	+26.94	+16.71	+9.34	+3.98
Germany	+3.95	+3.45	+42.80	+26.24	+18.32	+12.53
reland	+2.40	+2.75	+27.72	+19.20	+10.03	+4.64
taly	+1.43	-0.12	+17.42	+18.12	+10.88	+5.45
Vetherlands	+3.86	+5.48	+43.48	+26.65	+18.46	+12.66
Vorway	+1.70	+5.74	+35.21	+18.99	+11.46	+6.00
Spain	+5.01	+7.74	+62.35	+30.65	+22.16	+16.20
weden	+2.79	+4.72	+45.86	+23.16	+13.50	+7.95
Switzerland	+5.47	+6.07	+45.93	+84.09	+30.51	+24.12
ж	+0.32	-0.02	+20.01	+10.58	+10.58	+5.16
UROPE	+2.63	+2.61	+31.54	+19.28	+14.73	+9.11
ustralia	-0.45	+2.76	+20.30	+9.11	+9.71	+4.34
long Kong	+0.73	+5.48	+19.38	+2.99	+8.16	+2.88
ndonesia	-0.85	+1.92	n.a.	+8.71	+11.11	+5.67
laрап	+1.66	+1.80	-7:75	+3.08	+9.06	+3.72
Waleysla	+0.52	-1.08	-3.03	-11.36	-6.27	-10.86
New Zealand	+1.23	+4.96	+16.91	+2.26	+4.70	-0.42
hilippines	-4.00	+3.93	n.a.	-18.51	-14.71	-18.89
singapore	+0.29	+1.06	-5.73	-4.28	-1.49	-6.31
halland	-9.34	-16.42	-66.78	-39.74	-32.35	-35.67
Canada	+2.11	+4.96	+29.70	+11.27	+15.87	+10.19
JSA	+1.16	+4.12	+26.69	+15.15	+21.08	+15.15
3razi	+0.10	+7.16	+73.40	+46.67	+49.42	+42.10
Mexico	+4.70	+7.94	+24.38	+23.07	+27.43	+21.16
South Africa	+3.59	+0.50	+2.96	+9.08	+19.66	+13.80

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stability. FT/S&P ACTUARIES WORLD INDICES

REGIONAL, MARKETS				IL YADIR	JNE 6 1					THURSE	MUL YAS	E 5 1867		DQ	LLAR IN	DEX
Figures in perentheses	US Doller	Day's	Pound			Local	Local	Gross	US	Pound			Local			Year
show number of lines of stock	Index	Change %	Sterling Index	Yen	DM Index	Currency		Div.		Starting	Yen		Currency			
			HILLIAN		4 KARA	HAUGK	on day	Yield	Index	TICHEX	Index	Index	Index	High		(approx
wstralia (76)		-0.3	210.93	168.84	208.10	202,74	-0.1	3.80	232.17	211.07	169.62	208.88	202 99	234.37	188.44	199.25
Lustrie (24)		-0.1	178.03	142.50	175.84		-0.1	1.89	195.63	177.85			175.78		174.70	
3elgium (26)		1.0	227.63	182.21	224.58		1.0	3.26	247.38	224.90	180.73	222.36	217.85	254.86	208.70	210.5
3razii (30)		1.8	245.55	196.55		532.09	1.8	1.35	264.99	240.63	193.37	237.91		259.50	162.65	
Canade (112)		0.1	190.58	152.54			0.7	1.86	209.08	190.08	152.75	187.93		209.45	154.12	
Denmerk (32)		0.3	348.55		343.88		0.3	1.48	381,46	348.79	278.68	342.87	341.55	390.15	293,75	
Inland (28)		8.0	245,50				8.0	1,55	267.45	243.14	195.39	240.30		279.84	186.67	
rance (91)		0.9	202.79	162.32			1.0	2.78	220.52	200,48		195.21	201.75	232.34	186.94	
Jermany (59)		0.5	194.77	155.20			0.5	1.47	212.68	193.36		191.17		219.90	168.28	
tong Kong (66)		-0.7	475,25	380.41	486.88	518.61	-0.7	2,91	525,52	477.78		472.35	522.45		407.55	
ndonesia (27)		0.6	219.68	175.84	216.74	359.53	8.0	1.59	239.60	217.91	175.11	215.44	357.38			40.4
retand (16)	344.11	8.0	313.50	250,94	309.30	326.32	0.7	2.90	341.21	310.20		306.69	324.00		270.08	286.3
taly (58)		-0,2	80.21	64.20	79.14	111,99	0.0	2.24	88.26	80.24	64,48	79.33	111,95	96.32	73.26	
apen (485),	_133.67	-0.1	121,98	97.52	120.33	97.62	-0.3	0.81	134.05	121.87	97.93	120.49	97.93	158.25	107.57	
felaysia (107)	.537.73	0.8	489,89	332.13	485.33	520.08	0.4	1.32	534,34				517.83	660.86		
lexico (27)	1478.22	0.1	1346.73	1077.97	1328.67	12920.78	0.7	1.16				1900 07	12831.75	000.00	510.10	201 A
letherland (19)	378.60	0.8	345.01	278.16	340.38	336.12	0.6	2.32	378.29	347 00	274.90	338.22	12001./5	14/8,4/		
lew Zesiend (14)	_91.38	0.8	83.25	66.64	82.14	70.53	0.7	4.08	90.54	82.31	66.14			382.16	279,88	
lorway (41)		0.6	285.42	228.46			0.8	2.02	310.69	282.45		81.38	70.03	95,60	75.94	
htlippines (22)	185 17	-24	150.48	120.45	148,46	217.22	-2.3	0.86	189.15	153.77		279.26		321.23	245,04	253,7
ingapore (42)		-0.1	358.35		353.55		-0.1				123.57	152.03	222,30		-	
outh Africe (44)		0.6	330.13	264.25	325.71			1.17	383.80	358.01	257.69	353.96	259.18	448.01	360.08	423,1
pain (35)		1.3	232.68	186.25		355.10	0.5	2,45	360.22	327.A8	283.16	323.77	252.88	370.12	301.49	382.4
weden (49)					229.56		1.4	2.31	252.22	229.30		226.71	279.05		171.91	177.7
witzerland (35)	*****	0.5	414,90	332.11	409.34		1.0	1.98	453.30	412.10	331.18		519.97	467.61	334,35	360.7
bellend 460	-CHOTHA	1.0	269.75	215.92	266.14		1.2	1,26	293,23	206.58		263,57	263,09	299.20	230,41	234.1
halland (43)		-43	58.15	44.94	55.38	57.45	-4.0	5,44	64,39	58.54	47.04	67.88	59.88	175.88	59.76	175.6
Inited Kingdom (212)		1.1	271.30	217.16		271.30	1,3	3.68	294.50	287.74	215.15	264,71	267,74	308.18	229,63	234.9
ISA (650)	-347.58	1.6	316.66	253.48	312.41	347,58	1.6	1.78	341.93	310.85	249.60	307.33	341,93	347.58	254.78	
mericas (819)	.315.23	1.6	289.92	232.06	286.03	288.04	1.6	1.75	319.23	284.B5	228.50	281.63	262 92	318.28	-	
urope (726)	261,49	0.8	238.23	190.60	235.04		1.0	2.62	259.30	235.74	129.44	233.07		264.78	233.09	
lordio (150)	392.17	0.5	357,28	285.98	352,48	390.45	0.9	1.84	390.11	354.66	295.00	380.64			204.71	
acific Basin (882)	.152.42	-0.2	138.86	111.15			-0.3	1.28	152.70	138.82		137.25		401.56 170.85	291.45	
uro-Pacific (1608)	197.04	0.4	180.33	144.34	177.91	161.73	0.4	2.01	197.19	178.27	144.08	177.24			127.16	
orth America (782)	339.13	1.5	308.96	247.30	304.82		1.8	1.76	333.87	303.53				196.18	173.55	
urope Ex. UK (514)		0.7	214.98	172.04		223.26	0.6	2.02			243,91	300.09		339.13	248.65	
acific Ex. Japan (397)		-0.3	284.46	227.69	280.64	273.21			234,29	213.00		210.59	221.48	238.96	185.65	
lorid Ex. US (1821)		0.4	183.63	148.99	151.17		-0.8	2.74	313.24	284.78	228.85	281.55	274,06	220,85	265.97	
orld Ex. UK (2258)	.243.19	0.9				168.29	0.4	2.00	200.80	182.55	145.69	180.48	197.57	201.55	176,94	185.1
	.308.56		221.86	177.34	218,59	214,48	1.0	1.69	240.89	219,00	175.99	218.52	212.42	243.19	199.58	
		12	279.29	223.58	275,55	296.90	1.3	2,10	302.94	275.41	221.32	272.29	233.28	306.56	233.10	246.5
ne World Index (2471)	247 00	1.0	225.85	180.78		219.74	1.0	1.89				220.68				213,4

#### Emu, currency worries hit bourses

Emu wobbles and a weak dollar hit PARIS, which price (SFr) ended a volatile session with the CAC 40 index off 33.05 at 2,686.20. Trading was thin at 13.1m shares and the market swung within a range of almost 100 points, reaching down to a session low of 2,657.07 just after midday. Bouygues was a rare bright spot, rising FFr6 to FFr525 as sum-of-the-parts optimism resurfaced after a weekend press report led to an outbreak of spin-off talk.

> start. The SMI index closed 48.8 higher at 5.368.8.

Holderbank shot forward on an earnings clarification plus hopes for solid progress in Mexico. The shares, said to have seen strong demand gained FFr7 to FFr943, and from one large hank, peaked at SFr1,420 before pulling back to close at a year's high of SFr1.409, up SFr64 on the day. Cemex, the Mexican cement leader, was in London on Friday giving institutional investors a bullish insight into demand trends. Holderbank's local operations are number two in Mexican cement after Cemex with a near 25 per

cent share of the market. Roche fell SFr110 to SFr13.165 as investors moved into Novartis, which gained tions and Wall Street's firm SFr44 to SFr2,046.

Among other leaders, Nes-tlé added SF722 to SF71,850, while ABB, the Swiss Swedish engineer that plans to transfer thousands of jobs from western Europe to emerging economies over the next five years, gained SF131 to SF12,130.

Financial issues overcame early selling pressure to close mostly higher. But Credit Suisse, a strong performer in recent sessions, fell SFr1.50 to SFr195.00 on disappointment that a rumored announcement had failed to matertalise.

AMSTERDAM nudged up to another record high, its fourth in succession. The AEX index ended 4.90 higher at 829.38.

Ahold was a firm market ahead of Thursday's firstquarter results, gaining F11 to F1261.50, and there was renewed strength among financials. ABN Amro added 50 cents to F136.90 and ING gained 90 cents to F190.10. Shipping leader Nedlloyd was the day's best performer, rising Fl 1.70 to F149.80. Vendex and Vedior moved in opposite directions. The former eased 70 cents to F1109.20 while the unit that it spun-off last week rose Fl 1.10 to Fl 48.

FRANKFURT finished in uncertain mood after a strong start as a raft of nega-normal discount between a tive rumours about Emu and

FTSE Actuaries Share Ind THE EUROPEAN SERIES 10.30 11.00 12.00 13.00 14.00 15.00 Close FISE Seroback 100 2008 59 2008 78 2400 12 2008 85 2008 47 2007 53 2008 81 2008 85 Jun 3 Jun 6 Jun 5 Jun 4 2376.85 2358.87 2401.58 2364.62 2357.70 2372.87 FISE Eurotrack 100 FISE Eurotrack 200

> shares down. At the close, share was between 30 per the Ibis-indicated Dax was 31.92 down at 3,668.61 in turnover of DM10.76n. . Amid a dearth of corporate

news, dollar-sensitive stocks took the brunt of the day's selling. BMW lost DM33 to DM1.387 and Hoechst fell DM1.37 to DM69.37. MILAN saw frenetic activtty in savings shares of Stet

and Telecom Italia after the government said that it had no plans to convert them into ordinary stock. Both savings shares were suspended limit-down at the opening, but later resumed trading after the fluctuation

band was widened from 10 per cent to 20 per cent. The Stet savings shares plunged L1,023 to L5,676 as its ordinary shares rose L32 to L8.546. Telecom Italia sevings shares tumbled L572 to L3.232 and its ordinaries edged up L13 to L4,637.

One analyst noted that the savings share, with no votthe German coalition pulled ing rights, and an ordinary Morgan and Jeffrey Brown

Almost all the securities seen on Friday. Turnover 8.3 per cent to M\$3 but MBf

There was some relatively

aggressive buying by mutual

funds during the afternoon

session but much of the

day's upturn was said to

have stemmed from position

closing after Friday's sharp

At the close, the SET

index was up 3.84 at 534.46.

Bangkok Bank was the most

active stock, adding Bt4 to

**Bt146. Shinawatra Computer** 

shed Bt10 or nearly 9 per

**KUALA LUMPUR** featured

3.2 per cent decline.

cent to Bt104.

absorbed several bonts of expectations of a merger

profit-taking to finish an with MBf Capital on expecta-

active session comfortably tions of a merger.

deftly activity in Suria Capital on

was Bt9.8bn.

cent and 40 per cent. Before the news, the discount for Stet savings shares had narrowed to 21 per cent and Telecom Italia savings shares were at an 18 per cent

Hist. 100 - 2301.20 200 - 2456.01 + Parkel

Doubts about the run-up to Emu left the broad market weak and the Comit index gave up 8.67 to 759.56. Parmalat, suspended ahead of news that it was to buy the Canadian Ault Foods, dropped L149 to L2,311 as it resumed trading.

MADRID was another victim of lingering doubts over European economic and monetary union and the general index gave up 7.96 to 566.99. The largest stocks bore the brunt of the day's selling, with Telefonica losing Pta105 to Pta4.235 and Endesa sank Pta240 to Ptall,300, BBV bucked the trend ahead of a share split, adding Pta50 to Pta11,100.

Written and edited by Michael

was suspended pending an

announcement. Analysts

noted that a tie-up would be

a coup for MBf because it

had been seeking a commer-

index down 0.11 at 1,117.20.

held in check by the holiday

in Hong Kong. In turnover of

what passes for an average

A strong overnight perfor-

mance on Friday in New

MANILA traded quietly,

cial banking licence.

# Tuesday June 10 1997 S Pre-budget surge takes Karachi up by 2.7%

Pakistan's sbare prices jumped 2.7 per cent as a flurry of activity ahead of Friday's national budget breathed life back into the market after weeks of bearish sentiment, writes Forhan Bokhari. The KSE-100 index closed 41.35 higher at 1.572.12.

Analysts attributed the rise to investors snapping up bargains before the budget, rather than improvements in Pakistan's overall economio fundamentals. which remain troublesome.

Mr Raza Mirza, head of research at Karachi's Khadim Ali Shab Bukhari brokerage, said: "The market had been sold off considerably in the last few weeks. People found this to be an opportunity to return with some buying."

The budget is unlikely to bring immediate good news to the market. The govern ment has been under pressure to tighten Pakistan's notoriously lax tax system in an effort to improve the country's budget deficit. Islamabad's desire to seek

a new loan agreement with the IMF depends on the government's ability to increase tax revenues during the next year, market analysts say. The government has already reduced tax rates by a wide margin for next year, but many businessmen say that an aggressive clampdown on tax evasion will have to follow.

Some analysts have gone as far as predicting that ettempts to improve revennes may undermine recent incentives given by the government of Mr Nawaz Sharif, the prime minister, to belp revive trade and industry.

The broad market was dull, with the composite Other concerns include a growing international trade deficit and the government's failure to reduce its fast 914m pesos, less than half of growing borrowings from domestic banks to meet its session, the composite index expenditure. In view of such concerns, many analysis closed 15.57 better at 2,778.37. also said that yesterday's performance may turn out York for its ADRs heiped lift to be a short-term gain. rather than the beginning of PLDT by 15 pesos to 805 a sustained turn around.

#### Tokyo falls as dollar plunges against yen Suria jumped 23 cents or

firms rose to their dally lim-

its. Saishin Securities rose

Won640 to Won8,690 and

Daewoo Securities picked up

The yen's intra-day

strength belped companies

Syndey, Hong Kong and Taipei were closed for public

competing with Jepanese

exporters, Daewoo Heavy

Industries rose Won330 to

Won8,580, off a high of

Won1,100 to Won15,000.

bolidays

Won8,6509. BANGKOK

Tokyo fell sharply as the dollar plunged to a sixmonth low against the yen and drove down futures prices, prompting investors to sell cash stocks, writes Gupen Robinson

The conglomerate is expec-

ted to float its water and

telecoms operations within

the next few years. Analysis

estimates of Bouygues'

break-up value range from

FFr650 a share to beyond

Danone, the foods group,

Promodes continued to bene-

fit from retail optimism,

adding FFr10.00 to FFr2.170.

But the broad market was

uniformly weak. Ahead of

today's annual meeting, Ren-

ault retreated FFr2.90 to

FFT184. Michelin, which

comes face to face with

ZURICH, conversely,

extended its record-setting

streak to a fifth straight ses-

sion, helped by some

derivatives related transac-

shareholders on Thursday,

lost FFr11.00 at FFr323.

FFr800.

The Nikkei 225 average fell 261.93 to close at the day's low of 20,223.83 after reaching an intra-day high of 20,526,55. Early trading was buoyed.

by sentiment carried over from New York's record gains on Friday. But the dollar's unexpected slide hit the near-term June futures contract, which lost 230 to 20,270 as the dollar headed to an intra-day low of Y111.85.

Subsequent comments by dor finance officials ressing concern about ewed currency volatility the dollar's slight afternoon helped limit stock market's losses.

olume dwindled from Fri-'s 340m shares to an estied 263m. Declines narly led advances 566 to with 167 unchanged. The of October as falling interest pix index of all first-rates and the yen's fresh ghted Nikkei 300 was off at 290.14 London, the ISE/Nikkei

ndex rose 3.37 to 1,581.07. xport-driven stocks tly retreated on the dol-0 to Y9,840, TDK Y120 to 770. Fuji Photo Film shed

makers also fell, with Toyota index soared 7.6 per cent. above the eight-year low down Y70 at Y3,340 and

Isuzu, however, added Y3 to Y426 following its announcement last Friday of better than expected earnings. Foreign investors bought electrical laggards including Toshiha, the day's most active issue, which rose Y4 to Y745.

Honda Y70 to Y3,430.

Among domestic demandrelated stocks, non-life insurers were the day's biggest gainers, rising 1.6 per cent as a group. Tokio Marine and Fire Insurance added Y40 to Y1,420, Nippon Fire and Marine Insurance Y11 to Y595 and Chiyoda Fire and Marine Insurance Y23 to

Dai-Ichi Kangyo Bank managed to erase earlier losses stemming from the widening scandal over illegal dealings with corporate day up Y40 at Y1,290. In Osaka, the OSE everage

fell 132.21 to 21,119.47 in volume of 12.1m shares. SEOUL edvanced to its highest close since the end of October as falling interest

tion stocks fell 4.74 to rebound boosted demand, 4.92 and the capital- particularly for securities houses and shipbuilders. The composite index

gained 12.24 or 1.6 per cent to 775.01.

Analysts noted that benchmark three-year corporate s weakness. Sony fell bond yields were at 11.3 per cent, the lowest level for 12 590 and Canon Y90 to months. This was expected to provide a strong boost to 50 to Y4,600 and Bridge the earnings of eccurities one Y50 to Y2,630. Car firms and the sector's sub

#### outh African pushes higher

usi Limited, Goldman, Sechs & Co. and Standard & Poor's. The Indices are complied by FTSE Activates and the translation of Activates, Natilized Securities Ltd. was a confounder of the Indices.

res in Johannesburg ed higher for the sixth ion running with industrials still in demand and golds staying on the upside thanks to bullion price

At the close the all-share index was up 34.2 at 7,296.4. Industrials gained 42.0 to 8,519.2 while golds, subdued in comparison with Friday's steep 3 per cent ascent, added 5.7 to 1,181.3.

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# BRAZIL FINANCE AND INVESTMENT

Although the Real Plan has brought inflation down to single figures a lot more work is needed to justify investors' new-found optimism, writes Stephen Fidler

# Much achieved, much still to do

Investor perceptions of 1995, the adjustment is not Lower inflation has encour-Brazil have undergone a radical change for the better in the four years since the then finance minister, a former sociology professor named Fernando Henrique Cardoso. embarked on an innovative anti-inflation strategy.

Mr Cardoso is now president and his strategy, known as the Real Plan after the new currency it created, is still in place. Though the war has not yet been won, the plan has brought inflation down from 2,700 per cent in 1994 to single figures

A markedly different economic landscape bas emerged in Brazil Persistent very high inflation led to buge distortions in the real economy as banks, industrial companies and wealthy individuals gained more from playing inflationary roulette than from produc-

According to a recent analysis of the financial system produced by the ministry of finance, some 4 per cent of gross domestic product was being transferred annually in the early 1990s from the rest of the economy to the banking system because of high inflation.

Those gains - made from the loss of value of sight deposits and the payment of below-inflation interest rates have now disappeared.

The adjustment to a new order has already taken its toll: 37 banks have been taken over or liquidated by the government. And, though the cost to the government has been less as a percentage of GDP than for example Mexico's crisis of change the market-place poor infrastructure.

Weaning banks and other economic agents off inflation will take time: the more so since high real interest rates - a consequence of tight money and lax fiscal policy
- still bring snbstantial
returns that reduce incentives to make productive

Furthermore, commercial banks will bave to increase efficiency and develop skills

may encourage other foreign banks to take a harder look at the market, suggests domestic banks will face tougher competition on price and service.

It is not only in financial services however, that for-

aged foreign direct investment in many sectors, as first multinationals - and now smaller foreign companies - seek to secure a place in a market seen as having

Few companies yet appear to be looking at Brazil as a platform for exports. Productivity is said to be rising but investors say costs of production are still high by international standards, for reasons which include high eign entrants are helping to non-salary labour costs and

huge potential "It's incredible the volume

of new investments that are coming into the country. said Mr Raimundo Christians, a partner with Price Waterbouse in São Paulo.

month for R\$3.34ba of a 41.7 per cent stake in the mining giant CVRD, the most sensitive state company so far to go under the hammer, has enhanced the prospects for further privatisation. This restructuring has

brought a wave of foreign That process - together

Bacha, will help to stabilise the growth of Brazil's public sector deht and should be more than sufficient to finance a current account cent. deficit of around 4 per cent

On the fiscal side, the medium term, the strain will with privatisation - is erod- investment banks into Brazil- overall budget deficit- is - tell. The government is do.

likely to approach 5 per cent of GDP this year, compared with 6.1 per cent last year. 'Fiscal deficits of 5 per cent of GDP are unsustainable over time." said Mr Pedro Malan, the finance minister.

"But we are working towards bringing it down." A reduced fiscal gap has been long promised but the constitutional changas needed to allow a sustainable reduction in fiscal deficits bave been delayed in

As a result, Brazil's antiinflation programme has been overdependent on a tight monetary policy -hence very high real interest Privatisation, says Mr rates - and a strong exchange rate. This is, depending on the calculation, overvalued anywhere between 10 and 30 per

of GDP for a couple of years, not corrected over the

tor from the markets and inhibiting investment, while monetary policy and selective government controls are left with the job of constraining consumer demand and

imports. Furthermore, many economists believe the government will have to adopt more exchange rate flexibility at some time in the future - and the manner in which the regime is adjusted will be critical to the survival of the anti-inflation

strategy. Many investors heliave that resolving these issnes will he eased by Mr Cardoso's success this month in securing a constitutional amendment allowing him to stand for a second four-year

To fully justify investors If this policy imbalance is new-found optimism in his country, however, Mr Cardoso has a lot more work to



growing number of compa-

nies are therefore looking to

sell out, or to form joint ven-

tures with foreign companies

that can bring them finance,

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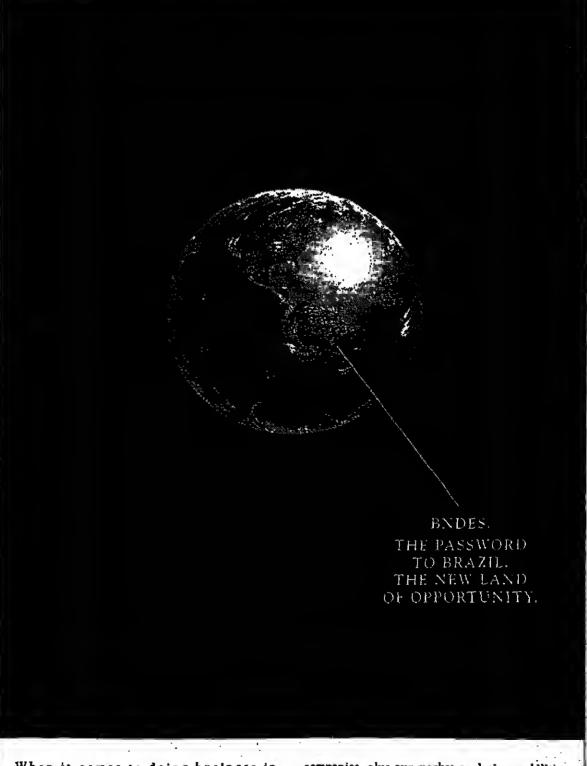
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THE ECONOMY • by Geoff Dyer

# Twin deficits may upset strategy

A doubling of the trade gap compared with last year is forecast

Nearly three years after its launch, the Brazilian government's economic strategy. known as the Real Plan, has notched up an impressive list of achievements - inflation below 10 per cent and seemingly under control. sustained if unspectacular growth and a modest improvement in Brazil's notoriously unequal distribution of wealth.

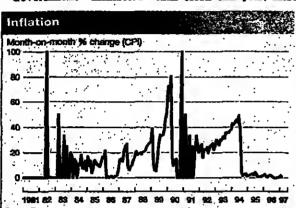
However, as the third anniversary approaches, the government's macro-economic policy is being criticised more frequently. Economists are even beginning to ask if the government can reach the presidential elections next October without suffering at least a minor

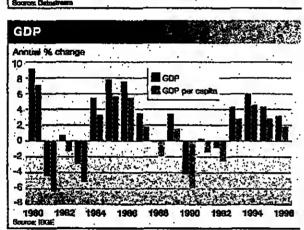
currency crisis. Government ministers than \$35bn this year, more

acknowledge that the pres-ent policy mix of loose fiscal policy, tight monetary policy and an over-valued exchange rate cannot last indefinitely. The question is whether this stance can be maintained in the short to medium term the first three months of while the government 1997 the nominal deficit fell attempts to correct the to 5.7 per cent of GDP, he underlying imbalances.

"The current stance is financeable but it is not sustainable," says Mr Affonso Pastore, one of the most trenchant critics of government policy. "At some stage they will have to devalue the currency.'

by Brazil's twin deficits. The government ran a budget deficit equivalent to 7 per cent of GDP in 1995 followed by 6 per cent last year, both figures well ahead of initial expectations. Meanwhile, the current account deficit has been growing much faster is expected to reach more





The exchange rate policy being put under pressure

ment has remained constant in nominal terms since 1995. This, along with other belttightening measures, will help the government to meet its fiscal target this year of a 1.5 per cent primary surplus - that is before interest payments - which will allow it to stabilise the stock of government debt at around 34 per cent of GDP, he says. Critics point out, however,

He stresses that the wage

than 4 per cent of GDP.

that the fiscal improvement last year was partly the by-product of lower interest payments on government debt, a benafit which is unlikely to be repeated this year. The central bank also takes a more cautious view on 1997's fiscal prospects, forecasting a primary surplus of just below 1 per cent. The anxiety about the

economy stems partly from the pessimistic outlook for crucial reforms to the social security system and to the civil service contained in two hills. More than two years after they were first proposed by the government to Congress, neither hill is near being approved. Yet without the reforms, the government's ahility to make a significant impact on biggest among the hudget deficit will be The social security system

reform bill was so emascuyear that the government withdrew it. A tougher version is being introduced in the senate, which if passed will still have to be sent back to the lower house.

Administrative reform April, the first vote in the sale in May of a controlling lower house. However, since stake in Companhia Vale do then the bill has been Rio Doce (CVRD), the becalmed by in-fighting in world's largest iron ore prothe government coalition. ducer in the first stage of The government has already lost one important amend- vatisation. The winning con- privatisation programmes in second to help finance the

Mr Pedro Malan, finance minister, acknowledges that the government "still has a long way to go" on the fiscal front, but he argues that "the trend is improving". In bill for the federal govern-

> fate as the social security bill did last year.

However, Mr Malan dismisses the suggestion that the government is not going to try and push through the constitutional reforms this side of the election. "It is important to show our ability as a society to move toward fiscal consolidation." Moreover, the political cli-

question. At present there is to do so. no strong alternative candihim a strong favourite in the 1998 elections. The markets view of the prospects for fiscal tightening after the election if there were a stronger challenger on the horizon. The growth in the current

account deficit has been capturing just as many headlines this year. While exports have been growing at an annual rate of around 5 per cent, imports have ment and the danger is that been accelerating at 15 per the bill will auffer the same cent. A trade deficit of more than \$10bn is forecast for the full year, compared to \$5.5bn in 1996.

With the exception of a few sectors, such as electrical goods and cars, economists say that the rise in imports is not the result of over-heating in the domestic economy, suggesting that the current account problem cannot be solved by tighten-

reassurance on the fiscal the government was willing

Mr José Roberto Mendonça date to President Fernando de Barros, economics secre-Henrique Cardoso, making tary at the finance ministry, says that pessimistic analyses of the current account would take a less indulgent ignore the improvements in competitiveness achieved over the past two years. which will boost exports in the long term.

Ministers also maintain that as a developing country rate. undergoing auch an economic transformation, it is natural for Brazil to be running a current account deficit. This implies that foreign savings are being imported to finance domestic economic development. However, tha existence of

the bill for government spending rather than corporate re-tooling. Moreover, some economists argue that the rise in the current account deficit is

weakens this argument. For-

eign savings are picking up

placing a significant conmate also provides some ing monetary policy, even if strainf on short-term growth



under the current exchange

GDP growth

Given these rising financing requirements, it is not surprising that economists are asking questions about the sustainability of the current policy stance. However, according to Mr Edmar Bacha, the former head of the National Devalopment the parallel fiscal deficit Bank (BNDES) and an economist with Banco BBA Creditanstalt, there is one factor in the macro-economic equation that will ease tha pressure on the government -

> privatisation. Mr Bacha estimates that the government will raise \$56bn from asset sales over the next three years, less

than some other forecasts. This will allow the government to stabilise the debt position and give it more time to push through fiscal

alli illin

reforms, Mr Bacha argues. But even if the government does make significant progress on privatisation, it will still need to rely on one more condition to give it the necessary breathing space -a benign international envirooment continuing. With many economists forecasting tighter monetary policy not just in the US, but also perhaps in Japan and Germany. Brazil's twin deficits could become ever harder to finance between now and

PRIVATISATION • by Geoff Dyer

#### Sell-offs look set to raise at least \$56bn

The programme is one of the developing

countries lated by the lower house last Buffeted by endless political year that the government scandals and with its fiscal reforms facing fierce opposition in Congress, privatisation is emerging as the Brazilian government's most

The up-best tone was set passed its biggest hurdle in by the R\$3.34bn (US\$3.1bn) Latin America's biggest pri- counts as one of the biggest

sortium was led by steelmaker Companhia Siderurgica Nacional (CSN).

The government is now embarking on a heavy schedule of sell-offs, including the telecoms network, most of the electric energy industry. roads, railways and ports, over the next two to three

Mr Edmar Bacha, the former president of the National Development Bank (BNDES) and now with Banco BBA Creditanstalt in São Paulo, calculates the government will raise US\$56bn from sell-offs by 1999. Other estimates go as high as US\$80bn.

Whatever the figure, It

a developing country, if not in the world.

Privatisations are e vital part of the government's economic agenda. On the microeconomic front, they are a means of attracting new investment, especially from foreign companies, to accelerate the modernisation of Brazilian industry. Crucial parts of the country's infrastructure, in particular the telecoms and energy networks, are in dire need of

fresh capital. From the macro-economic viawpoint, the proceeds from privatisation are eagerly sought, first to stem the growth of the government's debt while longer-term fiscal reforms are attempted, and

deliberation problems Other local electricity distribution comp Public sector banks Central Benk's Unibanco shares

Bouros: Parties

ballooning current account Rio de Janeiro stock deficit

It would therefore be hard took place. to underestimate the importance of the CVRD privatisation for the Brazilian government. It provided proof that the government could stick to a task in the face of widespreed opposition, which included the country's Catholic bishops, two former presidents and several thou-

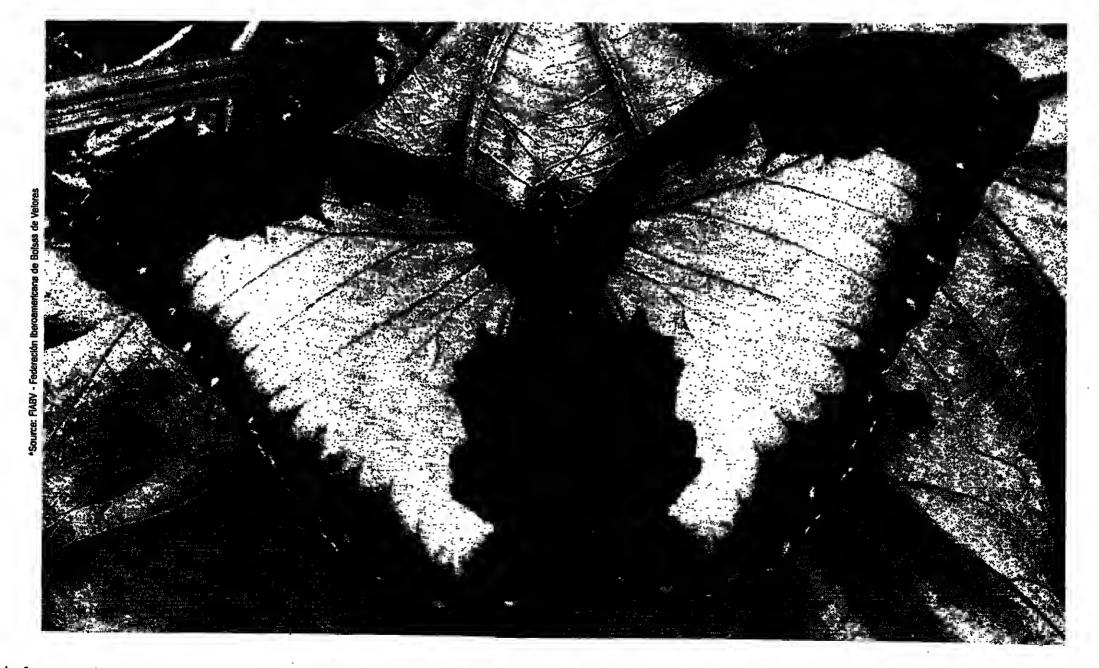
sand protesters outside the

It was a close run thing, though. The auction was delayed for one week due to more than 130 legal challenges against the privatisation. Further delays could have forced the government to issue a new sale document, which would have

Continued on next page

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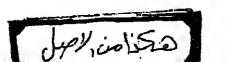
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# Gloomy prospect for growth ambitions

About \$24bn a vear is needed to finance

large-scale projects

On two April evenings this year large parts of southern Brazil were plunged into darkness by power cuts which caused havoc for several hours and created traffic jams more than 100 miles long in the city of São Paulo.

The cause was put down to a faulty transmission line. However, the black-onts served as a timely reminder that Brazilian infrastructure is having problems keeping pace with the country's economic ambitions.

The electric energy system is under the most pressure. Recent economic growth has only been at modest levels, yet even three years of sustained increases in output have prompted warnings of energy rationing and regular While the energy sector plans to invest around \$3.2bn a year in new capacity, analysts say that ernment is fighting tooth

\$6.4bn is needed annually to and nail to reduce a budget consortiz are expected to

Across the economy as a whole, including areas such as water sanitation and transport, the government estimates the funding needs for infrastructure projects in Brazil are around \$24bn a

These investments are not vague items on a political wish list but vital projects for the country's economic development. As well as securing a reliable energy supply, they include much needed improvements in roads, ports and sirports to enhance the competitiveness of Brazilian exports and to allow local companies to take advantage of the trad-ing opportunities afforded by

the Mercosur customs union The Inter-American Development Bank (IADB) estimates that 75 per cent of the funds for infrastructure projects in Latin America come from governments. However.

keep np with growing deficit which economists see demand - equivalent to as a potential source of ecothree large nuclear plants a nomic instability, the demand for infrastructure investment is obviously incompatible with fiscal real-

> director at NM Rothschild, the investment bank, adds: The private sector cannot rely on the World Bank and the IADB to finance all these infrastructure projects." So where will the money come from? Or rather, is the private sector going to be will-

ing or able to fill the gap?

The government's privatisation programme, which includes power companies. ports and telephone operators, will be a significant catalyst in attracting some of that investment. Mr Sergio Motta, the communications minister, estimates that the sell-off of the telecoms sector years. For instance, the government is selling 10 regional cellular phone concessions at e minimum price

of around \$6bn. The winning

invest at least the same amount again in rolling out their services

The task is also being made easier by the better access Brazilian borrowers are getting to international capital markets, at ever longer maturities and tighter spreads. The Brazilian government's plan to extend its yield curve to 30 years will give a significant boost to this process.

Improved access to capital markets and the perception of reduced political risk are also opening up new funding possibilities such as project financing where the banks share some of the risk in e project with the sponsoring

The first genuine project financing was put together last year with an IADB-sponsored deal to finance the "Linha Amarela", a toll-road will result in investment of in Rio de Janeiro. The con-\$100bn over the next six cession to expand and operate the Dntra highway between Rio and São Paulo was also financed on a similar basis.

In the energy sector the



tecific Improving the afficiency of Brazil's ports is one of the main challenges facing the go

first project financings for financing is not just as a new power plants, awarded under the 1995 concession law, are now being arranged. Banks are discussing financing arrangements with Intergen, a consortium of US power producers, for the concession it won to build the Jacui power station in Rio Grande do Sul. The final peckage is expected to include a significant element of limited recourse financ-

ing. Bankers also forecast that the financing of the Ita power station, in the same state, will involve a project finance-type structure.

The benefit of this type of

means of channelling more foreign funds into Brazil, but also the considerably reduced cost of the money. The lower interest rates mean that many more projects become feasible. Project finance could have e huge role to play in Brazil," says

Bankers also believe that the winners of the cellular telephone concessions, which are likely to include some of the best-known names in the telecoms indus-

one foreign banker in São

finance their operations. potentially opening np another source of debt fund-

On the equity side, some of the slack that is not taken up by industry investors might be absorbed by private equity funds. Over the past two years Brazil has seen a proliferation of these funds, both domestic and foreign. However, despite the rapid transformation that is taking place in the corporate sector, there are still only limited opportunities for private equity investments. As try, could access the US pri- a result, many of them are vate placements market to expected to turn some of vate investment, he says.

their attention to infrastruc

The need for private investment also means that governments have to change structure projects, says Mr Enrique Iglesias, president of the IADB. Rather than being the financier, constructor now have to manage the projects, participate in planning decisions and monitor the performance of private comforming this role efficiently and transparently will have a significant impact on pri-

#### Sell-offs may raise \$56bn

Continued from page 2

meant a postponement by at investment are not included least one more month and substantial damage to the its

Although the winning consortium in the CVRD auc- In unguarded moments, govtion was largely Brazilian, given the size of the rest of tbe privatisation process, foreign companies are likely to play a crucial role. "The privatisations cannot be done without a big percentage of foreign financing," says Mr Charles Alexander. a director of NM Rothschild, the investment bank.

Several important steps have been taken since the CVRD sale. At the end of an May the state of Minas Ger- national telecoms company. als sold a one third stake in Cemig, its electricity generator and distributor, for R\$1.13bn to a consortium led by two US companies, AES and Southern Electric.

music and

re beautiful.

Privatisation has begun in the telecoms sector as well, with the collection of bids for 10 cellular telephone concessions, known as "Band-B". The winner of the first concession in São Paulo is expected to be announced

this month. However, unlike the CVRD sell-off, the privatisation of industries such as telecoms and energy are complex exercises which require the break-up of the two stateowned holding companies, Telebrás and Electrobrás, the creation of independent regulators and the establishment of clear rules of compe-

In both cases there is still much work to be done. The bill to create a regulator for the telecoms sector is still being reviewed by Congress. The electric energy industry has a regulator, but the government's advisers, Coopers & Lybrand, have yet to publish their final recommendations on the future structure

contact:

Many of the crucial rules that will affect foreign in the legislation and will be the responsibility of the relevant minister or industry ernment officials admit that these omissions prevented members of Congress inserting restrictive amendments in the bills.

However, this leaves many uncertainties for foreign companies making decisions at the moment about investing in Brazilian privatisations. "We are taking a lot on trust," says the head of the Brazilian subsidiary of

According to Ms Elena Landau, former head of the privatisation unit at the BNDES and now a managing director at Bear Stearns in São Paulo, it is a risk worth taking for foreign companies. "You have to be there before everyone else is. If you wait for everything to be sorted out, by that time the competition will be intense." Ms Landan says.

She points out that three electricity distributors -Light and Cerj in Rio de Janeiro and Escelsa in Espirito Santo - have already been privatised withont a regulator being established and that the government upheld its commitment to raise Light's tariffs in line with inflation.

investors is that opponents of privatisation, emboldened by their success in delaying the CVRD auction, will unleash a similar avalanche of legal challenges against future auctions. The consolation is that the sales of the telecoms and energy networks are unlikely to prompt the same level of popular outrage as CVRD. given the visible shortcomings of the services provided.

Another worry for foreign

category in Brazil in the Latin American Brokers Survey published by Global Investor.

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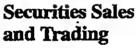
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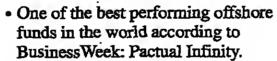
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## Turning point for banking sector

The arrival of two global institutions industry. will force a new discipline on the market

When HSBC bought Banco Bamerindus for US\$1bn in April, expectations ran high that it would force new levels of price competition and customer service on Brazil's commercial banks.

HSBC has been quick to play down talk of a shake-up: "A lot of people are going to be disappointed," says Mr Michael Geoghegan, president of the new HSBC Bamerindus. Nevmarks a turning point in the consolidation of Brazil's sections of the market. ertheless, the arrival of the

banking industry. Much has already endures, banks will have to changed. With the end of supply services to a much high inflation, banks lost the wider section of the populaeasy earnings they made in tion." the interval between receiving and paying funds. Many banks have been abla to ride have had to learn from scratch basic banking skills three years by adjusting to such as lending and taking

At the same time, economic reform has boosted consumer spending power bank control, are an increasand brought hundreds of ingly important part of their thousands of Brazilians into the financial services market

for the first time. For many big retail banks, change has been traumatic. The loss of easy earnings exposed widespread tneffi-

ties were two of Brazil's big- cost of their services," Mr gest and oldest banks, Economico and Nacional. Both arrival will not be the basis collapsed with massive liquidity difficulties and

were taken over by rivals. Bamerindus was long sible and destabilising." known to be in similar difficulties. Its purchase by HSBC marks the biggest Brazil and, coming on the beels of announcements of smaller investments hy ket. Lloyds TSB and Banco San-

ه کامن راجل

take a prominent role in the

Rumours of the bank's difficulties led to a massive drain of commercial deposits before the takeover. This side of the business, says Mr Geoghegan, will have to be rebuilt "from the ground up"; he hopes to be helped by the HSBC group's existwith 300 of the biggest 500 Brazilian companies.

On the retail side, while many of Brazil's biggest banks are shedding staff and considering branch closures. Mr Geoghegan talks of expansion, adding 200 branches to the existing

says. "If economic stability endures, banks will have to

The biggest private sector out tha turmoil of the past change before it came and by adopting conservative lending policies. Service fees, recently freed of cantral

Even under more stable conditions, fees vary widely from bank to bank. Many observers had hoped HSBC's arrival would impose fiercer competition

Banks need to have a Among a string of casual- clear understanding of the Geoghegan says, "but our of a price war. A cost war, yes, but cutting fses abruptly would be irrespon-

Nevertheless, analysts say HSBC's arrival and that of Santander, which has perentry by a foreign bank into mission to open up to 200 new discipline on the mar-

"The backing of the HSBC

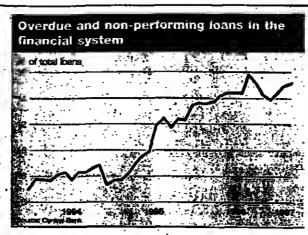
ingness to see foreigners tion cost," says Mr Arthur Bueno of Laffs, a São Paulo firm of analysts. "They will be able to operate with lower spreads and the others will have to compete.

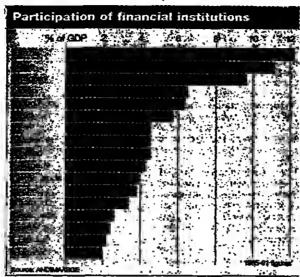
Mr Geoghegan talks of introducing European-styla "relationship" banking to Brazil, as opposed to the predominant "hard-sell" approach copied from the US ing business ties overseas system, and has begun retraining staff accordingly.

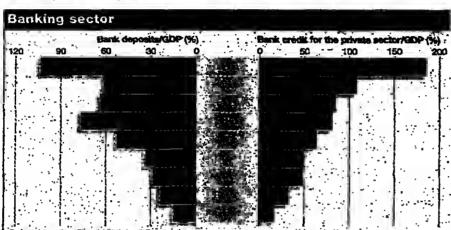
Although Brazilian banking technology is among the most sophisticated in the world - a legacy of the demands of high inflation standards of service are often poor. The arrival of more foreign banks should force improvements. Howaver, for as long as

HSBC remains the only international bank with a significant presence in Brazil's mass market, the pace of change is likely to be

That may not last. Citibank and Bank of Boston have both been in Brazil since early this century, but







mercial clients, with limited retail operations at the top end of the market. Citibank is now talking of widening branches, is bound to force its reach, perhaps though telephone banking.

Bank of Boston has long been understood to be seektander of Spain, underlines group gives HSBC Bamerin- ing new retail opportunities. the state's bank, Banespa, ciency on Brazil's once conthe government's new will- dus a much lower capitalisa. Now that the restructuring within a year, Much sooner, placent commercial banks,

in the privatisation of the minimum price of R\$300m. public sector.

Last month, the federal government reached a deal with São Paulo state that

of the big private banks on June 20, the government seems to be complete, the of Rio de Janeiro hopes to remaining opportunities lie sell its bank, Baneri, for a By a combination of priva-

tisation and opening tha door to foreign competition, the government seems detershould allow for the sale of mined to impose greater efficlency on Brazil's once comCAPITAL CONTROLS • by Stephen Fidler

# Inflow curbs are 'temporary measure'

The policy goal has been to stay one step ahead of the financial markets

Economists have yet to resolve their long-standing debate about whether controls on inflows of foreign capital are a behatal tool in avoiding financial crisis.

The debate intensified after the Mexican devaluation crisis of 1994-5. Soma economists argued that Chilean-style controls aimed at deterring inflows of short-term capital would have helped Mexico to avoid the sort of conditions that led to the crisis.

Tha problem Brazil has had since the introduction of its new currency in 1994 has been an economic policy that has relied on high domestic interest rates and a more or less explicit promise to limit the depreciation of the exchange rate.

This combination is wonderful for international speculators. But as their funds pile in, money supply is swollen - in the absence of offsetting action by tha anthorities - and all kinds of strains are placed on the domestic economy. Furthermore, in the event of a devaluation, these investors can quickly head for the exits, helping to precipitate the kind of crisis Mexico suf-

Brazilian policy makers have viewed controls on capital inflows - along with controls over a host of other variables such as consumer credit - as an important part of their policy armoury. Scarcely a week passes withont some adjustments to them. Last month, for examrestricted overseas financing through credit cards in an attempt to curb the current account deficit.

Brazilian officials do not short-term money. deny that such controls have costs in terms of efficiency,

try to stabilise the economy. According to Mr Francisco Lopes, director of monetary policy at the central bank: "We have always viewed these sorts of controls as a temporary mechanism that we'd not like to have in a steady state. It's part of a pragmatic response to a transition process in a society that has lived with infla-

tion for many decades." Mr Persio Arida, a former central bank president who is now with Opportunity Asset Management in São Paulo, is more forthright: "From the point of view of allocation of resources, the controls are a disaster. But from the point of view of affectiveness, they have

worked very well."
The Brazilian currency, the real, does not meet the criteria of convertibility for International Monetary Fund purposes. Mr Arida said capital controls mean in effect that for those who can afford it "the currency is convertible at a very high

transactions cost". Lifting capital controls would, he argues, make the real more vulnerable: the more convertibla the currency, the stronger the possibility of a speculative attack. "It gives rise to another source of fragility," he said.

However, capital controls are being questioned. There are doubts about wbether they have an impact on reducing the volume of inflows, and wbether they have more than a marginal effect on the composition of those inflows.

In a paper written for the United Nations University/World Institute for Devel-Economics opment Research, Ms Eliana Cardoso argues the controls have ple, the cantral bank failed in some of their supposed objectives - in particular, the attempt to secure more desirable longer-term capital flows and repel

"Because it is easy to divert capital flows from one but that they are an effective form to another, capital con- gle against inflation.

temporary expedient as they trols may not limit investors' ability to take desired positions," said Ms Cardoso. formerly a senior official in the ministry of finance and now a senior researcher with the International Monetary

Balance-of-payments statistics may not reflect the underlying reality, she argued. Anecdotal evidence suggested "that capital flows in the form of foreign direct investment have not reflected the true use of these inflows since early 1996. Because of the 7 per cent tax on investment in fixed income assets, busis were bringing in dollars for investment in fixed income assets and registering the capital inflow as foreign direct investment."

This 7 per cent tax was reduced in April to 2 per cent as tha authorities switched their concerns from excessive inflows to ensuring that the current account deficit can be financed. Indeed, critics argue that the rules are always changing anyway since the authorities are forced to stay one step ahead of the financial markets which constantly find ways

around the restrictions. As a result, some of the supposed advantages of the Chilean system - where the rules are reasonably transparent and the instruments largely non-discretionary are absent in the Brazilian

Mr Lopes at the central bank pointed out that sometimes even the objectives of the controls can change. For example, controls introduced on foreign borrowing were originally meant to encourage Brazilian borrowers to extend the maturities of loans from foreign banks.

Mr José Roberto Mendonça de Barros, economic policy secretary in the finance ministry, said the controls were part of a "search process" as the government looked for successful policy combinations to complete the strug-

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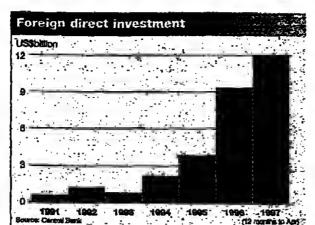
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FOREIGN DIRECT INVESTMENT • by Stephen Fidler

The country's greater economic stability has attracted

foreign companies Since the 1994-95 financial crisis in Mexico, Brazil has been the leading destination for foreign direct investment in Latin America. According to central bank figures, for-

eign direct investment has

soared since inflation fell in Roberto Mendonça de Barros, secretary of economic policy in the ministry of finance, a remarkable similarity between the pattern of FD1 growth in Brazil and that in China in the early

China is now the biggest recipient of FDI in the developing world. And though Mr Mendonca de Barros is quick to point out that he is not making predictions, there is no doubt that foreign companies are discovering Brazil in an important way.

With greater economic stability, many investors view Brazilian country risk as having fallen. The opening of the economy to foreign goods and capital has provided new areas for investment and reduced obstacles to free remittance of profits and dividends.

Meanwhile, the government's anti-inflation programme, known as the Real Plan, has brought in new consumers to the western hemisphere's second largest market and offered the pros-

Falling inflation has also allowed the advent of consumer financing. This, says Mr Miguel Jorge of General Motors in São Paulo, is for the first time allowing buyers to buy cars and consumer durables, and pay for them over periods extending

to 50 months. The official figures show FDI rising to \$12.1bn in the year to end-April, with the figure for the whole of 1997 expected to rise towards \$15bn, with the help of privatisation. This compares with \$9.4bn in 1996, \$3.9bn in 1995 and \$2.2bn in 1994. In the early 1990s, FDl averaged about \$1bn a year.

There are some questions over the methods used in compiling figures. The calculations do not have to be made by the more stringent criteria of the Organisation for Economic Co-operation and Development, as are Mexico's for example.

There is also some evidence that some inward flows of capital have been classified as FDI where money has in fact been directed to interest rate arbitrage in the financial mar-

But anecdotal evidence is strong that FDI is on the increase - and is set to increase further. Mr Raimundo Christians, e partner at Price Waterbouse in São Paulo, says that whereas once the investors were exclusively big multinationals, he now sees significantly smaller companies looking

to invest. It is now not unusual for

medium-sized US companies with sales of \$400m-\$500m to be looking at investment possibilities. Moreover, US companies are now the dominant investors, in contrast with the 1980s and early 1990s when European companies were at least as impor-

tant. "They are looking at how to benefit from Mercosur." he said. Mercosur is the customs union joining Brazil with Argentina, Uruguay and Paraguay. From certain standpoints, direct investment is easier

then it was. Income taxation has fallen to international levels, though indirect taxes remain very high and nonsalary labour costs add, the same again to salary costs. Income tax is ecceptable. but indirect taxes are very complicated. It really affects the costs of operating in Brazil," said Mr Michel Mertens, vice-president in Brazil of BASF, the German chemicais giant.

Although direct investors in some industries - perticu-larly those in technologically-dependent industries prefer to build greenfield sites, a large number are looking to make acquisi-

sometimes find Brazil's family-owned concerns receptive. since they lack capital and cannot afford to borrow at Brazil's high real interest rates. Such companies also are often seeking technology and management skills to develop their businesses in an environment of international competition, More than 300 family-

owned companies sold out to corporate buyers in each of the past four years, according to estimates from Mr Renato Berhoeft, a São Paulo consultant, compared with

52 in 1990. Some foreign investors prefer joint ventures. As a way of entering the Brazilian market, joint ventures may be the fastest and safest, said Mr Raul Beer at Price Waterhouse, "Particularly for a foreign company that is used to working with partners, it'e much easier to have a local partner to show yon how things are done."

Yet, although FDI into Brazil is rising sharply, there are substantial differences with China. Unlike in China where many direct investors are concentrating on export markets, investors in Brazil are focusing almost exclusively on the domestic market - with the possible addition of Argentina

High costs, moderate (though apparently improving) productivity, inadequate infrastructure and an overvalued exchange rate combine to make Brazil as yet an unlikely platform for largescale manufacturing exports. Some investments - for

example in the antomobile industry which according to the Economist Intelligence Unit plans to invest \$14.2bn in Brazil in the second half of the 1990s - appear to some critics to have been in part prompted by high tariffs. "Difficulties in entering the Brazilian market become incentives in invest there." said one Argentine official last year.

Moreover, while the Brazilian government has become less obstructive to foreign investors, some complain it still gets in the way far too much.

Corruption in Brazil at all levels of government is astonishing," said one British businessman based in Rio de Janeiro.

Compaq, the computer maker, chose to site its fourth world production site in Brazil in 1994 - a fifth has since opened in China. It has now established market leadership with some \$45m of the company's \$420m revenues last year, were produced

That local content figure is expected to rise soon to \$150m, belped by the start this month of production of laptop computers, according to Mr Jorge Schreurs, president of Compaq Computer

Brazil

However, in a fast-moving field, Compaq changes its product range every six months - and it needs at least two months' notice to secure import licences for any new components. Compaq also has to share

commercially sensitive information with government officials who have stened a confidentiality agreement. Furthermore, high tariffs encourage smuggling of computers or parts. The "grey merket" in mostly

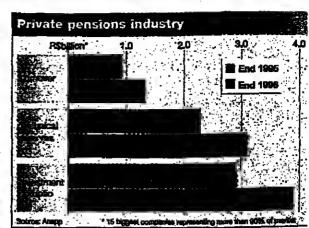
unbranded computers accounts for about 40 per cent of the market. However, Brazil is benefiting from the general reduc-tion of tariffs all over South America, which is leading multinationals with a long-standing presence in

duction facilities. BASF has South American production facilities in Argentina, Chile, Peru, Colombia as well as Brazil, But says Mr Wilfried Kahlmann. president of its South American group: "Future investments are going mostly in Brazil."

the region to rationalise pro-

Still, while investors are more positive on Brazil's prospects than at any time in recent memory, there are still doubts about the durability of the economic stabilisation.

"We are happy with the general direction of the reforms. We are concerned about the pace," said Mr Kahlmann. "We'd like them to go a bit faster."



PENSIONS • by Jonathan Wheatley

The attempt to change the pension system faces daunting opposition

The mere prospect of changes in Brazil's public pensions system was enough to spur a 43 per cent increase in turnover for private pension plans last year, in spite of the government's severe difficulty in persuading Congress to back its proposed reforms.

Growth is almost certain to continue. Spending on private pensions, at less than half of I per cent of domestic product, remains very low, while economic stability is bringing more Brazilians into the market for long-term investments. However, the pace of change depends on events in Con-

"We are looking forward to very sharp growth," says Mr Luiz Carlos Trabuco Cappi, president of the National Private Pensions Association (Anapp). "But the size of the market depends on the reforms. The government's present proposal is too timid, it is only a temporary solution to the system's cash flow prob-

Those problems are severe Public pensions are financed by employee and employer contributions to a general welfare system that immediately pays this money out in benefits to existing pensioners. Any excess is diverted to other welfare spending. In gress would set a minimum vate system is reliable.\*

1992, benefits and administrative expenses consumed 85 per cent of receipts; the remainder was spent on health services. Last year, receipts covered benefits only. Administrative costs were financed from government debt.

The pensions system enshrined in the 1968 Constitution is proving to be unworkable. Brazil is one of eight countries in the world that set retirement according to the number of years worked; it is alone in allowing claimants to go on working after they qualify for a

The rationale for "period of service" retirement is that it benefits lower paid workers, who begin their working lives earlier. In reality. argues the government. since claimants must prove that they have been employed for the requisite period - 35 years for men and 30 for women - poorer workers suffer, as they are more likely to spend periods unemployed or working in the informal economy.

The real beneficiaries of the system are middle-class professionals and public servants, many of whom receive additional special privileges.

The system's underlying flaws have been exacerbated by demographic changes. In the 1950s, there were eight people in work for every pensioner. Today, the proportion is two to one. Bankruptcy is the inevitable out-

retirement age of 60 for men and 55 for women and put an end to many special privileges. Even such mild changes face darmting opposition in Congress. The Lower House destroyed the proposals at their first reading a year ago. They are now in the Senate, where they will be restored and sent back for approval in the Lower House, probably during the third quarter. There is no guarantee that the government will fare any better at its second attempt.

Even if approved, the changes are only a stepping stone to a full overhaul of the system. The government would like to see a reformed version of the existing system naving state pensions of at most three minimum salaries a month: R\$336 et present values. Individuals would then "top up" their pensions with private plans. Many middle class Brazil-

lans are already doing so. "The market for private nensions already exists." says Mr Dany Rappaport, chief economist at Banco Santander in São Paulo. "Many Brazilians prefer not to rely on the state for their pensions, just as they accept it's their own responsibility to take out health insur-

Nevertheless, persuading the majority of working Brazilians to rely on the private sector will require a cultural change, not least within the pensions industry.

Retail financial services in general are aimed much more at the middle classes than at the mass market. The industry will have to broaden its reach and become more competitive and more efficient.

"There's going to be a terrific explosion," says Mr Rappaport, "This is one of the very big areas for foreign banks. They are very strong in this area and it's going to be a race between them and the local industry."

Mr Trabneo Cappi at Anapp agrees that the industry faces fundamental

\*Competition will be the key word," he says. "Pension providers will have to concentrate on offering flexible plans with lower administration costs. In marketing terms, the biggest challenge will be to demonstrate to the The reforms now in Con- general public that the pri-

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# Foreigners move in

International insurers are taking advantage of the country's huge potential

After the heady growth rates of the previous two years. 1996 was a "normal" year for Brazil's insurance industry: mere 4 per cent, after rising by a quarter in 1995 and more than doubling in 1994.

Even so, this is no time for insurers to sit back and relax. Per capita premiums remain low, at about \$92 in 1995 compared with \$2,300 in the US. The market can be expected to double over the next six or seven years.

That prospect baa attracted a wave of investments from international insurers. In February, Aetna. the US life and health spend \$300m in a joint venture with Sul America Seguros, Brazil's biggest insurance company.

Cigna, another US insurer. said in March it would invest \$73m in a joint venture with local bank Excel-Econômico to offer life and other retail insurance. ITT Hartford earlier announced a similar venture with local insurer Icatu Seguros. Other big international groups, such as Allianz of Germany and AGF of France, have been in Brazil much longer.

The new arrivals have promised to make aggressive use of direct marketing techniques common in developed countries but so far littla used in Brazil. If successful, this will help them bypass the existing distribution sys-

Most have taken care to tia up with local partners with strong retail distribution. Traditionally, however, a big proportion of Brazilian insurance, especially health, is sold through a vast number of small- and medium-

using outdated systems exacerbated by a lack of standard industry practices in areas such as information-gather-

This problem has taken on greater importance for many Brazilian insurers. Once they were able to absorb inefficiencies with the cushion of easy financial earnings under high inflation but premium income grew by a now they face a more competitive market.

The prospect of increased competition has also led to a rising number of mergers and acquisitions. Eleven such operations were reported in the industry during the first quarter of this year, up from 16 in the whole of 1996.

Mnch of the market's recent growth has come from non-life products, especially vehicle and bousehold

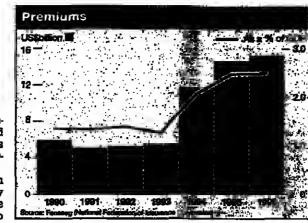
The market can be expected to double over the next six or seven years

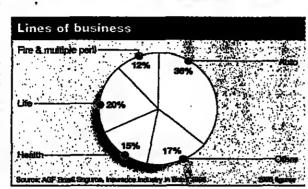
insurance. As a result of the boost to their spending power brought by economic stability, many Brazilians are not only bnying more cars and durable goods, they are also more willing to insure them.

Non-life insurance, other than health, accounted for about 65 per cent of premiums in 1995.

That picture is changing as the prospect of lasting stasome of the inefficiencies of bility has encouraged many people to plan for the future for the first time. Life prod-nots have grown quickly from a small base: thair share of premiums rose from 12 per cent in 1994 to 20 per cent a year later and is almost certain to keep ris-

"Life insurance used to





product to Brazilians, who saw it as entirely linked to death," says Mr Paulo Marraccini, a director at AGF in São Paulo, "Now we are seeing more policies coming on the market that pay out dur-

Corporate insurance also promises strong growth. Federal and state privatisation programmes are exposing many big corporations to the demands of the private sector: most saw little need to insure their assets when their controlling shareholders were undemanding government officials

The big change in corporata insurance will come with the end of the monopoly held by tha Brazilian Institute of Reinsurance (IRB). It is preparing for deregulation and privatisation and is expected to begin competing with other reinsurers in about two years, although when this happens will depend on legislation currently making slow progress through Congress.

Mr Paulo Cesar Pereira Reis, director of international operations, says the IRB is becoming more flexible in negotiations with local sized brokerages, many seem a very unsympathetic insurers - although it

retains absolute control over where risk is distributed overseas - and is ready to face strong competition from hig international reinsurers after privatisation.

"We will have to compete for business like anyone else, but we are leaner and more agile than we were in the past, and nobody understands Brazilian risk like we do," he says.

Deregulation may also open opportunities in workplace accident insurance. This, bowever, depends on the ending of a government monopoly scheme, the INPS, which has strong support in

In addition to these uncertainties, says Mr Marraccini at AGF, insurers also face a severe lack of market information: while figures for premium volume are available, other data, such as the proportion of cars insured beyond the very basic legal minimum, are often matters of hearsay. Faced with the prospect of

a rapidly expanding market, however, many of tha world's biggest insurers have already shown their willingness to confront diffiMANDATES • by Stephen Fidler

# Fees are deciding factor

Banks are not being adequately compensated for risks in a volatile market

Brazil's privatisation programme has had a magnetic effect on investment banks from Europe and the US. Between 1997 and 1999, an estimated \$55bn of assets may be sold by Brazil's federal state and local govern-

The prospects of winning this business - and thereby of establishing a strong position in Brazil's rapidly evolving corporate landscape has generated intense conpetition for mandates.

So fierce has become the contest for business, that fees for underwriting business have fallen below even US levels. At such levels, many bankers argue banks are not being adequately compensated for risks in a volatile market. The fear is that low fees will be reflected in weak underwriting commitments in tha event of market shocks.

For advisory business, a combination of UK and US banks has been a winning combination. With 70 per cent of the points awarded for the technical quality of the bid - according to tha principles established by the National Development Bank (BNDES) - British expertise in utility privatisations has Despite this, the decisive

the remaining 30 per cent of blended spread, since it was the points. These have partly a mergers and acquisidropped from around 1 per cent in some early privatisations through 0.5 per cent in the privatisation last year of CRT, the telephone operator in Rio Grande do Sul, and 0.25 per cent in the case of Cerj, the electricity distributor of Rio de Janeiro. "Now people are winning man-dates with fees of 0.15 per cent," said Mr Roger Wright, of Banco de Investimentos

Garantia in São Paulo. Advisory business, unlike underwriting, does not generate financial risks. However, underwriting fees have collapsed too - from levels that were considered low at

Early underwriting mandates set fees at levels between 2 and 2.5 per cent. JP Morgan won a mandate for Cemig, the Minas Gerais electricity utility, at 2.4 per cent. Bear Stearns won the mandate for Usiminas, the steel maker, at 2.25 per cent. Then Goldman Sachs

emerged with a bid of 2.1 per cent for the privatisation of Light, the electricity utility, which it justified to competitors by arguing that it is a US market convention for utility companies to ba underwritten for lower fees than industrial or financial

The spread fell further with CVRD, the state mining conglomerate, when Merrill Lynch and NM Rothschild won with a bid of 1.9 per

the fees, which account for fied by the winners as a São Paulo. tions transaction - auch deals commanding lower spreads than underwritings - and partly a public share offering

A 41.7 per cent stake of voting shares was sold last month to a single consortium led by CSN, the Brazilian steelmaker, while the rest of the government stake is scheduled to be sold by the end of the year through an international and domestic offering. Subsequently, though, fees

for pure underwritings fell below this level. In January, four banks - SBC Warburg, JP Morgan, Lahman Brothers and Morgan Stanley - won the mandate to place shares in Unibanco, for just 1.5 per cent of the amount raised. Since then, Credit Suisse First Boston bid only 1.15 per cent for the \$300m-\$400m initial public offering later this year of Petrobras, the oil and gas

By comparison, a \$700m offering for the US rental car group Hertz was underwritten for a fee of 4.5 per cent.

Banks are looking at this market and deciding to buy market share," said Mr Wright of Garantia, Many have established offices and other infrastructure in Brazil and even razor-thin fees help to offset costs, be said. "You are now seeing debt fees for equity deals," said

However, she said it was donbtfnl wbether these helped to build a reputation with the government - since

the rules governing the privatisation mandates left officials with little discretion. Ms Landau, formerly with BNDES, said the motivation appeared in part to be to climb up the league tables compiled by specialist publications - and thereby help to build a franchise. In the bigger deals, sheer volume made up for narrow margins, she said.

Whatever the issues raised for foreign investment banks, the competition is sbarper for their Brazilian counterparts. Mr Wright at Garantia said it was unlikely that all the current participants could survive.

However, like the US banks - and including specialist firms such as KKR -Brazilian banks are looking to take equity stakes in companies, many of which are

This devalopment of private equity finance - which has been developing force-fully in the US - allows them the prospect of becoming the company's in house investment banker.

For example. Goldman Sachs's equity stake in the food processor Arisco seems to have secured it a mandste for a \$150m eurobond issued by the company with generous faes - compared with the privatisation issues - of Ms Elena Landau, managing 11/4 per cent.

**MERGERS AND ACQUISITIONS • by Geoff Dyer** 

#### akeover fever builds up Even in sectors where Bra- research and development

The number of acquisitions has risen from a mere 58 in 1992 to 328 last year

Of all the industries in

Brazil that have saen a strong advance over the past two years, few can have been more dramatically advising on mergers and

cent increase on the previous year. In the first quarter These figures give an indi-

cation of the rapid and deep restructuring that Brazilian capitalism is undergoing. Foreign companies, which accounted for around half of the takeovers last year, have been playing an increasingly dominant role in this pro-

At the beginning of the 1990s Brazil provided a very comfortable business environment for those companies, domestic or foreign. which were already established. High tariffs and a myriad of complex regulations kept foreign imports at arm's length, while the government and the large number of state-owned corporations provided Incrative husiness for companies with connections. Cost increases were antomatically passed

However, in the past few years this situation has changed dramatically. The macro-economic stabilisation of the economy - the combination of inflation under control and steady growth has altered the job of managemant from reacting to price rises to planning for future expansion. Trade liberalisation has ushered in a flood of higher quality and

cheaper foreign imports. The more competitive business environment has opened up many opportunities for the larger Brazilian companies which, as a result of reduced political risk, can now access international capital markets. However, for smaller companies, many of them family-owned, the new conditions have forced many into the hands of for-

eign buyers. The food and drinks industry has been the sector most affected. The reduction in inflation resulted in a sharp rise in the purchasing power of less well-off people. Multinationals have responded by buying new brands. Meanwhile, the need to invest to taka advantaga of the growth potential has led to the sale of many local companies.

The process started with the purchase of industrias de Chocolate Lacta by Philip Morris and the acquisition of Tostines, the biscuit maker, by Nestlé in 1993 and has

Parmalat, the Italian food company, has made 11 acquisitions in that period and the sector as a whole saw 38 deals last year.

In the antomotiva parts sector, which has also seen dramatic change, the driving force has been the globalisation of the industry. Multinational car producers in Brazil are now demanding affected than the market for cheaper and better quality parts which they can often obtain abroad, forcing many In 1992, the accounting local companies to seek part-

firm KPMG recorded 58 take-overs in Brazil. By 1996, that ners or go out of business. Meanwhile, in the banking many local institutions. Up to 40 per cent of profits in of this year the number of the banking sector were transactions rose from 65 in made from the so-called float

the time lag between receiving and paying funds. When these earnings disappeared, three of the country'e largest private sector banks collapsed and were taken over: one of them, Bamerindus, by an international banking group, HSBC.

zilian companies have been playing a large role in the has made several acquisitions, the impetus has come from foreign companies. Votorantim's purchases have maintained its market share in the face of aggressive expansion by Holderbank of Switzerland, France's Lafarge Coppée and Cimentos de Portugal.

The paca of takeovers Mr Octávio Castello Branco. head of investment banking number had risen to 328, sector, the reduction in infla-which represented a 53 per tion exposed the weakness of says: "There is sufficient and energy sectors, this proroom for restructuring that this trend could continue for five more years."

Bankers predict that the pharmaceuticals industry will be the next to see a rash of deals after a new patent law went into operation last month. Smaller drugs companies will no longer be able to copy the solutions of to strengthen their domestic larger producers and take short-cuts, on their own

And, as Brazilians have come to realise that low inflation might be here to restructuring, such as inflation might be here to cement where Votorantim stay, they have begun to pay more attention to savings products, which has led to a number of takeovers and mergers in the insurance sector, as foreign companies try to obtain a share of the

The biggest transfer of ownership, bowever, will result from the government's privatisation proshows no signs of letting up. gramme, where assets of more than \$50bn are expected to be sold over the next cess will result in the creation of up to 20 new and large private sector groups.

Foreign companies will not be the only beneficiaries of this consolidation. Several Brazilian companies, such as steelmaker CSN and Votorantim, have taken advantage of the new environment position and others are likely to follow.

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#1 in Brazilian Mergers & Acquisitions Securities Data Corp. 1993-1996.

Emerging Markets Bank of the Year World Equity, December, 1996.

10th Largest in the World in Emerging Markets Debt Trading Emerging Markets Investor, March, 1997.

> Most Trusted Bank in Brazil Euromoney, 1996.

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ting factor FAMILY BUSINESSES • by Geoff Dyer

## Family-run companies in search of finance

Foreign competition has forced small businesses to seek more capital

The 1990s have not been an easy time for the family businesses that still dominate large sectors of the Brazilian economy.

Family-controlled companies, many founded by immigrants in the post-war period, have been facing the sort of succession problems with which any student of family capitalism will be

This headache has been aggravated by the introduction of foreign competition, from imports now allowed into the country and from multinational corporations that have entered the market or significantly expanded their presence.

The pressure has been too much for many of these companies. Mr Renato Bernhoeft, a São Paulo consultant, estimates that more than 350 family businesses in Brazil were sold in each of the past two years, compared to only 52 sales in 1990. In 1994, 280 of the biggest 300 private companies in Brazil were family-controlled: by 1996 this number had fallen to 265.

If anything, this process will accelerate. According to Mr Denis Jungerman, a vice-president at investment hank JP Morgan in São Paulo: "A lot of businesses would go back to the old ways. Now they realise they

builds

your profits if

merica

have to shape up." However, despite the number of companies looking for a way to "shape up", very few have taken the option of raising fresh capital on the stock exchange. The number of companies registered with the Securities Commission

capital has increased from 874 at the end of 1994 to 942. Yet officials say that only a small number of these new companies are actually listed on the stock exchange.

For those companies tional capital markets, debt financing has been the preferred tactic. During the decades of protected domestic markets, the large dynasties were able to accumulate sizeable cash piles. Faced with foreign competition they have chosen to leverage their balance sheets. For instance, the biggest family group in the country, Grupo Votorantim, is set to issue its first eurobond.

"In a few years' time there might be a mova towards equity, but in this first stage large Brazilian companies have opted for debt," says Mr Roger Wright, a director at Banco Garantia in São Paulo.

Cost is also a factor. While debt is still not cheap for Brazilian companies, equity is even more expensive. Although the stock market has risen strongly this year, many companies still trade well below their book value. Banco de Bahia estimates

that the cost of equity for leading Brazilian companies in dollar terms is 17.27 per cent, compared to 12.44 for debt. It is only natural that debt should be cheaper because of the lower risk involved. However, bankers say that while spreads have tightened in the debt market because of reduced political were boping that things risk, equity responded more

Rather than float many family companies have preferred to take on a foreign partner with know-how. Mr Bernhoeft says they often feel more comfortable with one or two partners, rather than having to deal with thousands of anonymous shareholders and being (CVM) as having open share listed on a stock market public company.

dominated by a few large companies.

According to Mr Jungerman, the benefits of a part-ner are exemplified in the case of Banco Geral de Commércio, a retail bank which which can access interna- is now majority-owned by Spain's Banco Santander. A small institution that was stagnating under its former owner, construction giant Camargo Correa, Santander can bring the bank new technology, more apphisticated products and international connections, be says.

> made companies reluctant to floet. Brazilian entrepre-neurs have so far baulked at the loss of control and level of disclosure that a listing would involve. Ironically, many of them are immigrants from Italy and Germany, two countries with strong entrepreneurial cultures but weak equity traditions and which have both experienced the same debate about family control over the past decade.

Cultural factors have also

However, corporate financiers believe that this trend. will change. The balance sheets of family companies will soon be fully leveraged, especially if growth accelerates above the 5 per cent level. Moreover, the transition to equity financing, they say, will be aided by the introduction of private equity funds in Brazil,

In search of higher and diversified returns, foreign institutional investors have put an estimated \$1.5bn into new private equity funds in Brazil which take temporary stakes in companies. A number of local institutions have set un similar funds.

Bankers say that in many cases these investments could be considered the first step on the path towards a flotation. The funds will professionalise the management of the companies and ease them towards becoming a STOCK MARKETS • by Jonathan Wheatley

### The time has come, the analysts say

Stock exchange

Bovesoa index in US\$ terms (1/1/96=100)

Stock prices are still rising fast but the feeling is that the bull run must soon end

Market commentators have been saying all year that Brazilian stock prices cannot keep rising much longer. So far, the markets have proved them wrong.

However, after five months of wetching the apparently inexorable rise of the São Paulo Stock Exchange Index (Ibovespa) up 60 per cent to the end of May - analysts now insist that the time has come, if not for a fall, then at least for levelling out.

It has been a heady few months. The year got off to a tremendous start when the government, in a remarkable piece of political generalship, succeeded in persuading the unruly lower house of Congress to approve a constitutional amendment allowing the president, along with state governors and mayors, to run for a second consecutive four-year term

This was just what investors wanted. President Cardoso's government, after its fine beginnings in the battle against inflation, has disappointed many by its failure to push its politically sensitive reform programme through Congress. With the prospect of a

Cardoso administration now at hand, investors were confident the government would at last begin to make headway.

It has not happened. Reforms that are essential to long-term economic stability continue to move at a snail's pace through the legislature. with no guarantee that they will emerge intact.

Nevertheless, the Ibovespa went on rising. One reason was optimism over privatisation, especially telecommunications. Many observers had been

the successful sale of a 35 per cent "strategic" stake in CRT, a telecoms operator controlled by the government of the southern state of Rio Grande do Sul. A consortinm including Telefónica Internacional of Spain paid R\$681 for the

The need for reform

stake, 54.8 per cent more

than the minimum price.

beeting off a rival

consortium including Stet of

programme is becoming ever more pressing

Italy, which also bid well above the minimum. The sale was the first significant step in the privatisation of Brazil's telecoms networks, a process eagerly ewaited by portfolio investors.

Tha fact that two big multinational operators. both with significant interests elsewhere in Latin America, had put such a high value on a minority stake in a comparatively small company was taken as an excellent omen.

Telecoms has long been an surprised in December by important sector on Brazil's privetisation stocks in medium term it is correct," out of steam soon.

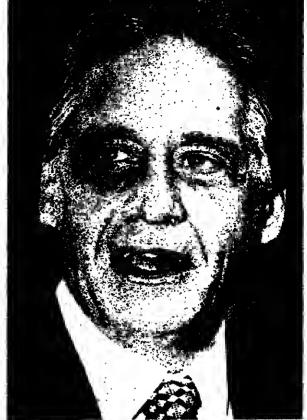
stock markets. Shares in Telebrás, the public sector account for more than half of daily volume and have 45 per cent weighting in the Iboveepa. Continued optimism over telecoms privatisation has been behind much of the recent gains: Telebrás shares rose

At least as important, however, has been a migration of funds to stock progress on the markets away from fixed income investments the steady reduction in domestic interest rates.

"Brazilian investors are from fixed income, and the 1 per cent a month now paid by savings accounts seems very little to them," says Mr Jorge Kotani of Laffs, a São Paulo firm of analysts. "The stock market can go up 1 per cent in a day, and enough: money has come in to keep those sort of gains going."

The migration has been enormous. In the year up to the end of the first quarter, assets invested by Brazilian mutual funds grew tenfold to about R\$10bn. Many analysts agree that

Telebrás is now close to its "correct" price and cannot rise much further. Mr Kotani points ont that many investors are looking beyond



by more than 20 per cent in President Cardoso: failed to push through reforms

telecoms and the electricity says Mr Paul Steele of Banco industry to second tier

stocks. Eepecially popular are stocks in companies that supply equipment to the telecoms and power industries.

"Mntual fund managers used to very high returns have so much money to ahead, it's starting to be a invest that they need to keep buying," be says, "but that has to run out of steam soon. From now on investors need to proceed with much more

Other analysts agree that the bull run is nearing its end and that the government's failure to see its reforms through Congress must soon begin to worry While the government

struggles to gain control of public spending, growth in the current account deficit is causing increasing concern. "The government argues

that there is enough direct foreign investment coming in to cover the current

Geral de Comércio in Sao Paulo. "But the deficit is already close to 4 per cent. That's some way off Mexico's 7 per cent deficit before its currency crisis, but for investors whose horizon is two or three years

WOLLA. The need for progress on reform is becoming ever more pressing in the approach to next year's presidential congressional elections

Campaigning starts early in Brazil: a recent exchange of accusations of corruption between government and opposition politicians suggests it bas already started. Once it really gets under way, politicians will make time for little else.

Analysts admit they got it wrong earlier in the year. when many saw no reason for the markets' early gains to be sustained. For all that they are no less insistent Telebras and other big account, and in the short to now the bull run must run

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Rive and Bear Seeing guide to the Brazilian market.

**BANCO DO BRASIL** 

#### 8 BRAZIL FINANCE AND INVESTMENT

FUTURES • by Jonathan Wheatley

#### **Small victory** for exchange

The return of foreign investors will increase volume trading by up to 30 per cent

When the central bank lifted restrictions on hedge operations by foreign investors on Brazil's futures markets last month, officials at and Futures Exchange (BM&F) greeted it as a small victory in their long-running campaign to remove all barriers to foreign capital.

"The government has made a timid first step towards putting us in a better position to compete with overseas exchanges." says Mr Manoel Cintra, president of the BM&F.

The central bank was almost certainly acting more because of worries over Brazil's growing current sccount deficit than from concern for the well-being of month's change lifted a ban on trade in derivatives by foreign investors. This ban was imposed in August 1995 on the grounds that funds entering the country through a channel known as Annex IV - used to grant tax-free access to stock exchanges - were being used to construct "boxed" hedge operations that amounted to fixed income instruments.

At the time, foreign capital was entering Brazil in enormous volumes to take advantage of its extremely high interest rates, putting pressure on the money supply and threatening to derail the stabilisation programme. Now, with interest rates much lower and speculative capital on the way out, the government needs to attract foreign funds to plug the current account gap.

None of which diminishes

the significance of the change to the BM&F. In its annual report for 1996, the exchange said the ban "was dramatically felt this year. resulting in a reduction in the number of customers and ... in broker revenues. foreign investors will us fantastic returns in terms increase volume trading by of international credibility." up to 30 per cent, though he makes no estimate of the amount of new capital that will be attracted.

The BM&F began operating in 1986. Its first decade growth that brought it to the position of the world's third biggest

futures exchange in 1995. Piqued officials at other markets have pointed out that the BM&F's ranking by contract volume, the standard measure for futures and commodities exchanges, ignores the fact that its con-tracts are smaller than those on the big international markets. This charge no longer sticks. The BM&F'a biggest volume contract, one-day Interbank deposits, is now valued at R\$100,000. The second blggest. US dollar futures, is valued at R\$50,000 and will rise to R\$100,000 in November.

in spite of the increases in contract value, the BM&F remained among the world's higgest exchanges last year, slipping from third to fourth. Although growth in financial volume remained strong. last year was a difficult one

for many futures traders. Economic stability and the loss of easy earnings after the fall of high inflation proved too tough a test for some and the exchange bought back 15 trading licences from brokerages that either closed or merged

with others. The central bank closed down a further 14 brokerages and two small banks the São Paulo Commodities involved in a corruption scandal involving alleged illegal debt issues by state and municipal governments. The brokerages had used trades on the BM&F to hide profits from the scheme.

"We don't believe the scandal did any damage to tha BM&F's credibility, because its credibility is entirely financial and that remains aound," says Mr Paulo Novaes Villela, a director of Unidade, a São Paulo com-modities brokerage. "The more the central bank clears out those brokers who make their money from othar futures markets. Last activities, the better for the

rest of us." The BM&F's financial solidity is its strongest card

11 years of the BM&F (US\$000) 19,335,613 15.524,631 29,870,651 39.318,718 91,656,173 226,802,681 532,407,228 ,578,807,459 3.043.595.202 4,743,904,462

as it prepares for more openness to foreign capital. Last year its clearing system was the first in the world to be awarded an ISO 9002 certificats. Mr Dorival Alves. superintendent at the exchange, says the fact that the market began operating quite recently meant that it was able to incorporats sophisticated financial technology from the start.

"We have made a very big Mr Cintra says the return of investment that has brought he says. "This is of crucial importance to us because foreign banks are always going to have doubts about financial security in developing markets.

Investments in technology will continue. The exchange is about to build a new trad ing floor, three times large than the existing one which has become too crowded.

Although the government has moved forward only very cautiously in granting BM&F officials are convinced that further deregu lation will come. The exchange has an office in New York and has begun discussions with Brazil's partners in the Mercosur trading bloc on standards for agricultural contracts.

Although there is very little foreign investors can do here at present, we are exchanging visits with them as if Brazil were already completely open," says Mr Cintra. "The government is giving clear signals that it is moving towards more open-ness and we need to invest in that before it happens."

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INTERNATIONAL BONDS • by Jonathan Wheatley

#### Warmer international reception for paper

Banks have been able to lower their spreads steadily over the past four years

Economic stability has brought a warmer reception for Brazilian debt on international capital markets and allowed more companies to tap a growing demand for higher-yielding paper. A similar trend is opening new opportunities for corporate

Perception of the "Brazil risk" is falling, albeit slowly: Standard and Poor's recently upgraded Brazil to BB minus from B plus, although both it and Moody's have stopped short of granting an investment-grade rating.

bond market is reflected in the evolution of average spreads above US Treasuries achieved by borrowers from cial sectors.

Banks have been able to lower their spreads steadily

fallen in line with that of the country.

For big borrowers in the non-financial sector, it is a similar story. Issuers well-known to eurobond markets, such as Klabin, the paper and pulp group, and Globopar, the investment arm of the Gloho medis empire, have seen a steady fall in spreads.

For the non-financial sector as a whole, however, the fall in spreads has been more erratic as new companies have come to the market, paying higher spreads than their well-established

ered Brazil only recently." says Mr Paulo Henrique Rocha of Bozano Simonsen. an investment bank. "Their perception of the Brazil risk is much better and there is a hig demand for Brazilian bonds at all levels. Lenders are prepared to take on smaller issues from smaller companies.

Spreads for well-known borrowers have fallen to nies wishing to axpand in over the past four years: such an extent, Mr Rocha promising areas," says Mr they are familiar figures on says, that many investors

their perceived risk has papers is hardly worth the risk: they are more inclined to go for the bigger returns offered by smaller issuers.

in the early days of the Real Plan, Brazilian banks borrowed heavily overseas to take advantage of generous arbitrage opportunities offered by very high domestic interest rates. As the rate of capital inflows threatened to undermine the government'a monetary policies, the central bank imposed restrictions on this kind of

Now that interest rates have fallen and arbitrage is less attractive, analysts say the central bank may lift its "Foreign investors discov- restrictions in a bid to attract more short-term capital needed to finance the current account deficit.

borrowing.

Non-financial borrowers. who in the past used eurobond issues primarily to retire expensive domestic debt, are now more likely to use borrowings on productive investments.

"Lenders are very receptive to issues from compa-Rocha, "Telecoms, electricity

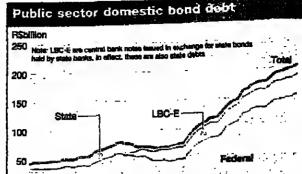
and other areas of infrastructure are all doing well. Investors who specialise in these areas are entering the market for Brazilian debt for the first time."

While international marinternational markets and feel the extra yield over US kets are becoming more receptive, Brazilian borrowers ars unlikely to sse spreads fall much further in the medium term.

Brazil's risk is now comparable to that of Argentina. Chila and Mexico, and analysts say it will tend to level ont as investors take account of the government's political difficulties in imple menting its reform pro-

Nevertheless, eurobond markets will continue to be the main source of capital for many companies. Brazil's stock markats are making every effort to persuade more companies of the benefits of share issues but while the number of issues has increased in the past three years, progress is very slow. Many Brazilian companies remain culturally disinclined

to share control. Domestic bonds, however. are likely to become a more alternative attractive. The federal government has led the way with a series of new domestic papers aimed at plugging the gap between its long-term international borrowing and mostly short-term domestic debt.



Brazilian eurobond issues  Evolution of average spreads (base points above US Treasuries)										
	Financial	Non-financial sector	Government							
1991 2nd half	728	578	475							
1992 1st helf	543	551	375							
2nd half	568	475								
1993 1st helf	615	686	525							
2nd half	462	486								
1994 1st half	407	412	469							
2nd half	389	501								
1995 1st helf	395	270	450							
2nd helf	387	389	325							
1995 1st half	387	455	298							
2nd half	314	454	332							

The longest maturity of any domestic paper is 36 months on a floating-rate Treasury note launched last Sentember: the longest fixedrate paper has a maturity of just 12 months.

This, however, is a consid-

erable advance on the 30-day maturities offered until the early months of the Real Plan. The Treasury is now contemplating a five-year paper linked to interest rates and a 15-year paper linked to



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